



Western Riverside Council of Governments Executive Committee

AGENDA

**Monday, February 1, 2021
2:00 p.m.**

**Western Riverside Council of Governments
3390 University Avenue, Suite 200
Riverside, CA 92501**

**WRCOG's OFFICE IS CURRENTLY CLOSED TO THE PUBLIC DUE TO COVID-19
AND STAFF ARE WORKING REMOTELY**

**Members of the public are encouraged to participate in this meeting via Zoom
(see meeting information below)**

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SPECIAL NOTICE – COVID-19 RELATED PROCEDURES IN EFFECT

Due to the state and local State of Emergency resulting from the threat of Novel Coronavirus (COVID-19), Governor Newsom has issued Executive Order N-29-20 (issued March 17, 2020) in which Section 3 supersedes Paragraph 11 of Executive Order N-25-20 (issued on March 12, 2020). This new order states that WRCOG does not need to make a physical location available for members of the public to observe a public meeting and offer public comment. The Order allows WRCOG to hold Committee meetings via teleconferencing and allows for members of the public to observe and address the meeting telephonically or electronically.

To follow the Order issued by the Governor, the Executive Committee meeting scheduled for Monday, February 1, 2021, at 2:00 p.m. will be held via video and teleconference and any members of the public can attend electronically. Members of the public may send public comments by emailing snelson@wrcog.us, or calling (951) 405-6703 before or during the meeting, prior to the close of public comment.

Any member of the public requiring a reasonable accommodation to participate in this meeting in light of this announcement shall contact Suzy Nelson prior to 2:00 p.m. on January 28, 2021, at (951) 405-6703 or at snelson@wrcog.us.

The Executive Committee may take any action on any item listed on the agenda, regardless of the Requested Action.

1. **CALL TO ORDER (Kevin Bash, Chair)**
2. **PLEDGE OF ALLEGIANCE**
3. **ROLL CALL**
4. **PUBLIC COMMENTS**

At this time members of the public can address the Executive Committee regarding any items within the subject matter jurisdiction of the Executive Committee that are not separately listed on this agenda. Members of the public will have an opportunity to speak on agenda items at the time the item is called for discussion. No action may be taken on items not listed on the agenda unless authorized by law. Whenever possible, lengthy testimony should be presented to the Executive Committee in writing and only pertinent points presented orally.

5. **CONSENT CALENDAR**

All items listed under the Consent Calendar are considered to be routine and may be enacted by one motion. Prior to the motion to consider any action by the Executive Committee, any public comments on any of the Consent Items will be heard. There will be no separate action unless members of the Executive Committee request specific items be removed from the Consent Calendar.

Action items:

- A. **Summary Minutes from the December 7, 2020, Executive Committee Meeting are Available for Consideration.** **P. 1**

Requested Action: 1. *Approve the Summary Minutes from the December 7, 2020, Executive Committee meeting.*

- B. **Appointment of WRCOG Representatives to Outside Agencies** **Rick Bishop** **P. 9**

Requested Actions: 1. *Appoint Wes Speake (Corona) to the SCAG Community, Economic, & Human Development Policy Committee for a term commencing February 1, 2021, through December 31, 2022.*
2. *Appoint Chris Barajas (Jurupa Valley) as the alternate representative to the California Association of Councils of Governments for a term commencing February 1, 2021 and ending December 31, 2022.*

- C. **Approval of Memorandum of Understanding for Membership of the Riverside County Superintendent of Schools on WRCOG for a Period of one Year** **Rick Bishop** **P. 11**

Requested Action: 1. *Approve a one-year extension to the MOU between WRCOG and the Riverside County Superintendent of Schools for the Superintendent to serve as an ex-officio member of the Executive Committee.*

D.	Adoption of 2021/2022 Legislative Platform	<i>Elisa Laurel</i>	P. 19
	<u>Requested Action:</u> 1. Adopt the 2021/2022 Legislative Platform.		
Information items:			
E.	Finance Department Activities Update	<i>Andrew Ruiz</i>	P. 33
	<u>Requested Action:</u> 1. Receive and file.		
F.	WRCOG Committees and Agency Activities Update	<i>Chris Gray</i>	P. 39
	<u>Requested Action:</u> 1. Receive and file.		
G.	Report out of WRCOG Representatives on Various Committees	<i>Rick Bishop</i>	P. 55
	<u>Requested Action:</u> 1. Receive and file.		
H.	Single Signature Authority Report	<i>Andrew Ruiz</i>	P. 69
	<u>Requested Action:</u> 1. Receive and file.		
I.	Housing Trust, Economic Development Corporation, and GIS Service Bureau Activities Update	<i>Chris Gray</i>	P. 71
	<u>Requested Action:</u> 1. Receive and file.		
J.	I-REN Activities Update	<i>Casey Dailey</i>	P. 75
	<u>Requested Action:</u> 1. Receive and file.		
K.	Communications and Media Outreach	<i>Elisa Laurel</i>	P. 303
	<u>Requested Action:</u> 1. Receive and file.		

6. REPORTS / DISCUSSION

A.	Report from Cal Cities	<i>Erin Sasse, League of California Cities</i>	P. 307
	<u>Requested Action:</u> 1. Receive and file.		
B.	WRCOG Economic Development and Sustainability Framework Activities Update and Agency Goals for 2021	<i>Chris Gray, WRCOG</i>	P. 309
	<u>Requested Action:</u> 1. Receive and file.		

C. **UCR: Presentation on OASIS Park** *Rodolfo H. Torres, UCR* **P. 337**

Requested Action: 1. *Receive and file.*

D. **Activities Update from the Eastern Municipal
Water District / Western Municipal Water District** *Phil Paule, EMWD* **P. 339**

Requested Action: 1. *Receive and file.*

7. **REPORT FROM THE TECHNICAL ADVISORY
COMMITTEE CHAIR** *Andy Okoro*

8. **REPORT FROM COMMITTEE REPRESENTATIVES**

SCAG Regional Council and Policy Committee Representatives
SCAQMD, Ben Benoit
CALCOG, Brian Tisdale
SAWPA OWOW Committee, Ted Hoffman
SANDAG Borders Committee, Crystal Ruiz

9. **REPORT FROM THE EXECUTIVE DIRECTOR** *Rick Bishop*

10. **ITEMS FOR FUTURE AGENDAS** *Members*

Members are invited to suggest additional items to be brought forward for discussion at future Executive Committee meetings.

11. **GENERAL ANNOUNCEMENTS** *Members*

Members are invited to announce items / activities which may be of general interest to the Executive Committee.

12. **CLOSED SESSION**

CONFERENCE WITH LEGAL COUNSEL—ANTICIPATED LITIGATION
Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9: 1 case.

CONFERENCE WITH LEGAL COUNSEL—EXISTING LITIGATION
(Paragraph (1) of subdivision (d) of Section 54956.9)
Case No.: Renovate America, Inc., et al. Case Number: 20-13172 (LSS)

13. **NEXT MEETING:** **The next Executive Committee meeting is scheduled for Monday, March 1, 2021, at 2:00 p.m., on the Zoom platform.**

14. **ADJOURNMENT**

Western Riverside Council of Governments

5.A

Regular Meeting

~ Minutes ~

Monday, December 7, 2020

2:04 PM

Zoom Platform

1. CALL TO ORDER

The meeting was called to order by Chair Kevin Bash at 2:01 p.m. on December 7, 2020, on the Zoom virtual platform.

2. PLEDGE OF ALLEGIANCE

3. CALL TO ORDER

Jurisdiction	Attendee Name	Status	Arrived / Departed
City of Banning	Daniella Andrade	Present	1:55 PM
City of Beaumont	Mike Lara	Present	1:55 PM
City of Calimesa	Jeff Cervantez	Present	1:55 PM
City of Canyon Lake	Jordan Ehrenkranz	Present	1:55 PM
City of Corona	Jason Scott	Present	2:07 PM
City of Eastvale	Brandon Plot	Present	1:55 PM
City of Hemet	Russ Brown	Present	1:55 PM
City of Jurupa Valley	Micheal Goodland	Present	2:47 PM
City of Lake Elsinore	Brian Tisdale	Present	1:55 PM
City of Menifee	Matt Liesemeyer	Present	1:55 PM
City of Moreno Valley	Victoria Baca	Present	1:55 PM
City of Murrieta	Christi White	Present	1:55 PM
City of Norco	Kevin Bash	Present	1:55 PM
City of Perris	Rita Rogers	Present	1:55 PM
City of Riverside	Rusty Bailey	Present	1:55 PM
City of San Jacinto	Crystal Ruiz	Present	1:55 PM / 3:22 PM
City of Temecula	Maryann Edwards	Present	2:13 PM
City of Wildomar	Ben Benoit	Present	1:55 PM
District 1		Absent	
District 2	Karen Spiegel	Present	1:55 PM
District 3	Chuck Washington	Present	1:55 PM
District 5	Jeff Hewitt	Present	2:12 PM
EMWD	David Slawson	Present	1:55 PM
WMWD	Brenda Dennstedt	Present	1:55 PM / 3:30 PM
Office of Education (ex-officio)	Dr. Edwin Gomez	Present	1:55 PM
TAC Chair	Andy Okoro	Present	1:55 PM
Executive Director	Rick Bishop	Present	1:55 PM

Note: Times above reflect when the member logged in; they may have arrived at the meeting earlier.

Chair Bash recognized outgoing Executive Committee members Daniella Andrade, Jason Scott, Micheal Goodland, Brandon Plott, Kelly Seyarto, Rusty Bailey, and Ron Sullivan; Chair Bash also welcomed representative Dr. Edwin Gomez, Riverside County Superintendent of Schools.

4. PUBLIC COMMENTS

There were no public comments.

5. CONSENT CALENDAR

RESULT:	APPROVED AS RECOMMENDED
MOVER:	San Jacinto
SECONDER:	Calimesa
AYES:	Banning, Beaumont, Calimesa, Canyon Lake, Corona, Eastvale, Hemet, Lake Elsinore, Menifee, Moreno Valley, Murrieta, Norco, Perris, Riverside, San Jacinto, Temecula, Wildomar, District 2, District 3, District 5, EMWD, WMWD
ABSENT:	Jurupa Valley, District 1

A. Summary Minutes from the November 2, 2020, Executive Committee Meeting are Available for Consideration.

Action: 1. *Approved the Summary Minutes from the November 2, 2020, Executive Committee meeting.*

B. TUMF Program Activities Update: Approval of Reimbursement Agreement Amendments

Actions: 1. *Authorized the Executive Director to execute a TUMF Reimbursement Agreement Amendment with the City of Riverside for the Planning, Engineering, and Right-of-Way Phases of the Third Street Grade Separation Project in an amount not to exceed \$8,250,000.*
2. *Authorized the Executive Director to execute a TUMF Reimbursement Agreement Amendment with the City of Moreno Valley for the Planning, Engineering, and Right-of-Way, and Construction Phases of the SR-60 / Moreno Beach Interchange Project in an amount not to exceed \$20,758,480.*

C. Approval of the General Assembly and Executive Committee Meeting Schedule for 2021

Action: 1. *Approved the schedule of General Assembly and Executive Committee meetings for 2021.*

D. Update on the Formation of a Western Riverside County Economic Development Corporation

Action: 1. *Approved staff's recommendations for outreach to additional prospective EDC Steering Committee members and direct staff to return with a proposed final listing of Steering Committee participants.*

E. Finance Department Activities Update

Action: 1. *Received and filed.*

F. Environmental Program Activities Update

Action: 1. *Received and filed.*

G. Report out of WRCOG Representatives on Various Committees

Action: 1. *Received and filed.*

6. REPORTS / DISCUSSION**A. Report from the League of California Cities**

Erin Sasse, League of California Cities representative, reported that the League of California Cities is now called Cal Cities. There is \$500M in grants available for small business affected by COVID-19. A new program, the Home Oxygen Program, was announced today; the Program will allow people to perform oxygen treatments at home and is anticipated to free up hospital beds. The California Division of Occupational Safety and Health released new emergency regulations. Broadband bills will be returning next year.

The upcoming Cal Cities' conference for its new Mayors and elected officials will be held virtually.

The City of Murrieta is hosting the next Division meeting on January 11, 2021.

Action: 1. *Received and filed.*

B. PACE Programs Activities Update

Casey Dailey, WRCOG Director of Energy & Environmental Programs, reported that in September 2020, Renovate America, the HERO Program administrator, notified WRCOG that it will be winding down its Program, and stopped accepting applications mid-October 2020. The last bond issuance is anticipated to occur in January 2021. When the HERO Program ceases to operate, WRCOG will not have a statewide residential program unless this Committee acts to replace Renovate America with another provider.

Since Fiscal Year 2016/2017, there has been a marked decline in new residential PACE assessments, as well as recorded payoffs. Staff workloads have shifted from processing new assessments to administering current assessments and payoffs. The existing bank of assessments could be less than 10,000 by Fiscal Year 2023/2024.

Options include, 1) open the statewide residential program to other providers; 2) discontinue the statewide program (but continue the subregional program); and 3) discontinue both statewide and subregional programs, ending residential PACE altogether.

Staff believes it would be prudent to discontinue the residential PACE Program (not commercial PACE).

Steph Carroll spoke to fraud and misrepresentation of the PACE Program.

Allison Snow spoke to the consumer protections of the PACE Program.

Allison Snow interpreted on behalf of Amalia Sanchez who spoke on incomplete work and work not being signed off.

Jamie Levine spoke on scams targeting senior citizens.

Florence Mwitzi spoke on the installation of solar panels on her home.

Alma Marquez spoke on the installation of an Accessory Dwelling Unit on her property.

Lainasha Mitchell read a statement on behalf of her mother regarding the installation of solar panels on her home.

Sparky Abraham voiced his support of this item's requested action and encouraged staff to pursue alternative programs to meet environmental goals.

Stacey Tutt spoke on complaints of homeowners related to fraud associated with the PACE Program.

Jennifer Sperling spoke on the systemic issue the way the PACE Program is organized.

Action: 1. *Directed staff to work with legal counsel and Residential PACE Program providers to discontinue both the statewide and regional residential Programs.*

RESULT:	APPROVED AS RECOMMENDED
MOVER:	San Jacinto
SECONDER:	Beaumont
AYES:	Banning, Beaumont, Corona, Eastvale, Hemet, Jurupa Valley, Lake Elsinore, Menifee, Moreno Valley, Murrieta, Norco, Perris, Riverside, San Jacinto, Temecula, Wildomar, District 2, District 5, EMWD, WMWD
ABSENT:	District 1
NO VOTE:	Calimesa, Canyon Lake, District 3

Action: 2. *Directed staff to schedule this matter for discussion in either open or closed session as appropriate.*

RESULT:	APPROVED AS RECOMMENDED
MOVER:	Lake Elsinore
SECONDER:	Norco
AYES:	Banning, Beaumont, Corona, Eastvale, Hemet, Jurupa Valley, Lake Elsinore, Menifee, Moreno Valley, Murrieta, Norco, Perris, Riverside, San Jacinto, Temecula, Wildomar, District 2, District 5, EMWD, WMWD
ABSENT:	District 1
NO VOTE:	Calimesa, Canyon Lake, District 3

C. GIS and Transportation Modeling Services Bureau Initiative

Cameron Brown, WRCOG Program Manager, reported that the Administration & Finance Committee recently directed staff to pursue three initiatives; today's discussion will be on the GIS and Transportation Modeling Services Bureau.

WRCOG will provide GIS services to support General Plan updates, Housing Elements, specific plans, and infrastructure planning efforts. WRCOG receives several requests each week for Vehicle Miles Traveled forecasting.

Committee member Christi White suggested that staff define the scope of work for requests and not contract with consultants for at least the first 90 days.

Action: 1. *Approved the proposed guidelines for a new GIS and Transportation Modeling Services Bureau.*

RESULT:	APPROVED AS RECOMMENDED
MOVER:	Jurupa Valley
SECONDER:	Temecula
AYES:	Banning, Beaumont, Calimesa, Canyon Lake, Corona, Eastvale, Hemet, Jurupa Valley, Lake Elsinore, Menifee, Moreno Valley, Murrieta, Norco, Perris, Temecula, Wildomar, EMWD
ABSENT:	District 1
NO VOTE:	Calimesa, Canyon Lake, Riverside, San Jacinto, District 2, District 3, District 5, WMWD

D. South Coast Air Quality Management District Activities Update

Wayne Nastri, Executive Officer, South Coast Air Quality Management District (AQMD), reported that staff are continuing work on the rule making schedule. Challenges are currently different with potential climate change. Nearly 80% of the challenge comes from mobile sources, which comes from the state and federal government. The U.S. Environmental Protection Agency (EPA) issued AQMD a failure to attain a particulate matter 2.5 standard; this could result in sanctions. The AQMD Board has prepared a revised plan and will submit it to the EPA for consideration before the end of the year.

AB 617, the Community Air Protection Programs, will continue to be a challenge. AB 617 is designed for the most disadvantaged communities and allow for community input to address emissions in those communities. Heavy-duty trucks, locomotives, and warehouses are the biggest complaint items, and are all related to the goods movement sector.

AQMD's Warehouse Indirect Source Rule has been a very challenging rule and is preparing draft language utilizing a point system.

In the coming years, the ports are anticipated to be the largest source of air pollution. AQMD is looking to work with other Pacific Rim Nations to incentivize the deployment of cleaner ships.

Action: 1. *Received and filed.*

E. Activities Update from the Riverside County Office of Education Superintendent of Schools

Dr. Edwin Gomez, Riverside County Superintendent of Schools, reported that a majority of the schools in Riverside County are educating via distance learning. At this time, the Corona-Norco Unified School District is the only District looking to return to in-person teaching. As the State's metrics for in-person activities change, so will the various District's in-person policies.

Millions of meals continue to be provided for students, some schools are continuing to provide assistance to the special needs population, and frequent meetings amongst the 23 Superintendents throughout the Riverside Unified School District (RUSD).

RUSD's All For One Campaign has benefitted many school districts. CARES Act Funding from the Riverside County Board of Supervisors has provided devices and WI-FI hotspots to thousands of students. Riverside County must be in the Red Tier before it can reopen its schools to in-person teaching.

Key initiatives include the support of mental health, literacy by the 5th grade, promotion of anti-racism and policies, and developing financial literacy.

Action: 1. *Received and filed.*

F. Activities Update from the Eastern Municipal Water District / Western Municipal Water District

This item was not heard and will be agendized for a future meeting.

Action: 1. *None.*

7. REPORT FROM THE TECHNICAL ADVISORY COMMITTEE CHAIR

Andy Okoro, Technical Advisory Committee Chair, reported that the Technical Advisory Committee received a presentation on economic development and resiliency in terms of impact due to COVID-19.

8. REPORT FROM COMMITTEE REPRESENTATIVES

There were no reports provided.

9. REPORT FROM THE EXECUTIVE DIRECTOR

Rick Bishop thanked outgoing Executive Committee members for their time and energy spent on WRCOG. Staff are scheduling meetings with the incoming Executive Committee members. Staff are also preparing a Future Forward webinar for all the elected officials focusing on the mission of WRCOG and the role it plays in the region.

10. ITEMS FOR FUTURE AGENDAS

There were no items for future agendas.

11. GENERAL ANNOUNCEMENTS

Chair Bash announced that the City of Norco will be holding a virtual ceremony in honor of Pearl Harbor Day.

12. CLOSED SESSION

There were no reportable actions.

13. NEXT MEETING

The Executive Committee meeting scheduled for January 4, 2021, is hereby cancelled. The next Executive Committee meeting is scheduled for Monday, February 1, 2021, at 2:00 p.m., on the Zoom platform.

14. ADJOURNMENT

The meeting was adjourned at 4:05 p.m.

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Appointment of WRCOG Representatives to Outside Agencies

Contact: Rick Bishop, Executive Director, rbishop@wrcog.us, (951) 405-6701

Date: February 1, 2021

The purpose of this item is to request appointments to the Southern California Association of Governments (SCAG) and the California Association of Councils of Governments (CALCOG).

Requested Actions:

1. Appoint Wes Speake (Corona) to the SCAG Community, Economic, & Human Development Policy Committee for a term commencing February 1, 2021, through December 31, 2022.
2. Appoint Chris Barajas (Jurupa Valley) as the alternate representative to the California Association of Councils of Governments for a term commencing February 1, 2021 and ending December 31, 2022.

WRCOG's Executive Committee appoints a number of elected officials to represent the Agency and/or the subregion's interests on a number of committees. These include the following:

- California Association of Councils of Governments (CALCOG) (one appointment plus an alternate)
- Riverside County Solid Waste Advisory Council / Local Task Force (two appointments plus two alternates)
- SAWPA's One Water One Watershed (OWOW) Steering Committee (one appointment)
- San Diego Association of Governments' (SANDAG) Borders Committee (one appointment plus an alternate)
- Southern California Association of Governments (SCAG) Policy Committees (six appointments)

Due to the recent election, the member appointed by the Executive Committee to a SCAG Policy Committee and CALCOG Board of Directors was not successful his bid for reelection; therefore, these two positions need to be filled.

WRCOG re-noticed the opportunity for these appointments to all elected officials among WRCOG's member agencies, and the Administration & Finance Committee reviewed the listings during its January meeting. Agency policy is that priority in selection be given to elected officials who serve on WRCOG as Executive Committee members or alternates.

Prior Actions:

January 13, 2021: The Administration & Finance Committee recommended that Chris Barajas (Jurupa Valley) be appointed to the California Association of Councils alternate position of Governments for a term commencing February 1, 2021 and ending December 31, 2022.

December 9, 2020: The Administration & Finance Committee recommended that Wes Speake (Corona) be appointed to the SCAG Community, Economic, & Human Development Policy Committee for a term commencing February 1, 2021, through December 31, 2022.

Fiscal Impact:

Stipends are allocated in WRCOG's Fiscal Year 2020/2021 Budget under the General Fund for the CALCOG appointments. SCAG stipends are provided for by SCAG.

Attachment:

None.



Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Approval of Memorandum of Understanding for Membership of the Riverside County Superintendent of Schools on WRCOG for a Period of one Year

Contact: Rick Bishop, Executive Director, rbishop@wrcog.us, (951) 405-6701

Date: February 1, 2021

The purpose of this item is to recommend a sixth extension of the Memorandum of Understanding between WRCOG and the Riverside County Superintendent of Schools providing for the Superintendent to continue serving as an ex-officio representative on the Executive Committee for a term of one year.

Requested Action:

1. Approve a one-year extension to the MOU between WRCOG and the Riverside County Superintendent of Schools for the Superintendent to serve as an ex-officio member of the Executive Committee.

WRCOG has a Memorandum of Understanding (MOU) with the Riverside County Superintendent of Schools for an advisory, ex-officio membership on the Executive Committee. Ex-officio membership continues on an annual basis as authorized by a letter extending the MOU by written agreement, to be executed by both parties. The Executive Director is authorized to execute said letter.

The Executive Director and the Riverside County Superintendent of Schools have reviewed the ex-officio arrangement and recommend that the current arrangement as articulated in the MOU be extended for one year.

Prior Action:

January 13, 2021: The Administration & Finance Committee recommended the Executive Committee approve a one-year extension to the MOU between WRCOG and the Riverside County Superintendent of Schools for the Superintendent to serve as an ex-officio member of the Executive Committee.

Fiscal Impact:

The Riverside County Superintendent of Schools pays annual dues to WRCOG in the amount of \$17,000, which is budgeted in the General Fund and recorded as revenue.

Attachment:

1. Letter of sixth extension of MOU by written agreement.

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Item 5.C

Approval of Memorandum of
Understanding for Membership of
the Riverside County
Superintendent of Schools on
WRCOG for a Period of one Year

Attachment 1

Letter of sixth extension of MOU by
written agreement

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Western Riverside Council of Governments

County of Riverside • City of Banning • City of Beaumont • City of Calimesa • City of Canyon Lake • City of Corona • City of Eastvale
City of Hemet • City of Jurupa Valley • City of Lake Elsinore • City of Menifee • City of Moreno Valley • City of Murrieta • City of Norco
City of Perris • City of Riverside • City of San Jacinto • City of Temecula • City of Wildomar • Eastern Municipal Water District
Western Municipal Water District • Riverside County Superintendent of Schools

December 21, 2020

Dr. Edwin Gomez
Riverside County Superintendent of Schools
3939 Thirteenth Street
PO Box 868
Riverside, CA 92502

Subject: Letter of Sixth Extension of MOU by Written Agreement

Dear Superintendent Gomez:

On November 7, 2011, the Riverside County Superintendent of Schools (Superintendent) and the Western Riverside Council of Governments (WRCOG) entered into a Memorandum of Understanding (MOU), which set forth the understanding of the parties regarding the Superintendent's position as an ex-officio, advisory member of WRCOG in order to help address the educational challenges of the region.

Pursuant to Section 3 of the MOU, the Superintendent and WRCOG may extend the ex-officio arrangement by written agreement. On June 11, 2014, a 1st letter of extension was executed. On December 5, 2016, a 2nd letter of extension was executed. On April 2, 2018, a 3rd letter of extension was executed. On December 3, 2018, a 4th letter of extension was executed. On December 3, 2019, a 5th letter of extension was executed.

This 6th letter of extension constitutes the Superintendent and WRCOG's mutual written agreement to extend the ex-officio arrangement through December 31, 2021, unless earlier terminated as provided in the MOU.

To affirm and agree to the extension of the Superintendent's position as an ex-officio, advisory member of WRCOG's Executive Committee, as set forth in this letter, please sign both letters; keep one for your files and return the other to WRCOG.

Sincerely,

By: _____

Rick Bishop
Executive Director

Affirmed and Agreed:

RIVERSIDE COUNTY SUPERINTENDENT OF SCHOOLS

By: _____

Edwin Gomez, Ed.D.
Riverside County Superintendent of Schools

**MEMORANDUM OF UNDERSTANDING
BETWEEN THE
RIVERSIDE COUNTY SUPERINTENDENT OF SCHOOLS
AND THE
WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS
AUTHORIZING THE RIVERSIDE COUNTY SUPERINTENDENT OF SCHOOLS'
MEMBERSHIP AS AN EX-OFFICIO, ADVISORY MEMBER OF WRCOG**

THIS MEMORANDUM OF UNDERSTANDING is made and effective this 7th day of November, 2011, by and between the RIVERSIDE COUNTY SUPERINTENDENT OF SCHOOLS ("Superintendent") and the WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS ("WRCOG"). Superintendent and WRCOG are sometimes collectively referred to as the "PARTIES."

RECITALS

- A. Pursuant to Section 6.1 of the Joint Powers Agreement ("JPA") entered into between members of WRCOG, districts which are significantly involved in regional problems and the boundaries of which include territory within the WRCOG's boundaries may be eligible for membership as an advisory member.
- B. Pursuant to Article III, Section 6, Paragraph H of the By-Laws, the Executive Committee may provide for additional ex-officio, non-voting members for the effective conduct of the business of the organization.
- C. Superintendent desires to become an advisory member of WRCOG.
- D. WRCOG and Superintendent believe that by working together Western Riverside County will be better positioned to address the educational challenges of the region.

MUTUAL UNDERSTANDINGS

NOW, THEREFORE, in consideration of the foregoing facts, the PARTIES wish to memorialize, by this Memorandum, the following mutual understandings:

- 1. **Advisory Membership.** Superintendent will be an ex-officio, advisory member of WRCOG.
- 2. **Powers and Limitations of Advisory Membership.**
 - A. Superintendent may attend meetings of the WRCOG Executive Committee. Superintendent may appoint the Deputy Superintendent of Schools as an alternate Board Member in the event of an absence of the Superintendent. Superintendent shall be an ex-officio, advisory member of the WRCOG Technical Advisory Committee ("TAC").
 - B. Superintendent will be allowed a position at the dais for all meetings.
 - C. As an ex-officio, advisory member, Superintendent will not have a vote on any matters, but may fully participate in discussions, except as set forth in Section 6.A., below.

- D. Superintendent may participate in the work of the committees of the WRCOG.
- E. Superintendent will have all the powers on an ex-officio, advisory member of WRCOG, including suggesting agenda items for the Executive Committee and TAC.

3. **Duration of Membership.** Superintendent membership in WRCOG will be one year from the date first hereinabove written. After one year from the date this MOU is signed, both parties shall decide 1) if the Superintendent shall be provided a vote on the Executive Committee by subsequent agreement and amendment to the JPA to so provide, or 2) if the Superintendent shall continue the ex-officio arrangement pursuant to this MOU, in which case this MOU can be extended by written agreement of the Chief Executive Officer of each party hereto.

4. **Membership Dues.** Superintendent will pay membership dues in the amount of \$17,000 per year. Dues shall be paid 45 days after receipt of an invoice. The dues amount for subsequent years shall be set through the WRCOG budget process.

5. **Termination.** Either party may terminate upon sixty (60) days written notice. Upon termination, Superintendent will be entitled to a pro-rate share of dues paid based on time remaining for the fiscal year.

6. **Transportation Uniform Mitigation Fees (TUMF) Provisions.**

- A. It is anticipated that Superintendent will not participate in discussions regarding TUMF.
- B. Superintendent has no rights or privileges with respect to TUMF funding. No provision in this MOU shall be construed to give Superintendent a stake in TUMF portion of WRCOG activities.

7. **Amendment.** This Memorandum of Understanding may be amended in writing by mutual agreement of the PARTIES.

IN WITNESS WHEREOF, the PARTIES have caused this Memorandum of Understanding to be effective as of the day first above written.

**RIVERSIDE COUNTY SUPERINTENDENT
OF SCHOOLS**

By: _____

Kenneth Young
Superintendent, Riverside County Office
of Education

**WESTERN RIVERSIDE COUNCIL OF
GOVERNMENTS**

By: _____

Robin Hastings
Chair, Executive Committee

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Adoption of 2021/2022 Legislative Platform

Contact: Elisa Laurel, Program Manager, elaurel@wrcog.us, (951) 405-6752

Date: February 1, 2021

The purpose of this item is to share the draft 2021/2022 Legislative Platform for review and consideration of approval.

Requested Action:

1. Adopt the 2021/2022 Legislative Platform.

The WRCOG 2021/2022 Legislative Platform is designed to provide guidance to WRCOG and its member agencies on legislation that focuses on issues of mutual concern.

Background

At the start of each legislative session, WRCOG adopts a set of priorities in its Legislative Platform that serve to guide staff on actions related to monitoring, tracking, and recommending Agency positions on various legislation. Typically, items of legislative interest are brought to staff's attention by WRCOG's member agencies, which, from time to time, desire to have WRCOG take a position in order to demonstrate a subregional position on a particular issue. By adopting this Platform, the Executive Committee provides guidance to staff in expressing member agencies' interests to State and Federal legislators. Attached to this Staff Report is the draft 2021/2022 Legislative Platform for ultimate consideration of approval by the Executive Committee.

Legislative Platform Components

In 2010, WRCOG established the following Agency priorities: economic development, education, energy and environment, health, transportation, water, and legislative advocacy. These priorities have been affirmed during subsequent visioning sessions in 2014 and 2017. The Platform builds upon these established goals and guides WRCOG's role in addressing these and other issues at the subregional level. Working in coordination with its member jurisdictions and within the regional context of inland Southern California, WRCOG will pursue the following general advocacy goals:

- Pursue state and federal funding to establish or enhance existing programs that promote quality of life and prosperity for Western Riverside County.
- Oppose legislation that seeks to limit local control or reduce funding opportunities to local jurisdictions.
- Coordinate advocacy efforts to promote the interests of Western Riverside County to decision makers at all levels of government.
- Collaborate with public and private sector stakeholders on policy and funding matters that enhance economic development and quality of life in the Inland Empire region.

In addition to the general advocacy goals, the Platform identifies Housing and Economic Development as Priority Issue Areas, recognizing the acute impact of the state-wide housing shortage to the WRCOG subregion coupled with the necessity for economic recovery and resiliency accelerated by the COVID-19 pandemic. For these Priority Issue Areas, to the extent possible, staff will engage in more targeted efforts by, for example, working with WRCOG leadership to coordinate targeted engagement with elected leaders at the State level who represent the subregion and/or sit on relevant Senate and Assembly subcommittees, and/or engage with State agency staff, such as the California Department of Housing and Community Development, as well as the Governor's Office of Business and Economic Development (Go-Biz). At this time, there are no plans to hire a professional lobbyist to aid with the implementation of WRCOG's Legislative Platform.

Platform Review

The attached draft Platform was shared with stakeholders in each of the industries affected by the Platform components, including Riverside County Business and Community Services, Public Health, member water districts, Riverside County Transportation Commission, and others. In addition, the draft Platform will be shared with members of the Technical Advisory and Planning Directors Committees. WRCOG asked that interested stakeholders submit any feedback regarding the draft Platform by Friday, January 25, 2021; any substantive comments received by that date will be brought to the attention of the Executive Committee at its February 1, 2021, meeting.

Prior Actions:

January 21, 2021: The Technical Advisory Committee recommended that the Executive Committee adopt the 2021/2022 Legislative Platform.

January 13, 2021: The Administration & Finance Committee recommended that the Executive Committee adopt the 2021/2022 Legislative Platform.

Fiscal Impact:

Staff activities related to monitoring, tracking, and adopting Agency positions on legislation are programmed in the Fiscal Year 2021/2022 Agency Budget under the Transportation & Planning Department Budget.

Attachment:

1. Draft 2021/2022 WRCOG Legislative Platform.

Item 5.D

Adoption of 2021/2022 Legislative
Platform

Attachment 1

Draft 2021/2022 WRCOG Legislative
Platform

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WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS 2021/2022 LEGISLATIVE PLATFORM

INTRODUCTION

The 2021/2022 WRCOG Legislative Platform is designed to provide guidance to WRCOG and its member agencies on legislation that focuses on issues of mutual concern. Positions adopted by the WRCOG Executive Committee will be forwarded to Sacramento, Washington D.C., and interested parties, as appropriate. By adopting this Platform, the Executive Committee provides guidance to WRCOG staff in expressing its member's interests to the State and Federal legislators. The Platform is adopted by WRCOG at the start of the state's two-year legislative session.

Typically, items of legislative interest are brought to WRCOG's attention by WRCOG's member agencies, which desire WRCOG to take a position on the item, in order to demonstrate a united subregional stance on a particular issue. WRCOG does not currently employ full time legislative staff or lobbyists, and therefore has limited ability to commit significant time to legislative activities. For the General Advocacy components described below, staff will, to the extent possible, monitor legislation that falls within the scope of the adopted Platform and use the Platform as a guide to respond to issues and/or requests raised by WRCOG's member agencies. Staff will strive to also provide information on the impacts of such legislation to member agencies through WRCOG's existing committee structure.

In 2010, WRCOG established the following Agency priorities, which are listed below under General Advocacy: economic development, education, energy and environment, health, transportation, water, and legislative advocacy. In 2012, WRCOG's Executive Committee further reinforced these General Advocacy components through the adoption of an Economic Development and Sustainability Framework. The Economic Development and Sustainability Framework was created based on the identification of gaps towards fostering a more sustainable region and what roles WRCOG could play in helping fill those gaps. The Framework also provides four general categories of roles for WRCOG:

1. Advocacy
2. Convene a Dialogue
3. Facilitate Local Action
4. Act Regionally

The Platform will continue to build upon the Economic Development and Sustainability Framework to ensure these established goals continue to guide WRCOG's role in addressing these and other issues at the subregional level and ensure that WRCOG may expand the institutional structure to help fill in gaps not met by current programs and policies already serving Western Riverside County.

In addition to the General Advocacy components, housing and economic development are identified as Priority Issue Areas, recognizing the acute impact of the statewide housing crisis on the WRCOG subregion and the importance of economic development in ensuring a more prosperous future. For these Priority Issue Areas, to the extent possible, staff will engage in more targeted lobbying efforts by, for example, working with WRCOG leadership to coordinate targeted engagement with elected leaders at the State level who represent the subregion and/or sit on relevant Senate and Assembly subcommittees, and/or engage with State agency staff,

such as the California Department of Housing and Community Development (HCD) or the Governor's Office of Business and Economic Development (GO-Biz).

Generally, when WRCOG seeks to adopt an official position on an item consistent with this Legislative Platform, the item will be presented to WRCOG's standing committees, as appropriate, for review and comment, and to the Executive Committee for final approval. If urgent action is needed, the WRCOG Executive Director and/or the Executive Committee Chair may submit position letters and/or undertake other tasks that may be necessary on legislative matters; such actions would be consistent with this Platform. These actions will be reported at subsequent meetings of the WRCOG Committees.

PLATFORM PRIORITY AREAS: HOUSING and ECONOMIC DEVELOPMENT

Housing and Economic Development are interrelated issues that are anticipated to acutely impact WRCOG and its member agencies over the two-year legislative cycle, and have therefore been identified as specific priority areas for WRCOG to engage with over the legislative cycle. These priority areas have also been exacerbated by the COVID-19 pandemic and WRCOG is committed to supporting and promoting economic recovery and resiliency for the subregion and its member agencies.

Background: California faces an ongoing housing crisis. State officials estimate that an average of 180,000 homes need to be built annually to contend with the growing population, though, in 2019, only 116,000 housing permits were issued. The funding gap created by the 2012 dissolution of redevelopment agencies—the largest source of public funding for housing development—has not been adequately filled since. Increasing construction materials prices and excessive regulation contribute to skyrocketing housing costs unmatched by growth of household incomes. Over the past 20 years, the median cost of rental housing in the state has increased by 116% while median household incomes have risen by only 69%. Though inland Southern California housing costs are generally lower than state averages, local incomes are also lower, averaging \$96,000 per year compared to \$114,000.

Not only is the availability of housing a challenge but the ability to afford housing for many residents continues to exacerbate the housing crisis; approximately 370,000 households in Riverside County lack the income to meet their basic needs with 41% of households spending more than 30% of their income on housing. Additionally, two-thirds of Western Riverside County residents commute outside of the subregion for work and employment throughout the County are in industries like retail, hospitality, and warehousing, which often provides low wage jobs and lack full-time benefits which continues to perpetuate the subregion's jobs-housing imbalance. More importantly, the impacts of the COVID-19 pandemic have only accelerated many of the economic hardships already felt by many in the inland region and a focus on economic recovery and resiliency are imperative towards realizing a better future for our residents.

Issue: In the last four years, the California legislature has approved a wave of new housing-related laws, starting with Governor Brown's 2017, 15-bill "Legislative Housing Package" and continuing under Governor Newsom. These new laws generally fall into three main categories: funding and incentives, streamlining, and local accountability. While the legislation is intended to alleviate underlying issues related to housing, many new policies do not support their

intended goals in Western Riverside County and similar inland regions, due to demographic and economic characteristics that distinguish these from more urbanized areas. WRCOG is committed to working with State and Federal leadership to identify solutions to the housing crisis that recognize the unique needs of different areas within California and help to address funding gaps, reduce regulatory barriers, and increase household incomes and ability to afford suitable housing.

In addition, with the demise of Redevelopment Agencies and State Enterprise Zones local governments experienced the loss of financing and incentive vehicles to attract and encourage private industry investment, build affordable housing and enhance infrastructure to promote economic vitality. WRCOG is committed to working with State and Federal leadership to bolster economic growth and enhance the quality of life for its residents. In order to do this, WRCOG encourages that leaders at a variety of levels including business, policy, and community development institutions will need to reimagine traditional economic development approaches and siloed efforts towards housing production and fostering economic resilience. A focus on equity through incentivizing place-based and strategic investments is necessary in order to scale collaboration and create an inclusive economy for shared prosperity in the subregion.

Actions:

- Support economic development as a driving factor in housing policy.
- Support legislation that supports regional and cross collaborative approaches to addressing and incentivizing the nexus between housing and economic development.
- Support an incentive-based effort to expedite the development of market-rate and affordable housing.
- Support collaborative efforts that involve the building industry, regulators, non-profits, and other parties to develop housing that is affordable to residents in Western Riverside County.
- Support legislation that would allocate funding to a housing trust in the WRCOG subregion.
- Oppose legislation that creates additional restrictions on local control of land use and development.
- Support legislation that provides ongoing State funding for mandated planning projects such as the Regional Housing Needs Assessment, Sustainable Communities Strategy (SCS), General Plan Housing Element updates, and other planning initiatives under AB 32 and SB 375.
- Support comprehensive reform to the Regional Housing Needs Allocation (RHNA) process, involving collaboration with member agencies that better aligns housing development requirements with smart planning and funding availability.
- Support initiatives that further streamline the California Environmental Quality Act (CEQA) requirements for projects included in approved housing elements.
- Support initiatives that provide funding to reduce homelessness, expand availability of permanent supportive and transitional housing, and coordinated re-entry services to assist individuals and families experiencing homelessness.
- Support legislation that would institute an equitable geographic distribution of State funding for housing.
- Oppose legislation that reduces State funding for local activities but still requires local governments to maintain existing service levels and responsibilities.
- Oppose legislation that calls for additional State and/or federal mandates absent funding.
- Oppose legislation that penalizes cities for not meeting State housing goals by threatening to withhold funding.

- Oppose legislation that would increase tariffs and regulatory barriers for construction materials like steel and wood.
- Support legislation that would establish a funding program to fill the void created by the elimination of redevelopment housing set-asides.
- Support legislation that supports the creation of living-wage jobs in the WRCOG subregion.
- Support legislation that encourages the creation of jobs near housing to improve the jobs-housing balance.
- Support legislation that incentivizes training for skilled and unskilled trades that work in the construction industry to reduce the cost of housing.

PLATFORM ISSUE AREAS

1. General Advocacy

The purpose of WRCOG is to unify Western Riverside County so that it can speak with a collective voice on issues of mutual concern that cross jurisdictional lines. The Agency operates with the goal of respecting local control while providing regional perspective. WRCOG supports efforts to maintain and increase local control, while enhancing efficiency and effectiveness of activities at the local level through regional, State, and Federal planning and funding programs.

Actions:

- Pursue State and Federal funding to establish or enhance existing programs that promote quality of life and prosperity for Western Riverside County.
- Oppose legislation that seeks to limit local control or reduce funding opportunities to member agencies.
- Coordinate advocacy efforts to promote the interests of Western Riverside County to decision makers at all levels of government.
- Support legislation that requires additional transparency and communication in State and Federal legislative and commission activities.
- Support legislation that requires the Governor and the legislature to pass an on-time budget that does not rely on borrowing or taking from local governments.

2. Economic Development

Western Riverside County is a subregion rich in diversity, resources, and labor. WRCOG is committed to supporting economic recovery from the impacts of COVID-19 and ongoing economic resilience by establishing a common vision and brand identity for the subregion and enhancing the subregion's ability to attract new businesses and private investment thereby improving the overall quality of life for its residents.

Actions:

- Support legislation that will assist businesses negatively impacted by the COVID-19 pandemic.
- Collaborate with public and private sector stakeholders on policy and funding matters that enhance economic development and quality of life in Western Riverside County.

- Support legislation that encourages technology to assist member agencies and the education system in attracting potential businesses and educating future workers (e.g., wireless internet access).
- Support legislative action that streamlines the California Environmental Quality Act (CEQA) process and modernizes CEQA law.
- Support legislation that would encourage employers to open satellite facilities for residents who work outside of Western Riverside County or commute long distances within the region for employment, implement telecommuting, and other transportation demand management strategies.
- Support legislation that expands marketability of the subregion and provides opportunities to “brand” Western Riverside County as a destination location and a desirable place to live, work, and play.
- Support legislation that facilitates collaboration between local government, education, and business.
- Oppose legislation that is harmful to the business climate in Western Riverside County.
- Support legislation that encourages the State of California to offer enhanced economic development tools to improve our competitiveness with other states.
- Support legislation that would maintain existing and/or allocate new grant funding for coordinated local and regional economic development efforts.
- Support legislation that would offer funding and assistance to enable member agencies to continue redevelopment activities.
- Oppose legislation that would encourage or incentivize businesses to leave Western Riverside County.
- Support legislation that would encourage graduates of local colleges and universities to stay in Western Riverside County.
- Support legislation that facilitates remittance of sales tax dollars on e-commerce purchases.
- Support legislation that recognizes the importance of economic development in helping to solve air quality, transportation and housing related issues within the region through the expansion and attraction of businesses and jobs.
- Support initiatives that spur entrepreneurship and facilitate the development of innovation business parks, incubators and other assets that encourage business growth, access to capital and mentorship in the subregion.
- Support economic development within existing and emerging industries that support a reduction in greenhouse gas and that incentivize development of local clean energy and greenhouse gas reduction technologies.

3. Education

Education plays a pivotal role in the future of Western Riverside County. An educated workforce will attract a broader level of employers and increase the earning capabilities of residents. WRCOG is committed to expanding higher education and skilled labor training opportunities available to residents in Western Riverside County.

Actions:

- Support legislation that would improve the quality of, and access to, education for all students.

- Support legislation that encourages public- private partnerships to increase the number of students who are college-ready, enroll and graduate from college, and who achieve degrees that are in demand in Western Riverside County.
- Support legislation that provides funding to retrain individuals for workforce re-entrance.
- Support the development of curriculum geared towards preparing students for sustainable “green collar” and clean technology jobs.
- Support legislation that would allow for the joint use of high school facilities for post-secondary education to expand access to, and enrollment in, college.
- Support legislation that facilitates access to career technical education to fill the growing need for skilled labor.
- Oppose legislation that redirects funding from the K-12 and post-secondary education system in Western Riverside County.

4. Energy and Environment

Energy conservation and efficiency can help residents, businesses, and member agencies save money, improve air quality, and protect the environment while meeting the demands of the growing population. WRCOG is committed to conserving natural resources and advancing alternative energy sources to promote the subregion’s ongoing sustainability.

Actions:

- Support legislation that removes barriers for and provides funding to expand the WRCOG Property Assessed Clean Energy (PACE) Programs.
- Support legislation that protect Community Choice Aggregator’s (CCA) right to develop and administer energy efficiency and integrated distributed energy resources.
- Support legislation that provides incentives for the private sector and local governments to voluntarily implement energy saving measures.
- Support legislation that support increased transparency into existing non-bypassable charges (NBC) and phase out unreasonable new charges.
- Protect indifference of all ratepayer to load migration between Load Serving entities (e.g. Utilities, CCAs, electric service providers).
- Support policy to sunset Power Charge Indifference Adjustment
 - Support policies to reform Investor owned utility procurement practices and minimize stranded investment to avoid stranded costs
 - Support reformation of the PCIA calculation process to promote transparency, accountability, and proper valuation of PCIA components.
- Oppose legislation and policies that threaten Community Choice Aggregation, local control of energy programs and resources, and the independence of the WRCOG and WCE Boards.
- Support legislation that establishes and preserves the role of local government in energy decisions, particularly for activities pertaining to electricity generation, energy storage, supply, demand, and conservation to ensure adequate supply and reasonable costs for residents and businesses.
- Support legislation that encourages or provides incentives for the production and use of clean alternative and renewable energy sources.
- Support legislation that encourages or provides incentives to pursue the goals outlined in the WRCOG Subregional Climate Action Plan, Resilient IE Toolkit, or individual member jurisdiction’s climate action plans.

- Support legislation that promotes municipal clean, alternative, and renewable energy generation and storage.
- Support legislation that encourages / promotes local governments to be program administrators for electrification transportation programs.
- Support legislation that encourages local governments to support / expand smart city infrastructure.
- Monitor current / future legislation on building electrification, Zero Net Energy (ZNE), Reach Codes and Codes Compliance for the building community.
- Support legislation that encourages emissions reductions from sources under federal control (e.g., caused by planes, trains, and ships) and increased emissions monitoring methods.
- Support the continuation of air quality management at the air basin level rather than at the statewide or individual county level.
- Support legislation that extends federal alternative fuel and vehicle tax credits and incentives.
- Support legislation that would encourage the development of alternative fuel facilities.
- Support legislation that encourages the expansion of solid waste conversion technologies.
- Support legislation that increases markets for recyclable or compostable materials.
- Support legislation that enables efficient recycling of organic material.
- Support legislation that implements programs to reduce litter and illegal dumping.
- Support the increase of fines and/or confiscation of vehicles for individuals and companies caught in the act of illegal dumping.
- Support State loans, grants, and loan guarantees for businesses implementing source reduction programs and utilizing post-consumer recycled materials in the manufacture of new products.
- Support legislation that encourages the proper disposal of hazardous waste.
- Support legislation that implements Extended Producer Responsibility principles aimed at removing the cost burden for disposal of products from member agencies.
- Oppose waste management requirements that would put member agencies at risk of not meeting AB 939 requirements, or make member agencies incur excessive costs absent funding.

5. Health

Health outcomes strongly influence quality of life. Riverside County ranks 35th out of 58 ranked counties in the state for health factors influencing health outcomes, due to such issues as a lack of access to clinical care (e.g., health care facilities, insurance, and practitioners), social and economic conditions (e.g., income, education, jobs, and safety), and environmental quality (e.g., park access and air quality). WRCOG supports efforts to foster a natural, social, and economic environment conducive to health and empower the subregion to address existing challenges in a collaborative, sustainable manner.

Actions:

- Support legislation that reduces state regulatory barriers that impede the provision of health services in Western Riverside County.
- Support legislation that facilitates regional collaboration in addressing health and healthcare problems.
- Support legislation aimed at increasing institutions that offer training and residency opportunities for healthcare professionals in exchange for contractual services.

- Support legislative that fosters incentives for health care professionals to practice in underserved areas, including Western Riverside County.
- Support legislation aimed at increasing the number of hospital beds in the region.
- Support legislation that increases local government authority to oversee location of community care facilities and transportation options to the care facilities.
- Oppose legislation that could potentially establish unnecessary barriers to the creation and construction of healthcare facilities.
- Support legislation that supports continued financing of the University of California, Riverside School of Medicine to attract and retain healthcare professionals in the region.
- Support legislation that provides funding and other assistance for the development of a Youth Master Plan that contains plans and programs for children with special needs (i.e. parks, recreational needs, and housing opportunities for children with special needs).
- Support legislation that creates an information exchange, or information network, where residents can access available support services and data on specific issues.
- Support legislation that facilitates Office of Statewide Health Planning and Development (OSHDP) and California Environmental Quality Act (CEQA) streamlining for efficient hospital construction.
- Support legislation that promotes the development of walkable communities.
- Support legislation that coordinates health goals with economic development actions.
- Support legislation that seeks to improve the level of physical activity among adults and children.
- Support legislation that seeks to improve access to affordable, healthy foods.

6. Transportation

In order to meet the needs of Western Riverside County's current population and sustainably accommodate future growth, the subregion must expand the capacity and efficiency of its transportation network. WRCOG is committed to supporting efforts to optimize quality, safety, and accessibility of transportation infrastructure for motorists, goods movement, transit, and non-motorized transportation.

Actions:

- Support federal and State efforts to provide sustainable and stable funding for the transportation system.
- Support efforts to ensure that communities in Western Riverside County receive fair and equitable allocations of transportation funding from the federal, State, and regional level.
- Support legislation that gives priority to self-help and "super" self-help counties when allocating funding for transportation.
- Support legislation and funding mechanisms that support and encourage the use of transit and non-motorized transportation, including active transportation.
- Support legislation that enhances the safety of city streets and arterials for vehicular, bicycle, and pedestrian traffic.
- Support regional transportation programs.
- Support legislation that provides funding for goods movement-related projects and studies.
- Support legislation that would create funding opportunities for upgrades and/or separations for at-grade crossings.
- Support legislation that increases local flexibility in the allocation of transportation capital funds.

- Oppose legislation that caps or limits the ability to impose development fees.
- Oppose legislation that eliminates or restricts the use of Riverside County State Transportation Improvement Funds, federal transportation funding, Measure A, SB 1, or toll funding for local transportation projects.
- Support increased funding for transportation projects selected based on regional performance metrics.
- Support financial incentives for the use of zero-emission vehicles.
- Support efforts to encourage transit-oriented development.
- Support efforts to ensure the implementation of Senate Bill 743 (SB 743) and Vehicle Miles Traveled as an agency's transportation impact metric is further refined to create certainty and oppose policies that restrict the ability to deliver goods movement enhancements due to the application of SB 743.
- Support equitable distribution of transportation funding to ensure that disadvantaged communities receive their fair share of funding
- Engage in policy discussions that utilize teleworking as a method to reduce traffic congestion and improve local economic and public health by permanently increasing the number of Riverside County residents who telecommute or work remotely. Support a greater share of state greenhouse gas (GHG) reduction funds toward transportation investments to address the transportation sector's share of GHG emissions.
- Support the simplification of SB 743 VMT modeling and analysis for capacity increasing highway projects.
- Support efforts that allow transportation agencies to receive retroactive credit for VMT reducing projects that have been recently delivered or are planned in their delivery plans.
- Support efforts or initiatives that limit the liability of transportation projects for long-term conservation or mitigation.
- Support efforts to increase the number of highway related improvements that qualify for Categorical Exclusions and Exemptions while remaining sensitive to environmental impacts.

7. Water

Western Riverside County's economic well-being and quality of life depend on securing a reliable supply of water to meet the existing and future demands of the subregion. WRCOG supports continued conservation efforts that work to reduce water use, strengthen and improve the Sacramento-San Joaquin Bay Delta levees and ecosystem, and support the identification and construction of alternative means for conveying water to Southern California residents and businesses.

Actions:

- Support legislation and legislative actions that promote the development of alternative water resources such as recycled water, storm water reclamation, and groundwater desalination.
- Support efforts that preserve local control in addressing and mitigating the impacts of drought.
- Support legislation that explores new water storage methods.
- Support legislation that provides funding to local governments for water quality and conservation-related programs.
- Support legislation to improve the state's water infrastructure and delivery mechanisms without causing excessive financial burdens or delivery delays to Southern California.

- Oppose legislation that would delay implementation of the California WaterFix and California EcoRestore.
- Oppose legislation that shifts or re-aligns local ad valorem property tax revenues approved by local voters for vital water and wastewater infrastructure.



Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Finance Department Activities Update

Contact: Andrew Ruiz, Chief Financial Officer, aruiz@wrcog.us, (951) 405-6740

Date: February 1, 2021

The purpose of this item is to provide an update on the Agency audit for Fiscal Year 2019/2020 and financials through October 2020.

Requested Action:

1. Receive and file.

Fiscal Year 2019/2020 Agency Audit

WRCOG's annual Agency interim audit was completed on June 19, 2020. WRCOG utilizes the services of the audit firm Rogers, Anderson, Malody, and Scott (RAMS) to conduct its financial audit. The first visit is known as the "interim" audit, which involves preliminary audit work that is conducted prior to fiscal year end. The interim audit tasks are conducted in order to compress the period needed to complete the final audit after fiscal year end. In December 2020, RAMS returned to finish its second round, which is known as "fieldwork." It is anticipated that the final audit will be presented to this Committee in March 2021.

Financial Report Summary Through October 2020

The Agency Financial Report summary through October 2020, a monthly overview of WRCOG's financial statements in the form of combined Agency revenues and costs, is provided as Attachment 1.

Prior Actions:

January 21, 2021: The Technical Advisory Committee received and filed.

January 13, 2021: The Administration & Finance Committee received and filed.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachment:

1. Financial Report summary through October 2020.

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Item 5.B

Finance Department Activities Update

Attachment 1

Financial Report summary through October 2020

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Western Riverside Council of Governments
Annual Budget
For the Month Ending October 31, 2020

Total Agency Budget

	Approved Budget 6/30/2021	Thru Actual 10/31/2020	Remaining Budget 6/30/2021
Revenues and Transfers in			
Member Dues	311,410	294,410	17,000
Operating Transfer In	2,208,432	736,144	1,472,288
Clean Cities	175,000	128,000	47,000
Solid Waste	112,970	112,970	-
Used Oil	376,396	376,396	-
WRCOG HERO	136,290	23,732	112,558
PACE Residential	78,000	28,198	49,802
PACE Commercial	200,000	40,750	159,250
CA HERO	1,464,730	111,815	1,352,915
Commercial/Svcs - Admin Portion	41,137	48,228	(7,092)
Retail - Admin Portion	89,632	25,051	64,582
Industrial - Admin Portion	236,729	26,850	209,879
Single Family Residential - Admin Portion	652,270	425,165	227,105
Multi Family - Admin Portion	267,415	92,352	175,063
Commerical/Service	987,281	1,157,478	(170,198)
Retail	2,151,178	601,220	1,549,958
Industrial	5,681,507	644,402	5,037,105
Single Family Residential	15,654,486	10,203,968	5,450,518
Multi-Family	6,417,964	2,216,450	4,201,514
LTF Revenue	676,500	676,500	-
Total Revenues and Transfers in	\$ 40,539,536	\$ 17,970,080	\$ 22,569,456
Expenses			
Salaries	2,053,769	683,447	1,370,322
Benefits	1,027,040	344,348	682,692
Overhead	1,443,294	360,824	1,082,471
Legal	285,600	83,248	202,352
Advertising Media	65,667	21,300	44,367
Bank Fees	33,885	5,732	28,153
Coffee and Supplies	3,000	984	2,016
Commissioner Per Diem	62,500	15,625	46,875
Communications - Cellular Phones	13,500	2,869	10,631
Communications - Computer Services	53,000	14,791	38,209
Communications - Regular Phone	16,000	5,799	10,201
Computer Hardware	10,000	4,315	5,685
Consulting Labor	2,268,780	667,352	1,601,428
Event Support	165,736	4,968	160,768
Office Lease	390,000	187,369	202,631
OPEB Repayment	110,526	110,526	-
Postage	5,350	1,509	3,841
Recording Fee	173,525	43,684	129,841
Supplies/Materials	75,478	8,733	66,745
Training	10,000	1,000	9,000
TUMF Project Reimbursement	30,892,416	9,452,536	21,439,880
Total Expenses	\$ 40,468,538	\$ 12,020,959	\$ 28,447,580

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: WRCOG Committees and Agency Activities Update

Contact: Chris Gray, Director of Transportation & Planning, cgray@wrcog.us, (951) 405-6710

Date: February 1, 2021

The purpose of this item is to provide updates on noteworthy actions and discussions held in recent standing Committee meetings, and to provide general project updates.

Requested Action:

1. Receive and file.

Attached are summary recaps of actions and activities from recent WRCOG standing Committee meetings that occurred during the months of December and January.

Prior Action:

November 2, 2020: The Executive Committee received and filed.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachment:

1. Summary recaps from December and January Committee meetings.

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Item 5.F

WRCOG Committees and Agency
Activities Update

Attachment 1

Summary recaps from December
and January Committee meetings

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**Western Riverside Council of Governments
Executive Committee
Meeting Recap
December 7, 2020**

Following is a summary of key items discussed at the last Executive Committee meeting.

Agenda Packet: <https://www.wrcog.us/AgendaCenter/ViewFile/Agenda/12072020-461>

PowerPoint Presentation: <https://wrcog.us/DocumentCenter/View/8817/ec-120720-PP>

TUMF Reimbursement Agreement Amendments

- The Executive Committee approved a Reimbursement Agreement Amendment with the City of Riverside for the Third Street Grade Separation Project in the amount of \$8,250,000.
- The Executive Committee approved a Reimbursement Agreement Amendment with the City of Moreno Valley for the SR-60 / Moreno Beach Interchange Project in an amount not to exceed \$20,758,480.

Update on the Formation of a Western Riverside County Economic Development Corporation

- The Executive Committee approved staff's recommendations for outreach to additional EDC Steering Committee members and directed staff to return with a final listing of Steering Committee participants.
- Outreach to external members will consist of the following major industry areas:
 - Riverside County Departments
 - Non-Profits
 - Higher Education
 - Private Sector and Major Industries
 - Railroads
 - Chambers of Commerce
- The Steering Committee will provide recommendations on EDC issues concerning governance, funding and work program tasks.

Residential PACE Program Discontinuation

- The Executive Committee directed staff to work with legal counsel and PACE providers to discontinue the statewide and regional residential PACE programs.

GIS and Transportation Modeling Services Bureau being Formed

- WRCOG staff discussed a new GIS and Transportation Modeling Service for use by member jurisdictions, and presented guidelines for its initial implementation and operation.
- The Executive Committee adopted the following guidelines for the provision of GIS/Traffic modeling services by WRCOG:
 - Any request from a member agency for GIS or Traffic Modeling Services which requires less than 4 hours will be provided for at no charge.
 - Any request from a member agency for GIS or Traffic Modeling Services which requires more than 4 hours will be provided at Agency Cost.
 - Any request from a non-member such as a Consultant will be assessed a service fee which will be determined on an individual basis.

- Staff will return in a few months to provide an update on the Service Bureau's activities and any recommendations for revisions to the guidelines.

South Coast Air Quality Management District Update

- Wayne Nastri, AQMD Executive Officer, provided an update and overview of AQMD's latest regulatory and policy efforts.

Riverside County Superintendent of Schools Shares Information on Current Activities

- Dr. Edwin Gomez, Riverside County Superintendent of Schools, provided an update on the Riverside County Office of Education (RCOE).
- RCOE is currently focused on supporting distance learning activities and regularly meets with all School District Superintendents.
- The Office of Education also is working towards the eventual reopening of schools for in-person learning.
- Future initiatives include mental health, overall literacy, anti-racism, and financial literacy.

Next Meeting

The next Executive Committee meeting is scheduled for Monday, February 1, 2021, at 2:00 p.m., on the Zoom platform.



**Western Riverside Council of Governments
Administration & Finance Committee
Meeting Recap
December 9, 2020**

Following is a summary of key items discussed at the last Administration & Finance Committee meeting.

Agenda Packet: <https://www.wrcog.us/AgendaCenter/ViewFile/Agenda/12092020-462>

PowerPoint Presentation: <https://wrcog.us/DocumentCenter/View/8818/af-120920-PP->

2021 Administration & Finance Committee Meeting Schedule

Day	Time	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2nd Wed.	12:00 p.m.	13	10	10	14	12	9	14	DARK	8	13	10	8

Regional Housing Trust Initiative

- Staff presented an update regarding efforts to establish a Regional Housing Trust, one of three new initiatives WRCOG has been working on.
- Staff continues to meet with jurisdictions, existing housing trusts and interested parties to gather background information and gauge interest.
- The proposed governance structure is to form a JPA/non-profit in order to maximize the eligibility for funding opportunities. A Board of Directors, comprised of participating member jurisdictions and housing and homelessness experts, would be established to oversee the allocation of funding.
- There would be no initial cost for interested member jurisdictions to join for the first one to two years as WRCOG plans to utilize portions of the SCAG Regional Early Action Planning (REAP) grant funds for preparing the JPA and other governance documents.

Western Riverside County Energy Resiliency Plan Update

- WRCOG has received a \$200,000 grant develop a Western Riverside County Energy Resiliency Plan.
- The plan will identify short- and long-term energy resiliency solutions to maintain power at critical facilities identified by member jurisdictions. A microgrid analysis including a technical and financial feasibility study will be performed on three critical facilities across the subregion to develop an energy resiliency strategies list. The list will be extrapolated, normalized, and applied to critical facilities in each member jurisdiction. A financing plan will then be developed to accompany the energy resiliency strategies list.

Recommendation of Appointment of WRCOG Representative to SCAG Policy Committee

- Councilman Wes Speake with the City of Corona was recommended to be appointed to SCAG's Community, Economic and Human Development Policy Committee. The recommendation will be forwarded to the Executive Committee for consideration.

Next Meeting

The next Administration & Finance Committee meeting is scheduled for Wednesday, January 13, 2021, at 12:00 p.m. on the Zoom platform.



**Western Riverside Council of Governments
Planning Directors Committee
Meeting Recap
December 10, 2020**

Following is a list of key items discussed at the last Planning Directors Committee meeting.

Agenda Packet: <https://wrcog.us/DocumentCenter/View/8813/pdc-121020-agendapacket>

PowerPoint Presentation: <https://wrcog.us/DocumentCenter/View/8822/PDC-121020-PP>

Planning Directors Committee 2021 Meeting Schedule Approved

Day	Time	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2nd Thurs.	9:30 a.m.	14	11	11	8	13	10	8	12	9	14	Cancelled	9

California Department of Housing and Community Development (HCD) Local Early Action Planning (LEAP) Grant Program Technical Assistance

- HCD will be offering technical assistance to jurisdictions as part of the LEAP Grant Program.
- HCD is developing toolkits to help jurisdictions with a number of issues including: ADU toolkit, Zoning Code Definitions, AB 686 Scenario Examples, and Objective Design How-To-Guide.
- A majority of feedback from WRCOG member jurisdictions indicated that support is needed from HCD on understanding new laws, public engagement, and new programs from HCD.
- HCD and its project team will be developing a preliminary technical assistance plan for the WRCOG subregion and hope to be able to deploy the resources in Quarter 1 of 2021.
- Please contact Sohab Mehmood (Sohab.Mehmood@hcd.ca.gov) or Colin Drukker (cdrukker@placeworks.com) for more information.

TUMF Accessory Dwelling Unit Policy (ADU) and Credit Agreement Process Update

- ADUs are defined in the TUMF Administrative Plan as “Guest Dwellings” and “Detached Second Units.” Staff has requested feedback if a uniform max square footage (1,200 SF) should be applied, or to continue to default to each member jurisdictions’ local codes.
- The draft credit agreement template is under review and once finalized, will be distributed.
 - Developers with credit agreements draw down on their credit with the fee in effect at building permit issuance.
 - Jurisdictions are responsible for tracking credits and WRCOG will start requiring jurisdictions to submit a quarterly tracking sheet once the update is concluded.
 - Developers with credit agreements should submit project applications through the WRCOG portal as another way for accountability and tracking.
 - Staff is available for questions regarding credit agreements and will review before the credit agreement is finalized.

Regional Housing Needs Assessment (RHNA) Process Update

- The first date of the RHNA Appeals Hearing will occur on Monday, December 21, 2020, from 9:00 a.m. to 3:00 p.m., and will include all Riverside County jurisdictions that have filed appeals.
- A total of 52 appeals were filed by 48 jurisdictions affecting 49 jurisdictions throughout the SCAG region. The appeals process allows jurisdictions to present facts to support their appeals. SCAG staff will then evaluate the appeals and comments; recommendations will be made to SCAG's RHNA Appeals Board. The RHNA Appeals Board considers staff recommendations and input from local jurisdictions / HCD / other interested parties. Appeals are allowed based on the following items: Application of the RHNA Methodology, Local Planning Factors and Affirmatively Furthering Fair Housing (AFFH) information, and Change of Circumstances present.
- The remaining RHNA process timeline is as follows:
 - Appeal hearings: December 21, 2020 – January 22, 2021
 - Appeals Board determination: mid-February (about two weeks after the last hearing session)
 - Regional Council action: likely March 2021
- Please contact Meg Healy (housing@scag.ca.gov) with any questions.

State Housing Legislation Update

- AB 1561 extends by 18 months the expiration of any housing entitlement that was in effect on March 4, 2020, and would expire prior to December 31, 2021.
- Discussions with legislative staff implies that extending a building permit would be consistent with the intent of the legislation.
- Because of the lack of certainty, staff therefore recommend that each member jurisdiction develop a consistent policy as to whether residential building permits are to be provided the same extension as other housing entitlements. While the law does seem to provide flexibility to each agency, having a consistent policy across that agency would seem to be the optimal approach.

Next Meeting

The Planning Directors Committee meeting scheduled for January is hereby cancelled. The next Planning Directors Committee meeting is scheduled for Thursday, February 11, 2021, at 9:30 a.m., on the Zoom platform.



**Western Riverside Council of Governments
Public Works Committee
Meeting Recap
December 10, 2020**

Following is a list of key items discussed at the last Public Works Committee meeting.

Agenda Packet: <https://wrcog.us/DocumentCenter/View/8814/pwc-121020-agendapacket>

PowerPoint Presentation: <https://wrcog.us/DocumentCenter/View/8823/PWC-121020-PP>

Public Works Committee 2021 Meeting Schedule Approved

Day	Time	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2nd Thurs.	2:00 p.m.	14	11	11	8	13	10	8	12	9	14	Cancelled	9

TUMF Accessory Dwelling unit Policy and Credit Agreement Process Update

- ADUs are defined in the TUMF Administrative Plan as “Guest Dwellings” and “Detached Second Units.” Staff requested feedback if a uniform max square footage (1,200 SF) should be applied or to continue to default to each member jurisdictions’ local codes.
- The credit agreement template is under review and once finalized, will be distributed.
 - Developers with credit agreements draw down on their credit with the fee in effect at building permit issuance.
 - Jurisdictions are responsible for tracking credits and WRCOG will start requiring jurisdictions to submit a quarterly tracking sheet once the update is concluded.
 - Developers with credit agreements should submit project applications through the WRCOG portal as another way for accountability and tracking.
 - Staff is available for questions regarding credit agreements and will review before the credit agreement is finalized.

Riverside County Habitat Conservation Agency (RCHA) Invasive Species Management

- RCHCA identified techniques for combating the invasive plant “stinknet,” including herbicide and hand removal.
- Where chemicals are impractical, grading and hand pulling during flowering stage is recommended, along with pressure washing of equipment to prevent spread.

TUMF Administrative Plan Updates

- Some specific items included in the TUMF Administrative Plan update are:
 - Revisions to the standard TUMF cross-section to include ranges for cross-sectional elements.
 - Updates to the policy regarding utility reimbursement which would state:
 - Jurisdictions can request TUMF reimbursement when they are responsible for the cost of any utility relocations.

- Utility relocations where another agency (SoCal Gas, SCE, water districts) is responsible for that cost are not eligible for TUMF reimbursement.

Other Updates

- Several members inquired about outstanding agreements from Caltrans for various grant- funded projects. Members are encouraged to contact Jillian Guizado at the Riverside County Transportation Commission if they have specific concerns or questions about projects.

Jillian Guizado, Planning and Programming Director, jguizado@rctc.org, (951) 787-7923

Next Meeting

The Public Works Committee meeting scheduled for January is hereby cancelled. The next Public Works Committee meeting is scheduled for Thursday, February 11, 2021, at 2:00 p.m., on the Zoom platform.



**Western Riverside Council of Governments
Administration & Finance Committee
Meeting Recap
January 13, 2021**

Following is a summary of key items discussed at the last Administration & Finance Committee meeting.

Agenda Packet: <https://wrcog.us/DocumentCenter/View/8838/af-011321-agendapacket>

PowerPoint Presentation: <https://wrcog.us/DocumentCenter/View/8845/af-011321-PP--final>

COVID-19 Relief and Utility Delinquency Update

- Like many public utilities from across the state, Western Community Energy (WCE) has experienced increased delinquency rates. Last month a request came from the Committee for staff to examine potential options to help public utilities recoup revenues lost from the significant increase in delinquencies.
- Staff outlined four options to support WCE customers:
 1. Do nothing.
 2. Re-engagement campaign.
 3. Re-engagement campaign + one-time bill credit.
 4. Re-engagement campaign + one-time bill credit + bill assistance credit program.
- Staff has identified prospective solutions to remedy the impact of the percentage of delinquencies but will keep their ear to the ground for long-term solutions from the federal, state, and local levels.
- Members of the Committee emphasized the need to have utilities / agencies work together on seeking solutions.

WRCOG's Economic Development and Sustainability Framework

- In 2012, WRCOG completed the Economic Development and Sustainability Framework, which serves as a guiding document for the Agency.
- The Framework lists six key goal areas that are critical to elevating the quality of life in the subregion: economic development, education, health, transportation, water, and energy & environment. These areas are among those that WRCOG has identified as potentially benefitting from examination at a larger geographic level.
- While the Framework is fundamentally sound, staff is interested in some potential changes so that the document can continue to be relevant.
- Staff will bring report back to the Committee in March 2021, and will be making an intentional effort to integrate the Framework into staff reports and other work products.

Agency Accomplishments for 2020 and Goals for 2021

- Staff reviewed some of WRCOG's accomplishments in 2020 including transitioned Used Oil Program to online, completed LED streetlight retrofit, secured \$200k in grant funding for WRCOG Energy Resiliency Plan, completed the 109th TUMF project, placed 12 Fellows in member agencies, and much more.
- Among WRCOG's immediate goals for 2021 include:
 1. Implementation of Inland Regional Energy Network.
 2. Continued exploration of an Economic Development Corporation.
 3. Form a GIS Service Bureau.

4. Form a Housing Trust Fund.
5. Establish the Stephens' Kangaroo Rat Range-Wide Management Plan.

Appointment of one WRCOG Alternate Representative to the CALCOG Board of Directors

- The Committee recommended Mayor Pro Tem Chris Barajas, City of Jurupa Valley, as the alternate representative to the CALCOG Board of Directors. The primary representative is Council member Brian Tisdale, City of Lake Elsinore.

Commercial PACE Program Activities Update

- Staff provided an update on the differences between C-PACE and R-PACE, unique aspects of C-PACE, and an overview of recent C-PACE activity.
- C-PACE approved 12 projects in 2020 – including one in Western Riverside County in the City of Murrieta. Collectively, the approved projects equated to over \$33 million in PACE financing; this is more than double the C-PACE financing from 2019.

Report from the Executive Director

- The January Future Forward webinar will discuss “What’s in store for WRCOG in 2021?” on Thursday, January 28, 2021, from 9:00 a.m. to 10:00 a.m. Register at <https://iercc.glueup.com/event/a-wrcog-future-forward-series-31226/>

Next Meeting

The next Administration & Finance Committee meeting is scheduled for Wednesday, February 10, 2021, at 12:00 p.m. on the Zoom platform.



**Western Riverside Council of Governments
Technical Advisory Committee
Meeting Recap
January 21, 2021**

Following is a summary of key items discussed at the last Technical Advisory Committee meeting.

Agenda Packet: <https://wrcog.us/DocumentCenter/View/8847/tac-012121-agendapacket>

PowerPoint Presentation: <https://wrcog.us/DocumentCenter/View/8859/TAC-012121-PP>

Sustainability Framework Update and 2021 Agency Goals

- WRCOG developed its Economic Development and Sustainability Framework document in 2012. The Framework serves as the anchor for many of WRCOG initiatives and programs, and new ideas are reviewed against the Framework for consistency before WRCOG initiates work on them.
- Staff is conducting an update and are discussing potential scopes and budgets for an update of the Framework.
- Using the Framework as a guidance document, staff has identified a series of goals to be accomplished in 2021, based upon ongoing efforts.
 - Goal #1 – Establish Inland Regional Energy Network
 - Goal #2 – Establish Economic Development Corporation (EDC)
 - Goal #3 – Establish GIS Service Bureau
 - Goal #4 – Establish Western Riverside Regional Housing Trust Fund
 - Goal #5 – Create Species Range-Wide Habitat Management and Monitoring Plan for the Stephens' Kangaroo Rat (SKR)

Low Carbon Fuel Standards

- Low Carbon Fuel Standards (LCFS) is designed to reduce greenhouse gas emissions and other toxic pollutants by improving vehicle technology, reduction of fuel consumption, and increasing transportation options.
- WRCOG has identified a third-party provider to assist with LCFS in the region and capture the estimated \$200,000 in available credits within the subregion.
- Staff will reach out to member agencies to receive additional feedback on how to proceed forward and support capturing credits within the subregion.

I-REN Business Plan

- Coachella Valley Association of Governments, San Bernardino Council of Governments, and WRCOG have been working to develop and launch the Inland Regional Energy Network (I-REN) since 2018 and will be submitting its business plan in January 2021 for approval by the California Public Utilities Commission.
- I-REN will support local governments, school districts, tribes, water districts, and other local public entities with an estimated budget of \$50 million over the next five years.
- Member agencies are encouraged to consider submitting letters of support to WRCOG. Please contact Anthony Segura at asegura@wrcog.us for more information and assistance.

SCAG Regional Climate Adaptation Framework

- SCAG staff presented on how SCAG's Regional Climate Adaptation Framework complements the WRCOG and San Bernardino County Transportation Authority (SBCTA) effort, Resilient Inland Empire, which sought to prepare the region for the increasing climate-related hazards and mitigate risks associated with climate adaptation on the region's transportation infrastructure.
- SCAG has developed a SoCal Climate Adaptation Planning Guide for local jurisdictions to utilize in identifying vulnerable areas and implementing adaptation strategies to reduce climate-related hazards in its communities.

Next Meeting

The next Technical Advisory Committee meeting is scheduled for Thursday, February 18, 2021, at 9:30 a.m., on the Zoom platform.

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Report out of WRCOG Representatives on Various Committees

Contact: Rick Bishop, Executive Director, rbishop@wrcog.us, (951) 405-6701

Date: February 1, 2021

The purpose of this item is to inform the Executive Committee of activities occurring on the various Committees in which WRCOG has an appointed representative.

Requested Action:

1. Receive and file.

This item serves as a placeholder for WRCOG representatives' use in providing materials or making comments pertaining to meetings of the Committee they have been appointed to.

CALCOG Board of Directors (Brian Tisdale)

The CALCOG Board of Directors met on January 15, 2021. The meeting agenda can be accessed at <https://calcog.org/wp-content/uploads/2021/01/Board-Agenda-01-15-2021-1.pdf>. Agenda highlights include:

- Proposed 2021 meetings: March 22 & 23: Regional Leadership Forum (Virtual)
- Housing & REAP Program
- Communications: Story Telling
- Leadership Academy Update
- Legislative & Policy Briefing

SANDAG Borders Committee (Crystal Ruiz)

The SANDAG Borders Committee met on January 22, 2021. The meeting agenda can be accessed at https://sandag.org/uploads/meetingid/meetingid_5658_28619.pdf. Agenda highlights include:

- 2021 Freight Gateway Study Update
- Regional Senate Bill 1 Trade Corridor Enhancement Program Funding Awards and City of San Diego La Media Road Update
- North America Development Bank Report

SAWPA OWOW Steering Committee (Ted Hoffman)

The next SAWPA OWOW Steering Committee is scheduled for March 25, 2021.

Prior Action:

December 7, 2020: The Executive Committee received and filed.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachments:

1. CALCOG Board of Directors meeting agenda of January 15, 2021.
2. SANDAG Borders Committee meeting agenda of January 22, 2021.

Item 5.G

Report out of WRCOG
Representatives on Various
Committees

Attachment 1

CALCOG Board of Directors meeting
agenda of January 15, 2021



California Association of Councils of Governments

Effective Regions Through Partnership

BOARD OF DIRECTORS

MEETING AGENDA

January 15, 2021

1:00 pm to 3:00 pm

Meeting Connection Information:

Zoom:

<https://us02web.zoom.us/j/81617983253?pwd=bVBwM2luY2F0TEhXa3pWZitqUHJmdz09>

Meeting ID: 816 1798 3253

Passcode: 947585

Having trouble? Email Natalie at nzoma@calcog.org

BRIEFING AGENDA

TIME	ITEM	DESCRIPTION	PURPOSE	PAGE
1:00 pm	1	Welcome, Protocols, & Roll Call. Staff will mark attendance as members enter the virtual meeting space. Please have type your name in the Zoom identifier. For agency staff monitoring the meeting, please type your name and turn off your video.		
1:05 pm	2	Review of the Minutes; Proposed 2021 Meetings. Please review the proposed meeting dates.	Information	3
1:10 pm	3	Recent Work Program Overview. General comments about our work program; highlights of 2020; Goals for 2021.	Information	6
		WORK PROGRAM DEVELOPMENT		
1:20 pm	4	Housing & REAP Program. Staff will provide an overview of work under a new contract to assist REAP grant recipients, including explanation of new technical assistance revenue.	Information	7
1:30 pm	5	Communications: Story Telling. The pandemic has afforded time to emphasize stories that highlight the value that regional agencies provide to member agencies.	Information	12
1:40 pm	6	Leadership Academy Update. Despite the pandemic, our 3rd Cohort may be our best effort yet. Oral briefing.	Information	n/a
2:00 pm	7	Legislative & Policy Briefing. An overview of legislation and administrative policies we anticipate this year.	Discussion	
2:30 pm	8	Final Announcements & Adjourn.		

KEY DATES FOR CALCOG BOARD MEMBERS FOR 2021

Regional Leadership Forum

- **March 22 & 23:** Regional Leadership Forum (Virtual)*
- **May (TBD): Graduation Ceremony:** California Academy for Regional Leaders.

Proposed Board Meeting Dates

- **March 12:** Virtual Board Meeting (1:00 to 3:00 pm) (Legislative Position Focus Likely)
- **May 14:** Virtual Board Meeting (1:00 to 3:00 pm) (Legislative; Budget Framework)
- **June 18:** (Budget Framework)
- **August 20** Place Holder (if needed for end of year policy issues)
- **September 17** Virtual Board Meeting (1:00 to 3:00 pm)
- **November (TBD) Virtual Board Meeting.** (Will be scheduled not to conflict with numerous conferences and meetings in November. This is the meeting where the Board reviews conducts a performance evaluation of the executive director and set goals and priorities for the upcoming year. This meeting can be longer than 2 hours).

We have recommended Fridays from 1:00 to 3:00 pm as a time that is generally free of conflicts. Although we made the mistake for this meeting, the remaining dates do not to conflict with League of California Cities policy committees. Finally, no time is perfect for everybody

Are You Signed Up for CALCOG News?

You can sign up on our website.

We are generally pretty good at adding our board members to our newsletter distribution; but if you are not getting them, please sign up by filling out the form accessible by the link on the front page of our website. And sometimes when we do it, our emails get caught in your spam filters.

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Item 5.G

Report out of WRCOG
Representatives on Various
Committees

Attachment 2

SANDAG Borders Committee
meeting agenda of January 22, 2021

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SANDAG

Borders Committee Agenda

Friday, January 22, 2021

12:30 to 2:30 p.m.

****Teleconference Meeting****

MEETING ANNOUNCEMENT AMIDST COVID-19 PANDEMIC:

The Borders Committee meeting will be conducted virtually in accordance with Governor Newsom's State of Emergency declaration regarding the COVID-19 outbreak, Executive Order N-29-20, and the Guidance for Gatherings issued by the California Department of Public Health. Members will primarily participate in the meeting virtually, while practicing social distancing, from individual remote locations.

There are a few options for public participation:

- At the time of the meeting, listen to the meeting audio stream through sandag.org
- Submit comments via email to clerk@sandag.org
- Observe the meeting via Zoom
- To participate via Zoom webinar, click the link to join the meeting:
<https://zoom.us/j/96982779538>
- Webinar ID: 969 8277 9538
- To participate via Telephone, dial a number based on your current location:
US: + 1 669 900 6833 or +1 253 215 8782 or +1 346 248 7799 or +1 929 205 6099 or +1 301 715 8592 or
+1 312 626 6799

International numbers available: <https://zoom.us/u/acmuuQgEDq>

SANDAG is relying on commercial technology to broadcast the meeting via Zoom. With the recent increase of virtual meetings, platforms such as Microsoft Teams, WebEx, GoToMeeting, and Zoom are working to scale their systems to meet the new demand. If we experience technical difficulty or you are unexpectedly disconnected from the broadcast, please close and re-open your browser and click the link to re-join the meeting. SANDAG staff will take all possible measures to ensure a publicly accessible experience.

Public Comments: Persons who wish to address the members on an item to be considered at this meeting, or on non-agendized issues, may email comments to the Clerk at clerk@sandag.org

(please reference: "January 22, Borders Committee Meeting" in your subject line and identify the item number(s) to which your comments pertain). Comments received by 4 p.m. on Thursday, January 21, will be provided to members prior to the meeting. If you desire to provide a live verbal comment during the meeting, please join the Zoom meeting either by computer or phone. At the time for public comments, members of the public will be advised to 'Raise Hand' if they wish to provide comments. The 'Raise Hand' feature can be found on the Zoom toolbar for those who join via computer or by entering *9 for those who join via telephone only. The Chair will call on members of the public by name for those joining via a computer and by the last three digits of your telephone number for those joining via telephone. All comments received prior to the close of the meeting will be made part of the meeting record.

SANDAG

Welcome to SANDAG. Members of the public may speak to the Borders Committee on any item at the time the Committee is considering the item. Public speakers are limited to three minutes or less per person. The Committee may only take action on any item appearing on the agenda.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG also provides access to all agenda and meeting materials online at sandag.org/meetings. Additionally, interested persons can sign up for email notifications at sandag.org/subscribe.

SANDAG operates its programs without regard to race, color, and national origin in compliance with Title VI of the Civil Rights Act. SANDAG has developed procedures for investigating and tracking Title VI complaints, and the procedures for filing a complaint are available to the public upon request. Questions concerning SANDAG nondiscrimination obligations or complaint procedures should be directed to the SANDAG General Counsel, John Kirk, at (619) 699-1997 or john.kirk@sandag.org. Any person who believes himself or herself or any specific class of persons to be subjected to discrimination prohibited by Title VI also may file a written complaint with the Federal Transit Administration.

In compliance with the Americans with Disabilities Act (ADA), SANDAG will accommodate persons who require assistance in order to participate in SANDAG meetings. If such assistance is required, please contact the SANDAG ADA Coordinator, the Director of Diversity and Equity, at (619) 699-1900, at least 72 hours in advance of the meeting. To request this document or related reports in an alternative format, please call (619) 699-1900 or (619) 699-1904 (TTY), or fax (619) 699-1905.

SANDAG agenda materials can be made available in alternative languages. To make a request, call (619) 699-1900 at least 72 hours in advance of the meeting.

Los materiales de la agenda de SANDAG están disponibles en otros idiomas. Para hacer una solicitud, llame al (619) 699-1900 al menos 72 horas antes de la reunión.

如有需要, 我们可以把SANDAG议程材料翻译成其他语言.

请在会议前至少 72 小时打电话 (619) 699-1900 提出请求.

Mission Statement

The 18 cities and county government are SANDAG serving as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transit; and provides information on a broad range of topics pertinent to the region's quality of life.

San Diego Association of Governments × 401 B Street, Suite 800, San Diego, CA 92101-4231
(619) 699-1900 | Fax (619) 699-1905 | sandag.org

Borders Committee

Friday, January 22, 2021

Item No.		Action
+1.	Approval of Meeting Minutes +1A. October 23, 2020, Borders Committee Meeting Minutes +1B. November 20, 2020, Borders Committee Meeting Minutes	Approve
2.	Public Comments/Communications/Member Comments Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Borders Committee on any issue within the jurisdiction of SANDAG that is not on this agenda. Other public comments will be heard during the items under the heading "Reports."	
3.	Executive Director's Report <i>Hasan Ikhata, SANDAG</i> An update on key programs, projects, and agency initiatives, including San Diego Forward: The 2021 Regional Plan, will be presented.	Discussion
Chair's Report		
4.	Recognition of Former Members The Chair will recognize former members of the Borders Committee for their support and service to advance the border region.	
Reports		
+5.	2021 Freight Gateway Study Update <i>Keri Robinson, SANDAG</i> <i>Jolene Hayes, Fehr and Peers</i> <i>Elizabeth Hannon and Ty Manzo, Sutra Research</i> An overview of the Freight Gateway Study Update, which will develop information to better plan and manage the regional and crossborder freight network will be presented.	Information
+6.	Regional Senate Bill 1 Trade Corridor Enhancement Program Funding Awards and City of San Diego La Media Road Update <i>Keri Robinson, SANDAG</i> <i>Abi Palaseyed and Mastaneth Ashrafzadeh, City of San Diego</i> <i>Kevin Gibson, Rick Engineering</i> An update on the regional Senate Bill 1 Trade Corridor Enhancement Program funding awards and the City of San Diego La Media Road project will be presented.	Information

- | | | |
|-----|--|-------------|
| 7. | North America Development Bank Report
<i>Calixto Mateos, North America Development Bank</i>
An overview of the North America Development Bank operations and activities will be presented. | Information |
| 8. | Continued Public Comments
If the five-speaker limit for public comments was exceeded at the beginning of this agenda, other public comments will be taken at this time. Subjects of previous agenda items may not again be addressed under public comment. | |
| 9. | Upcoming Meetings
The next Borders Committee meeting is scheduled for Friday, February 26, 2021, at 12:30 p.m. | Information |
| 10. | Adjournment | |

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Single Signature Authority Report

Contact: Andrew Ruiz, Chief Financial Officer, aruiz@wrcog.us, (951) 405-6740

Date: February 1, 2021

The purpose of this item is to notify the Committee of contracts recently signed under the Single Signature Authority of the Executive Director.

Requested Action:

1. Receive and file.

The Executive Director has Single Signature Authority for contracts up to \$100,000. For the months of October through December 2020 one contract was signed by the Executive Director as summarized below:

1. In December 2020, an Agreement was executed with Open Gov for \$59,550 for software licensing and integration costs for the TUMF online portal.

Prior Action:

January 21, 2021: The Technical Advisory Committee received and filed.

Fiscal Impact:

Expenditures related to the software and licensing integration costs for the TUMF online portal are included in the Fiscal Year 2020/2021 budget.

Attachment:

None.

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Housing Trust, Economic Development Corporation, and GIS Service Bureau Activities Update

Contact: Chris Gray, Director of Transportation & Planning, cgray@wrcog.us, (951) 405-6710

Date: February 1, 2021

The purpose of this item is to provide an update on three major initiatives WRCOG began in July 2020 based on the direction of the Administration & Finance Committee.

Requested Action:

1. Receive and file.
-

At the July 8, 2020, Administration & Finance Committee meeting, staff presented three new initiatives for consideration, including:

- Housing Trust Fund
- Economic Development Corporation
- GIS / Modeling Service Bureau

After receiving feedback from Committee members, staff proceeded to work on each of these initiatives and is presenting a six-month review of work completed to date.

Regional Housing Trust Fund

Staff have completed the due diligence phase of research and outreach regarding the Regional Housing Trust Fund initiative. In the initial outreach phase, staff spoke to affordable housing developers, housing trusts, community land trusts, non-profits, and housing advocate groups. There was widespread consensus of the need of a Housing Trust Fund for the subregion. During this due diligence phase, staff determined that there are nearly 50 active housing trusts in California, including 17 in Southern California. In Phase II, staff met with WRCOG member agency staff. These meetings included WRCOG staff and representatives of the member agency, which often included the City Manager or an Assistant City Manager, the Planning or Community Development Director, and other staff. The responses from WRCOG's member agencies have generally been positive and supportive of this effort. Concerns of geographical equity and the cost of membership were discussed. Member agencies were generally supportive of moving forward onto the next phase of this effort, which included the formation of a Steering Committee to develop program descriptions, governance materials, and a joint powers agreement (JPA) for the Housing Trust Fund. Developing these materials will allow member agencies to better understand the benefits and costs of the Housing Trust Fund.

In December 2020, WRCOG received notification that SCAG will be providing approximately \$1.7 million in Regional Early Action Planning (REAP) Grant funding. This allocation includes approximately \$400K for the Housing Trust Fund. WRCOG will utilize REAP Grant funding for the next phase of work which will involve hiring a staff person or a consultant to set up the Housing Trust Fund. Concurrently, WRCOG is also seeking state authorizing legislation which can provide additional funding for the Housing Trust Fund. Steering

Committee meetings are anticipated to start in April or May 2021. This item will be brought back to the Executive Committee and Technical Advisory Committee in March or April 2021 for appointments to the Steering Committee.

Economic Development Corporation

Similar to the Housing Trust, staff have completed their initial due diligence for the Economic Development Corporation (EDC). As part of this process, staff met with over 30 stakeholders within the region and 15 EDC entities, both statewide and nationally, to assess if there was a need in the region and whether these entities were effective in galvanizing economic development efforts. Meetings with local entities included the Riverside County Business and Community Services, Chambers of Commerce, public and private utilities, and other persons active in the field of economic development. Staff has also met with staff from each of WRCOG's member cities and Riverside County. Each meeting was usually attended by the respective City Manager / Chief Executive Officer and Economic Development / Business and Community Services staff. The meetings with regional stakeholders, other EDCs, and remaining member agencies yielded the following information:

- There is a high level of interest in having some entity such as an EDC serve as a front-door for the region.
- EDCs in other regions played a key role in efforts to spur economic development and regional transformation.
- EDCs exist in all Southern California counties except Riverside and San Bernardino.
- None of the stakeholders in the region claimed to be doing the work of an EDC, or pointed to any other entity as performing these duties for the Western Riverside County subregion.
- There are questions about whether an EDC would compete with existing entities like Chambers of Commerce and Economic Development Departments.
- Discussions with other EDCs indicate that EDCs tend to enhance rather than compete with other entities that work in the economic development space.

In November 2020, the Executive Committee approved further exploration of this concept and took action to form an EDC Steering Committee. The EDC Steering Committee will focus on the following:

- Affirm the need for a subregional EDC for Western Riverside County.
- Discuss and make recommendations on issues related to funding, staffing, and governance of an EDC.
- Explore potential EDC programs and services.
- Explore additional areas towards forming an EDC.

In December 2020, staff performed additional outreach to entities in the private, non-profit, and education sector for inclusion and representation on the EDC Steering Committee. Formal invitations to the EDC Steering Committee were distributed in December 2020 and the first EDC Steering Committee is anticipated to convene by the end of January 2021. It is anticipated that the EDC Steering Committee will meet three times and conclude its work by April 2021. Staff will also be using a third-party facilitator for these meetings through a contract with the Milken Institute.

Staff will bring a final update to the WRCOG Committees in May 2021 once a recommendation has been determined by the EDC Steering Committee.

GIS / Modeling Service Bureau

The GIS / Modeling Service Bureau initiative is currently under development. In October 2020, the Public Works and Planning Director Committees recommended approval of the GIS Initiative guidelines for the establishment of the Service Bureau. In December 2020, the Executive Committee approved these guidelines. These guidelines direct WRCOG on how to take GIS and transportation modeling requests from member agencies and the public, how to prioritize the requests, and how to bill for these services. Requests taking less than four hours of staff time to complete will be provided to WRCOG member agencies at no cost. WRCOG will be releasing more details about costs for using the service in the coming weeks.

The next step for this effort is the purchase of new hardware and software. Dedicated workstations for project

requests and specialized software for transportation modeling analysis are necessary. In the coming months, WRCOG will be reaching out to Planning Directors and Public Works Committee representatives and their staff to advise them on the possible projects that can be undertaken. WRCOG is also developing the proper administrative responsibilities to manage the service requests. Staff will report back with a progress update in six months.

Prior Actions:

- January 21, 2021: The Technical Advisory Committee received and filed.
- January 13, 2021: The Administration & Finance Committee received and filed.
- December 9, 2020: The Administration & Finance Committee received and filed.
- December 7, 2020: The Executive Committee approved staff's recommendations for outreach to additional prospective EDC Steering Committee members and direct staff to return with a proposed final listing of Steering Committee participants; and approved the proposed guidelines for a new GIS and Transportation Modeling Services Bureau.
- November 2, 2020: The Executive Committee appointed five representatives to the EDC Steering Committee, including Karen Spiegel, County of Riverside District 2; Crystal Ruiz, City of San Jacinto; Micheal Goodland, City of Jurupa Valley; Ben Benoit, City of Wildomar; and Brenda Dennstedt, Western Municipal Water District.
- October 15, 2020: The Technical Advisory Committee appointed Todd Parton, City of Beaumont; Mike Lee, City of Moreno Valley; Rob Johnson, City of San Jacinto; and Richard Belmudez, City of Perris, to serve on the Economic Development Corporation Steering Committee and directed staff to reach out to the other Technical Advisory Committee members that were absent, for the addition of two more members.

Fiscal Impact:

Funding for the GIS Service Bureau and the EDC are included in the Transportation & Planning Department Budget for Fiscal Year 2020/2021. The Housing Trust activities are funded partially through the Transportation & Planning Department Budget for Fiscal Year 2020/2021 and through grant funding provided by SCAG.

Attachment:

None.

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: I-REN Activities Update

Contact: Casey Dailey, Director of Energy & Environmental, cdailey@wrcog.us, (951) 405-6720

Date: February 1, 2021

The purpose of this item is to provide an update on WRCOG's submittal of a Business Plan to the California Public Utilities Commission for the approval of an Inland Regional Energy Network (I-REN) that would provide energy efficiency services to the Counties of Riverside and San Bernardino.

Requested Action:

1. Receive and file.
-

Introduction

In late 2018, WRCOG, the Coachella Valley Association of Governments (CVAG), and the San Bernardino Council of Governments (SBCOG), began working on a new program known as a Regional Energy Network (REN). REN's are state-approved entities, overseen by the California Public Utilities Commission (CPUC), and implemented by local governments. The three Councils of Government (COGs) began developing a business plan for the Inland Regional Energy Network (I-REN) that is intended to provide energy programs and services to local governments, workforce providers, community colleges, water districts, and tribes in the Counties of Riverside and San Bernardino. The I-REN team, along with its consultants Frontier Energy & Bluepoint Planning, is focusing on three program areas: Workforce Education & Training, Codes & Standards and Public Sector. I-REN's mission statement is, "To actively participate in California's Clean Energy initiatives and build a stronger, clean energy economy and community." There are three other RENs that exist in California: BayREN (administered by the Association of Bay Area Governments), SoCal REN (administered by Los Angeles County) and 3C-REN (administered by Ventura County); I-REN would be the fourth and would exist to serve all of the Inland Empire.

I-REN Final Business Plan

The final I-REN Business Plan (Attachment 1) focuses on three sectors that are suitable and aligned for REN-related activities: Public Sector, Workforce / Education / Training, and Codes & Standards. The vision of the I-REN is to connect residents, businesses, and local governments to a wide range of energy efficiency resources to increase energy savings and equitable access throughout San Bernardino and Riverside Counties.

1. **Workforce Education & Training:** The I-REN team will work with local community colleges, universities, County Workforce Investment Boards, union workers / contractors and other training providers to identify energy efficiency curriculum such as HVAC, smart controls, and renewable technology to help assist the region a trained workforce to support and realize energy efficiency savings goals across sectors.
2. **Codes & Standards:** The I-REN team will work closely with local government building staff such as Planning and Building Departments to offer training / resources that will help to support, train, and enable long-term streaming of energy code compliance. Examples of resources will be online webinars / forums

on Energy Compliance, in-person trainings, and online software systems to assist with building permits for energy projects such as cool roofs, HVACs and solar / microgrids systems.

3. Public Sector: The I-REN team will work with local government building staff to identify and implement energy efficiency projects such as indoor / outdoor lighting, water upgrades, heaters / boilers, and smart building upgrades, and will also look into innovative projects such as microgrids / battery storage systems. Along with these resources, the public sector program for I-REN will also support agencies with funding resources for project completion.

The proposed five-year budget for I-REN is approximately \$50.7M.

Calendar Year	Budget Request
2021	\$8,134,654
2022	\$10,102,037
2023	\$10,204,704
2024	\$10,752,474
2025	\$11,506,239
Total 2021 - 2025	\$50,700,108

Recent Activities

On December 3, 2020, WRCOG staff presented the I-REN to the California Energy Efficiency Coordinating Committee (CAEECC). This presentation is part of the requirements listed by the CPUC prior to submitting a business plan for approval. During this presentation, staff received feedback regarding the I-REN's draft Business Plan. In addition to this presentation, staff also provided an update on the letters of support that all three COGs have received showing support of the I-REN initiative. Below is a list of agencies that have provided letters.

Regional Letters

- Southern California Association of Governments (SCAG)
- County of San Bernardino
- County of Riverside Fourth District Supervisor

CVAG Letters

- City of Cathedral City
- City of Indian Wells
- City of Indio
- City of La Quinta
- City of Palm Springs

SBCOG Letters

- City of Chino
- City of Chino Hills
- City of Colton
- City of Highland
- City of San Bernardino
- City of Twentynine Palms

WRCOG Letters

- City of Banning
- City of Canyon Lake
- City of Eastvale
- City of Jurupa Valley
- City of Lake Elsinore
- City of Menifee
- City of Moreno Valley
- City of Murrieta
- City of Temecula
- City of Wildomar

Next Steps

The I-REN team will submit the final Business Plan to the CPUC in January 2021. Once the Business Plan is submitted, staff will be scheduling meetings with Energy Division staff at the CPUC to continue its outreach of how and why it is important to have a new REN in the Inland Empire. Along with these meetings, staff will continue to gather additional letters of support so that the region's voice can be expressed at these meetings with CPUC staff and show the collective effort that this program will bring throughout the region.

Prior Actions:

January 21, 2021: The Technical Advisory Committee received and filed.

February 12, 2020: The Administration & Finance Committee received and filed.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachment:

1. Final Business Plan.

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Item 5.J

I-REN Activities Update

Attachment 1

Final Business Plan

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Inland Regional Energy Network (I-REN)

2021-2025

Energy Efficiency Business Plan

WRCOG | CVAG | SBCOG

Submitted January 2020



I-REN Business Plan Contents

Chapter 1: Portfolio Summary

Chapter 2: Public Sector

Chapter 3: Codes & Standards

Chapter 4: Workforce Education & Training

Appendix A: CPUC Compliance Checklist

Appendix B: Public Sector Market Analysis

Appendix C: Letters of Commitment & Support

Appendix D: Stakeholder Input Resolution

Appendix E: Acronyms & Abbreviations



Inland Regional Energy Network Business Plan

Chapter 1: Portfolio Summary

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Executive Summary

I-REN Mission

To actively participate in California’s Clean Energy initiatives and build a stronger clean energy economy and community.

Locally Administered and Delivered EE Programs

“RENs also have the unique opportunity to be able to leverage not only multiple local government entities into a single program delivery channel, but they also may be able to utilize funding from multiple sources to deliver more comprehensive and holistic programs, especially to hard-to-reach customers.”¹

Initiated in 2019, the proposed Inland Regional Energy Network (I-REN) is a consortium of the Western Riverside Council of Governments, Coachella Valley Association of Governments, and San Bernardino Council of Governments that serve the counties of San Bernardino and Riverside. These partners have joined together to submit this Business Plan in order to establish locally administered, designed, and delivered energy efficiency (EE) programs.

Historically, the Inland Empire has faced challenges in receiving equitable opportunities to participate in energy efficiency and advanced energy. As dedicated representatives of local government, the I-REN consortium members bring established connections from their work serving this region and can provide support to fill gaps in existing energy efficiency services. I-REN will establish a locally administered regional energy network to ensure ratepayers in this region can become active participants in meeting California energy efficiency goals.

In addition, I-REN sees a critical need to accelerate action in the region, catalyzing current local government activities related to climate change through targeted and tailored energy efficiency programs, layering other efforts to increase impact. I-REN will focus their first Business Plan on assisting and empowering local government—county and municipal—and building the professional workforce. To that end this Business Plan will cover three main sectors: Public Sector, Codes and Standards, and Workforce Education and Training. They anticipate in future filings to grow into residential and commercial offerings as necessary to fill gaps and needs in the region.

Collectively known as the Inland Empire, the I-REN service area includes 11% of California’s population, but its geographic arrangement, population, and distance from the state’s major metropolitan areas result in inconsistent and insufficient service to the region. Further, the region is distinct from other southern California areas—particularly Los Angeles—with its own robust character, culture, and identity. As a collective, the councils of government that make up I-REN have implemented energy efficiency services locally for the better part of a decade, and have established the skill sets, knowledge, and networks to identify and address the unique challenges and opportunities head-on. The issues and concerns of the region require a consistent local presence to help transition to a clean economy and to reduce energy use effectively.

¹ California Public Utilities Commission (CPUC), Decision 19-12-021, December 5, 2019, page 18.

About I-REN

I-REN is a coalition of three councils of government, the Western Riverside Council of Governments (WRCOG), the Coachella Valley Association of Governments (CVAG), and the San Bernardino Council of Governments (SBCOG), encompassing San Bernardino County, Riverside County, and all of the jurisdictions within the region. Together, I-REN represents 52 cities, 78 unincorporated county areas, 17 tribes and 11% of the population of California.

WRCOG: WRCOG is a joint powers authority whose purpose is to unify Western Riverside County so that it can speak with a collective voice on important issues that affect its members. Representatives from 18 cities in Western Riverside County, the County of Riverside, and the Eastern and Western Municipal Water Districts have seats on the WRCOG Executive Committee, the policy-setting Board for the Agency. WRCOG currently operates a Local Government Partnership (LGPs) and has been successful over the years in energy efficiency retrofit projects and education for both residential and commercial customers. Since its inception in 2010, the Partnership has achieved savings of over 16 million kWh and over 9,000 therms.

CVAG: CVAG is the regional planning agency coordinating government services in the Coachella Valley. By providing solutions to the common issues of the local governments and tribes that are its members, CVAG promotes a better quality of life and balanced growth for residents of Central and Eastern Riverside County. CVAG secured Strategic Plan funding and implemented the “Green for Life” program, which helped seven cities and one tribe to reach ambitious energy savings goals. Through this grant, participants completed greenhouse gas inventories, Climate Action Plans, Energy Action Plans, and much more. The Green for Life program was run in tandem with the Desert Cities Energy Partnership (DCEP) to achieve further energy savings. DCEP included representatives from 10 CVAG member cities, one tribe, and representatives from Southern California Edison (SCE) and Southern California Gas (SoCalGas). While in operation, the 10-year DCEP program achieved savings of 5.2 million kWh and 22,000 therms. CVAG still maintains a strong working relationship with SCE and SoCalGas.

SBCOG: With membership comprised of representatives from 24 cities and the San Bernardino County Board of Supervisors, SBCOG focuses on regional matters and provides a forum to reduce duplication of effort and share information to advocate for local communities. SBCOG / San Bernardino Regional Energy Partnership (SBREP) received strategic planning funding to implement benchmarking for cities in the partnership with the goal of seeing where city facilities ranked amongst others in the region of similar size/operations. Since it was formed in late 2015, SBREP has reduced more than 3 million kWh and helped participating cities receive more than \$1 million in incentives combined. To date, 13 cities have participated in SBREP.

WHAT IS A COUNCIL OF GOVERNMENT (COG)?

COGs are voluntary associations that represent member local governments, mainly cities and counties, to provide cooperative planning, coordination, and technical assistance on issues of mutual concern that cross jurisdictional lines.

COGs serve to develop consensus on many issues that need to be addressed in a subregional or regional context. If properly structured, COG duties complement and do not duplicate jurisdictional activities, and unify members on matters of mutual concern, but are independent of the responsibilities traditionally exercised by the individual members within their own communities.

Jurisdictions typically agree to form COGs following discussion and negotiation on common goals and objectives, which are usually consummated by execution of a Joint Powers Agreement (JPA). In most cases, adoption of a JPA is specifically authorized by state law. In California, JPA authority is granted under Section 6500 et. seq. of the Government Code.

I-REN Organization

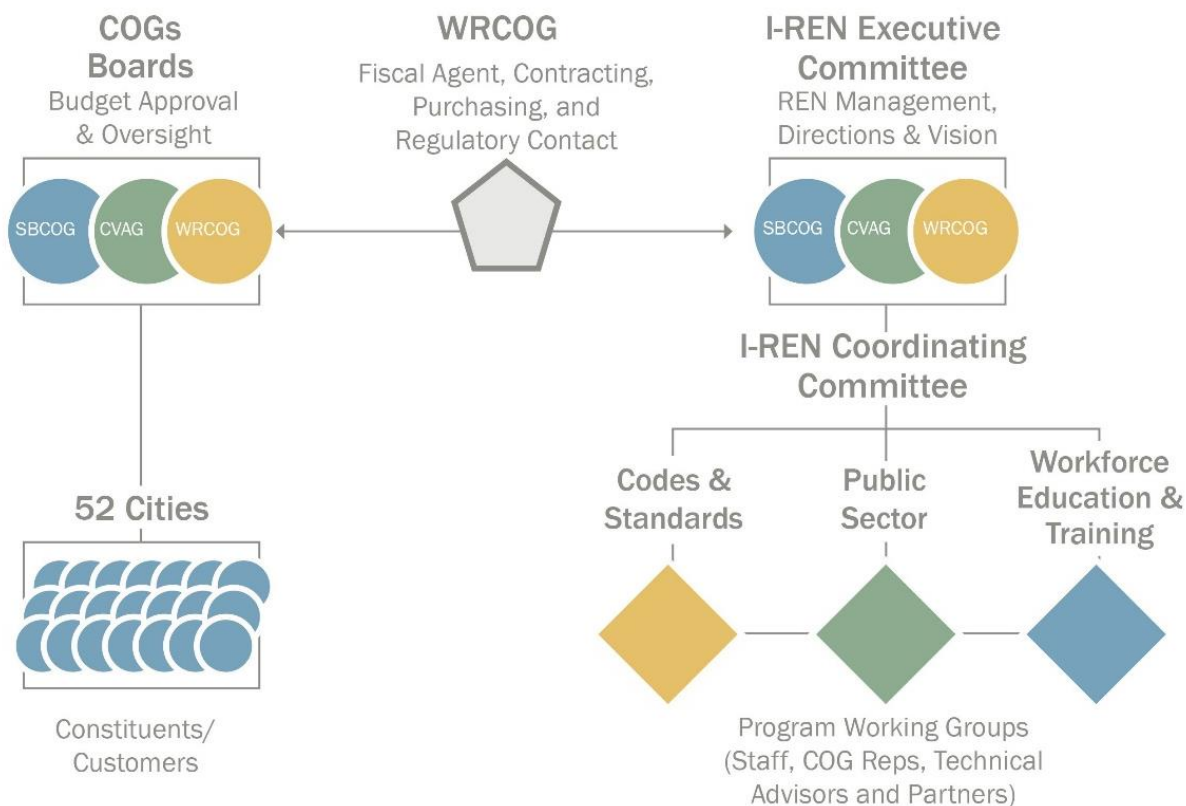


Figure 1-1. I-REN Governance

The I-REN organization builds on the robust and active Committee structure currently used for the three COGs (also referred to herein as the **I-REN governing agencies**). The graphic in Figure 1-1 illustrates the organization and the roles.

The COGs each have an Executive Committee which sets policy and oversees the budgets for the COGs. For I-REN, they will provide an oversight role to ensure accountability and service to the member cities. Representatives from the cities, the County Board of Supervisors, the Municipal Water Districts, and the Tribes collectively have seats on the Executive Committees for WRCOG, CVAG and SBCOG. By working together through the committee structure and utilizing resources, the COGs are cost-effective by reducing duplication of effort and sharing information, enabling strong advocacy and strengthening the Region's standing.

WRCOG will serve as the fiscal agent, purchasing and contracting entity, and primary regulatory contact manager for I-REN. They will not have more decision-making power than the other COGs but will work through the committee structure to ensure equal engagement for the entire region.

Representatives from each COG will in turn be represented on the I-REN Committee and have equal power in I-REN decision making and management. The I-REN Committee will set all strategic direction,

vision, and specific policies related to the operation and management of REN activities, and will jointly consider regulatory issues.

The I-REN Committee will be advised by three programmatic working groups composed of I-REN staff, COG representatives, technical advisors, and partners. The Program Working Groups will focus on program design, implementation, marketing and outreach, and other day-to-day implementation activities. They will provide information, program proposals, and program tracking and monitoring reports to the I-REN Committee on a regular basis to ensure smooth operations and to address any issues or concerns that may arise.

I-REN Vision & Goals

The I-REN governing agencies have collectively developed a vision and three guiding goals to help shape its Business Plan, its future, and anticipated activities:

VISION

I-REN's vision is to connect residents, businesses, and local government to a wide range of energy efficiency resources to increase energy savings and equitable access throughout San Bernardino and Riverside counties.

GOAL 1.

Build capacity and knowledge to enable local governments to effectively leverage energy efficiency services and to demonstrate best practices. (Public Sector Chapter)

GOAL 2.

GOAL 3.

Work closely with local building departments and the building industry to support, train, and enable long-term streamlining of energy code compliance. (Codes and Standards Chapter)

Definition of Market

The Riverside-San Bernardino-Ontario Metropolitan Statistical Area (MSA)², which includes the counties of Riverside and San Bernardino, makes up approximately 11% of California's total population, but their square mileage comprises approximately 17% of California's land area.

While the Los Angeles and San Francisco MSAs are the largest in the state by population, the Riverside-San Bernardino-Ontario MSA is a very close third – yet it has had historically low participation in energy efficiency programs and has been historically underserved by utility energy efficiency programs. This may be due in part to its distance of two- to three-hours to the Los Angeles MSA – many utility-run programs are administered from within the Los Angeles MSA, and naturally the program implementers focus their resources locally.

I-REN is excited for the opportunity to administer regionally appropriate resources locally within the third-largest MSA in the state and by leveraging existing local relationships the I-REN governing agencies are best suited to serve their respective communities.

- Riverside County: Population 2,189,641 (2010 Census), covering 7,208 square miles; population density of 304 people/square mile
- San Bernardino County: Population 2,035,210, covering 20,105 square miles (largest county in the United States by area); population density of 101 people/square mile

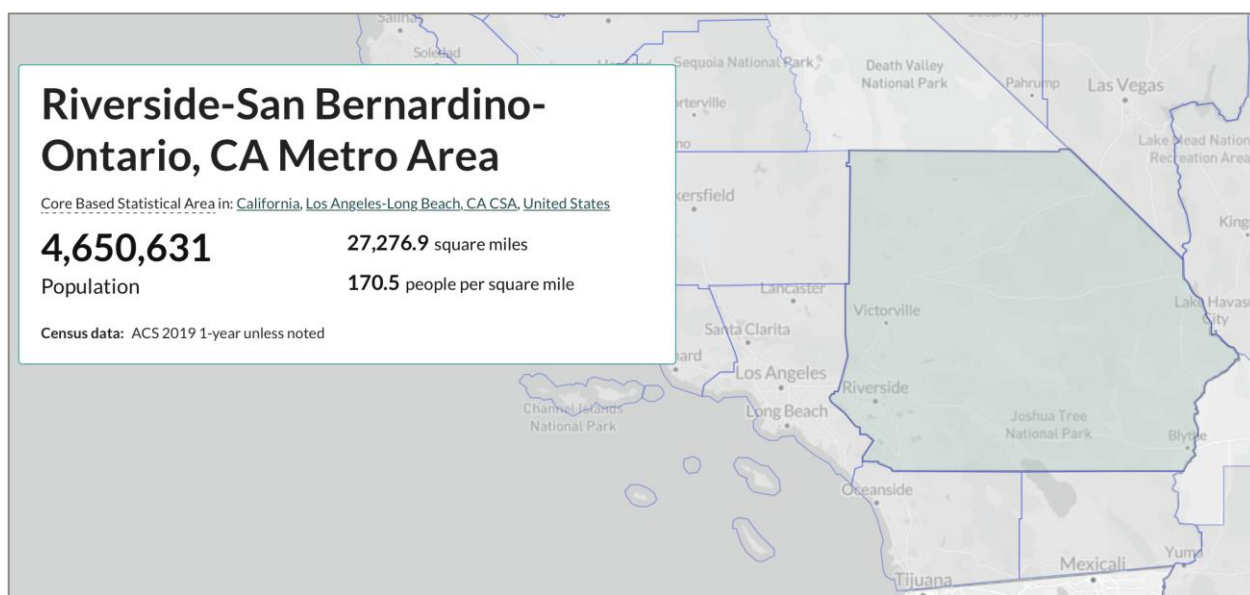


Figure 1-2. I-REN Service Territory Map³

² "Metropolitan Statistical Area (MSA) is a geographical area with a population of 50,000 or more, plus adjacent territory that has a high degree of social and economic integration with the core as measured by commuting ties." Definition Provided by the California Employment Development Department.

³ Source: <https://censusreporter.org/profiles/31000US40140-riverside-san-bernardino-ontario-ca-metro-area/>

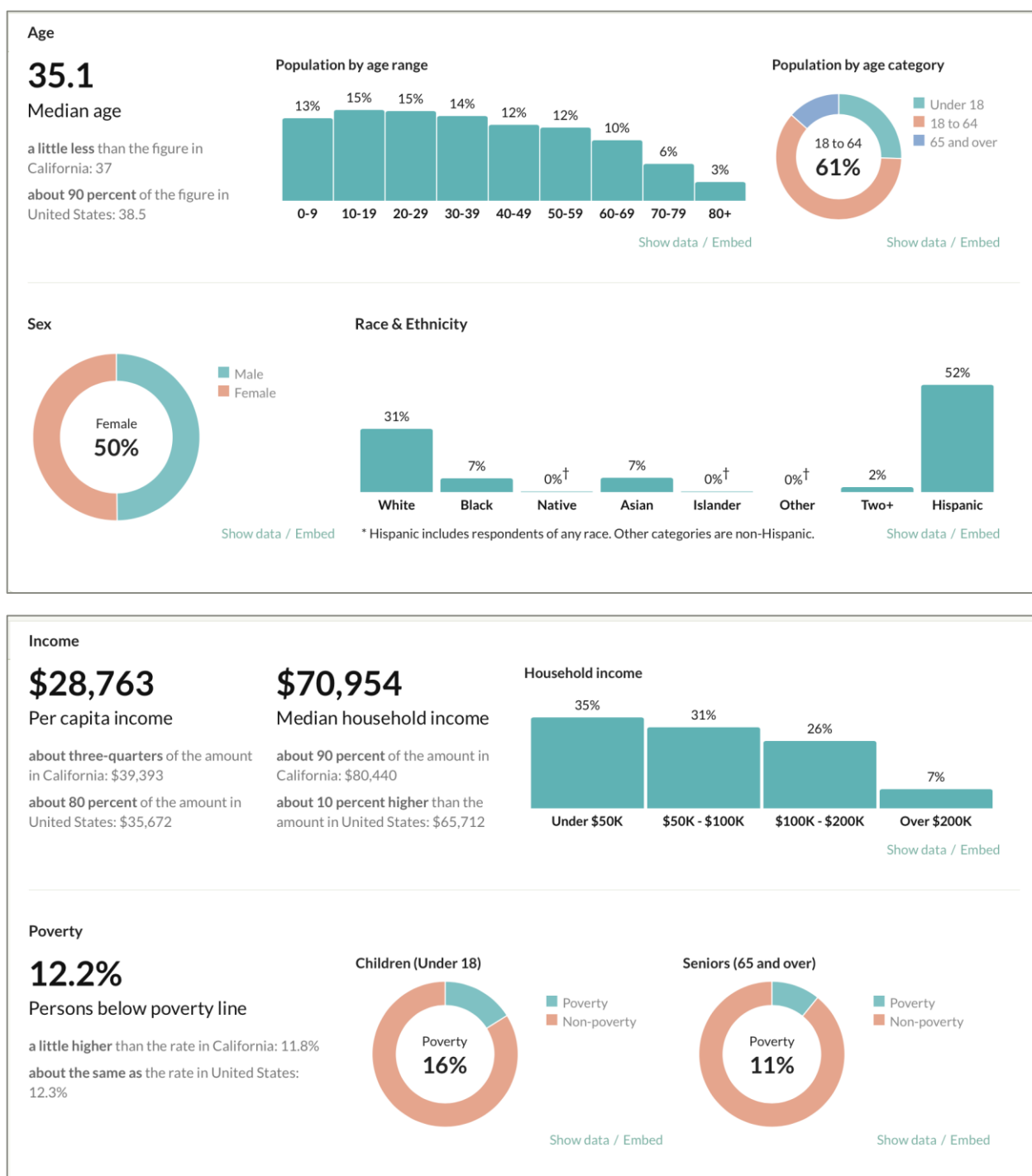


Figure 1-3. Riverside-San Bernardino-Ontario MSA Demographic & Income Data⁴

⁴ Source: <https://censusreporter.org/profiles/31000US40140-riverside-san-bernardino-ontario-ca-metro-area/>

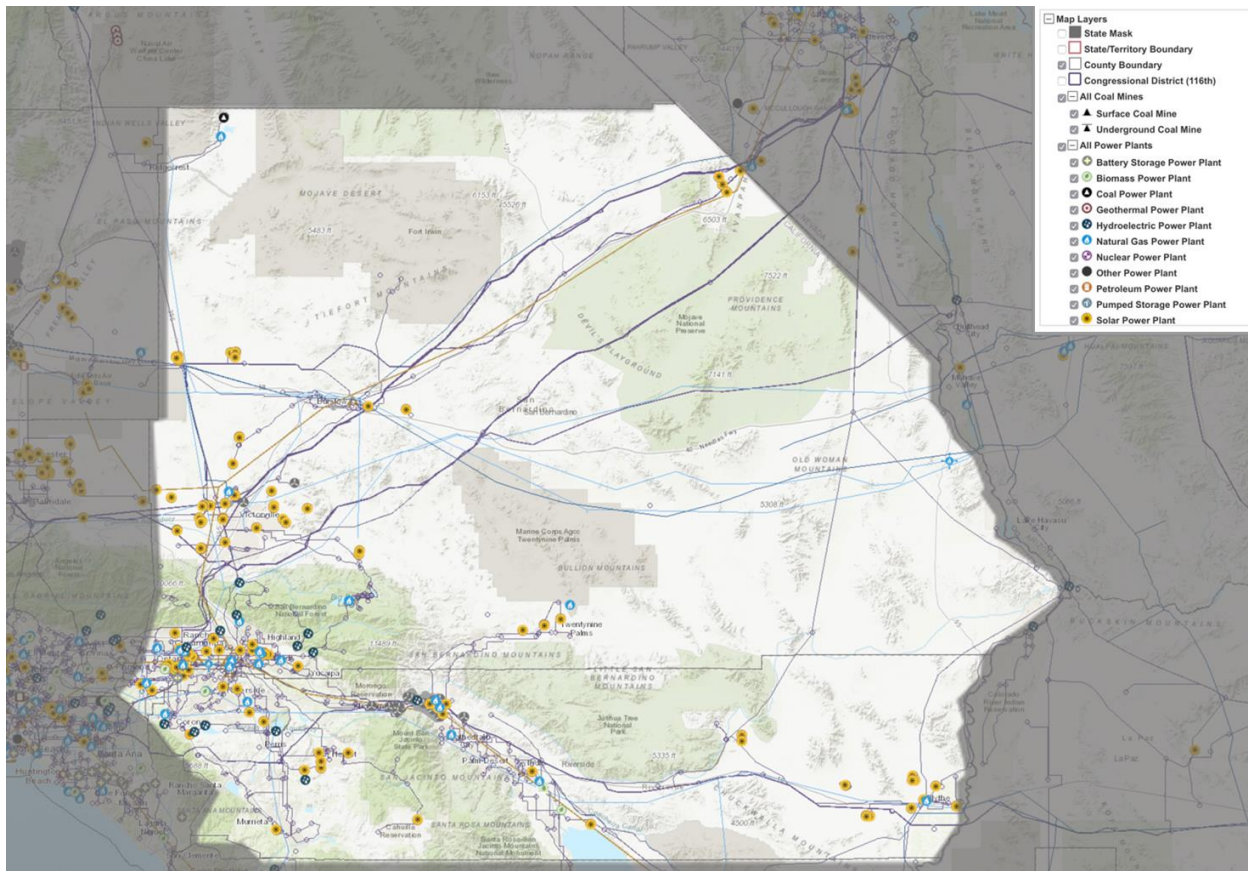


Figure 1-4. I-REN Territory Energy Infrastructure⁵

⁵ Source: Energy Information Administration (EIA) <https://www.eia.gov/state/?sid=CA>

Addressing I-REN Regional EE and California's Energy Needs

The I-REN region is a diverse geography with mountains, deserts, distinct urban areas, tribal areas, and vibrant communities and towns. The region is served by SCE and SoCalGas and is included in the SoCalREN territory. While there are multiple Program Administrators (PAs) in the region, the actual services to local communities are limited and are not meeting the needs of this growing area. The reduction of LGPs in particular is impacting the ability of the local jurisdictions to aggressively reduce energy use in local government buildings and build the capacity to tackle the State's greenhouse gas (GHG) reduction goals.

The illustration in Figure 1-4 from Energy Information Administration (EIA) is a good demonstration of how the Inland Empire is used as a bridge for services to the large Los Angeles MSA, with pipelines, powerlines, etc. crisscrossing the territory. State goals included in SB 350, AB/SB32, and others all point to the need to increase the services and opportunities for energy savings in the inland areas of California. In Summer of 2020, the California Independent System Operator (CAISO) and SCE issued multiple heat wave warnings and flex alerts, asking all energy consumers to reduce usage during stressful times on the electricity grid. Coupled with massive fire events across the state, it is even more important for I-REN to implement and begin assisting its communities, and thus, the State.

The region's continued growth and increasingly hot and dry weather will likely result in an overall increase in energy consumption in the coming years. In addition, the I-REN territory has large sections of the region that are characterized as disadvantaged communities (DACs) as defined by SB 535, tribal lands, or with a population with a median income 60% below the statewide median, as seen in the maps and data on the pages that follow. These factors contribute to a substantial need for focused, consistent, local engagement to serve these communities and to help reduce energy consumption over time.

A combination of workforce limitations, relative geographic isolation and low density make large parts of the I-REN territory difficult to serve. However, the need to serve the population is real. The I-REN region represents 11% percent of the State's population and through ratepayer fees customers in both urban and rural areas of the region contribute to the funding the investor owned utilities (IOUs) receive to provide energy efficiency services. Utility workforce education and training programs are nearly absent, and LGPs are being phased out, and local jurisdictions are facing increased pressures to put resources and attention to other major issues from housing to job development.

I-REN has coordinated with the other PAs in the region, and consulted with the other RENs in the state, to ensure that this Business Plan is positioned to fill gaps, provide services appropriate to a REN, and address needs that cannot or are not being addressed by other PAs. As a new program implementer, I-REN aims to scale its role and goals appropriately to match its strengths and fit the needs of its constituents to ensure that it offers the region and the California Public Utilities Commission (CPUC or Commission) a portfolio of programs that has measurable value in increasing energy savings, community resilience, and long-term economic and environmental sustainability.

REGIONAL CHALLENGES

Include but are not limited to:

- Large territory with geographically isolated rural and frontier areas
- High poverty rates, with unemployment exacerbated by COVID-19
- Lack of accessible workforce training resources, especially for disadvantaged workers
- Insufficient resources to serve DACs and tribal lands
- Extreme climate change impacts with increasingly hot and dry weather

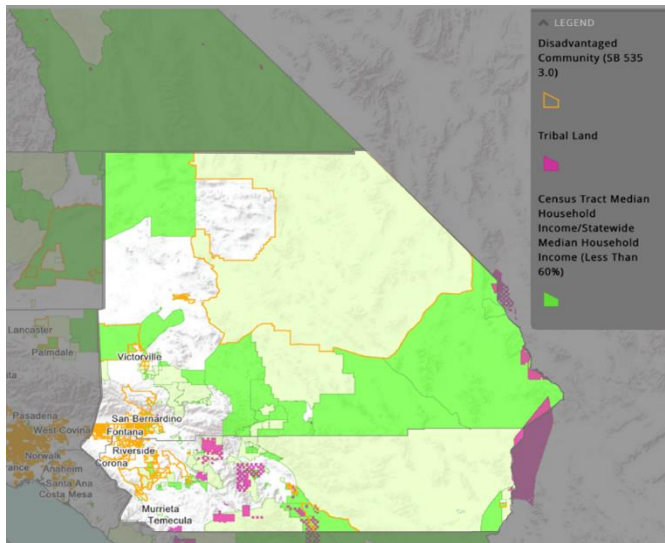


Figure 1-5. Disadvantaged communities and tribal lands in I-REN Territory

Source: [CEC GIS Portal](#)

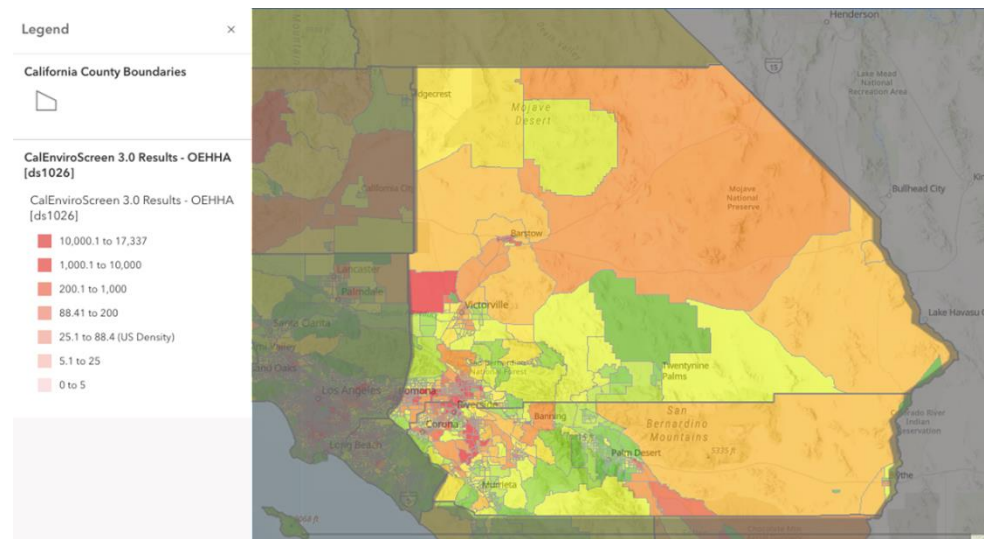


Figure 1-6. CalEnviroScreen 3.0 Results for I-REN Territory

Source: CalEnviroScreen 3.0

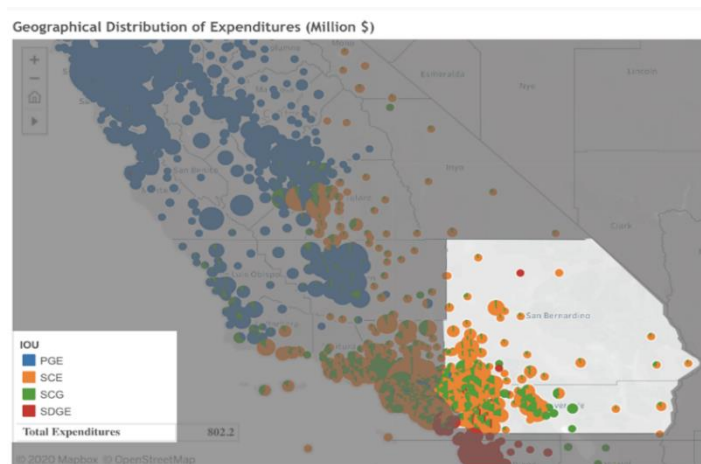


Figure 1-7. Geographical Distribution of Energy Efficiency Expenditures

Source: EESTATS Website, Geographic Distribution of Expenditures, 2016 data set

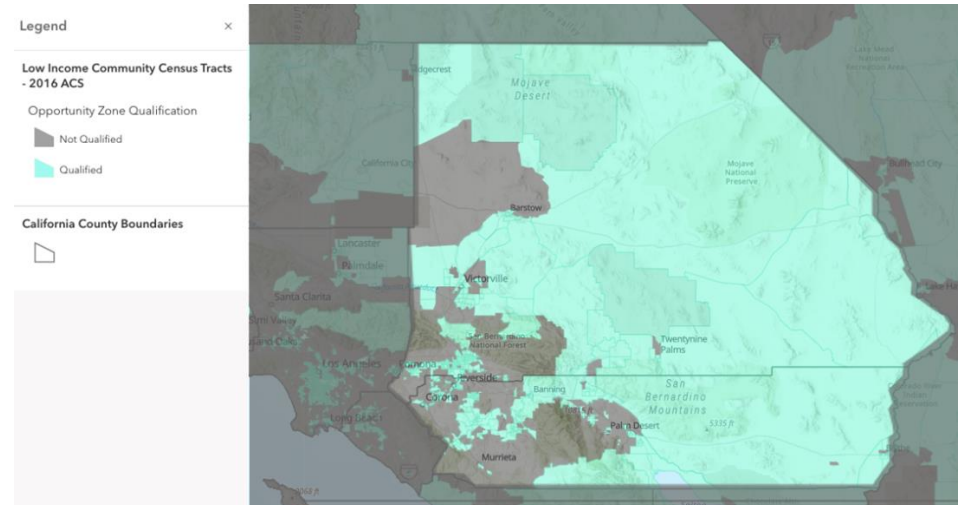


Figure 1-8. Low Income Opportunity Zones in I-REN Territory

Source: Low Income Community Census Tracts - U.S. Census Bureau, 2011-2015 American Community Survey 5-Year Estimates

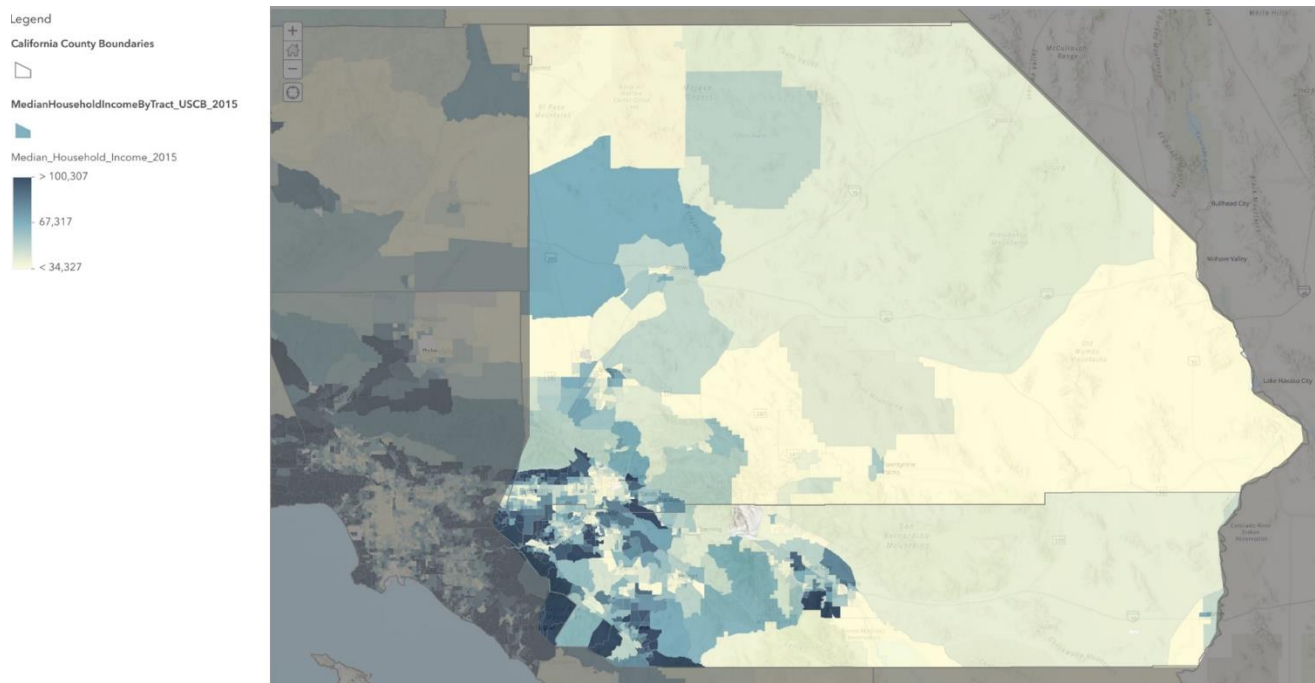


Figure 1-9. Median Household Income in I-REN Territory

Source: United States Census Bureau, 2015

Table 1-1. Inland Empire Cities & Percentage of Population Living in Poverty⁶

San Bernardino County		
Cities	Number of Cities	Rate of Poverty
Chino, Chino Hills, Grand Terrace, Rancho Cucamonga, Redlands, Upland	6	0% - 10%
Apple Valley, Big Bear Lake, Colton, Fontana, Hesperia, Highland, Loma Linda, Montclair, Ontario, Rialto, Victorville, Yucaipa, Yucca Valley	13	10% - 20%
Needles, San Bernardino, Twentynine Palms	3	20% - 30%
Adelanto, Barstow	2	30% - 40%
Riverside County		
Cities	Number of Cities	Rate of Poverty
Beaumont, Canyon Lake, Corona, East Vale, Indian Wells, Lake Elsinore, Menifee, Murrieta, Norco, Temecula	10	0% - 10%
Calimesa, Hemet, Indio, Jurupa Valley, La Quinta, Moreno Valley, Palm Desert, Palm Springs, Perris, Rancho Mirage, Riverside, San Jacinto, Wildomar	13	10% - 20%
Banning, Blythe, Cathedral City, Coachella	4	20% - 30%
Desert Hot Springs	1	30% - 40%

⁶ Husing, Ph.D., John E., Economics & Politics, Inc. *Inland Empire Quarterly Economic Report: Inland Empire City Profile 2020*. October 2020. Available [online](#).

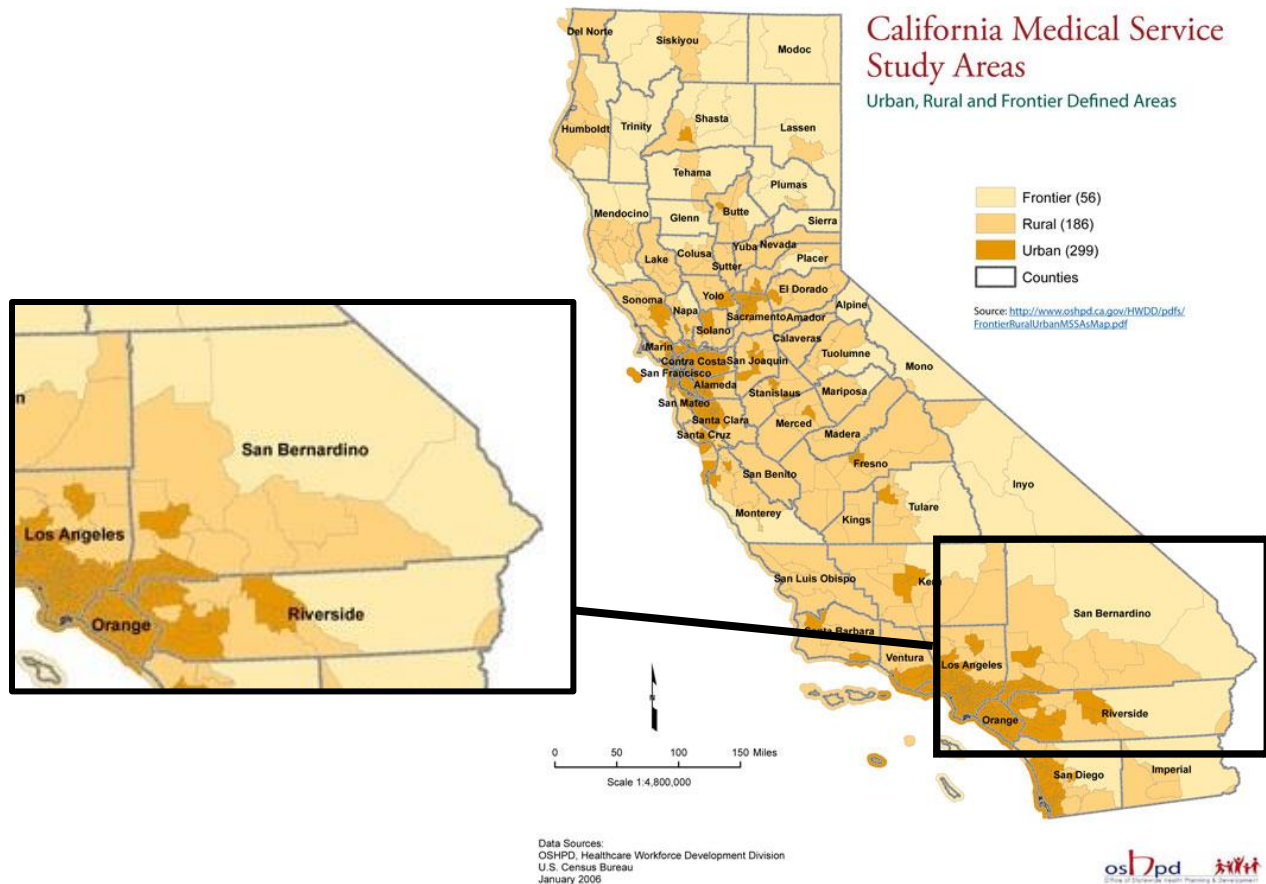


Figure 1-10. Urban, Rural and Frontier Defined Areas in I-REN Territory

Business Plan Sectors

In developing this Business Plan, I-REN aims to document its goals, strategies and tactics to increase the access and availability of energy efficiency services to its constituents and ensure value to the ratepayers in the region and the state. The plan consists of three main sectors, which align with the major I-REN work areas and are interrelated in their focus on supporting local jurisdictions and the energy efficiency workforce.

PUBLIC SECTOR

The I-REN Public Sector offering strives to establish robust and comprehensive wrap-around services for the local jurisdictions in the I-REN territory. Briefly, this includes Strategic Energy Planning to help identify opportunities, strategic investments in municipal and community buildings, establishing a Building Upgrade Concierge (BUC) service with digital and person-to-person technical assistance, and incentives for meter-based savings (Normalized Metered Energy Consumption or NMEC) achieved over three to five years. In their role as organizations dedicated to local government, the I-REN governing agencies have developed extensive networks and expertise with key partners in the public sector across

the region, and plan to leverage this history to continue facilitating energy efficiency upgrades. With 52 cities, 78 unincorporated county areas, and 17 tribal areas, there are significant needs. Further, many of these local governments tend to be under-resourced and lack the capacity, knowledge, and ability to effectively update their buildings. This will fill a gap in energy efficiency services by existing utilities, community choice aggregators (CCAs), or RENs.

CODES & STANDARDS: CROSS-CUTTING SECTOR

I-REN will implement a well-rounded set of activities related to supporting improved codes and standards compliance and enforcement through training, outreach, and technical assistance. The I-REN region includes many smaller jurisdictions that face significant challenges with codes and standards enforcement and compliance. The local building department staff in these jurisdictions are key to realizing energy savings from implementation and enforcement of codes and standards. For that reason, I-REN proposes to focus much of its C&S Sector work on empowering and supporting these local building department staff to be energy efficiency leaders in their own communities, through improved communications, protocols, and systems for increased efficiency. I-REN sees an opportunity to leverage its strong network with public sector staff to offer resources and support, while also providing targeted training and outreach to support building and construction industry actors to foster increased compliance with codes and standards.

WORKFORCE EDUCATION AND TRAINING: CROSS-CUTTING SECTOR

The I-REN team will work closely with local providers, as well as coordinating with other industry leaders statewide to bring more comprehensive, equitable and targeted training opportunities to the region. In addition, I-REN will work to improve workforce development and help enhance the availability of skilled workers and connections with businesses. Due in part to its geographic distance from major MSAs, the I-REN service area has historically had limited engagement in necessary workforce development opportunities. There is substantial demand but not a strong enough pool of skilled workers to meet that demand. The majority of IOU energy efficiency (EE) workforce training has typically taken place in the Los Angeles area or in border cities distant from many workers. I-REN sees an opportunity to strengthen its workforce by delivering trainings locally and using regional connections, especially with the Community Colleges and California State Universities (CSUs), and knowledge to engage and build workforce networks. Through these activities I-REN can help bridge the divide between training providers, job seekers, and employers to support the growth of a clean energy workforce and economy in the Inland Empire.

Purpose of Business Plan

The three primary agencies that constitute I-REN are pursuing the development of a new REN driven by the need to create equity and access in the region to energy efficiency programs. The Commission has recognized the value that local governments bring to energy efficiency program delivery and with the development of the REN model has provided an essential tool for local governments to leverage their expertise, networks, and deep connections to their communities to help reach state energy and climate goals.

While current energy data is not available by county, information from the CPUC's EESTATS website illustrates the lack of energy efficiency dollar expenditures in the region (Figure 1-7).

Similar to the Central Coast and the relatively new 3C-REN, Central/Inland California has historically been difficult to serve through current channels and will remain so unless there is an entity to directly serve and tailor programs for the region. As illustrated in the chart below, the I-REN region represents 4.5 million people and over 27,000 square miles, a substantial region with a need for its own independent REN dedicated to serving its communities.

Table 1-2. REN Population and Service Area Comparison

Organization	Counties	# of Cities	Total Population	Service Area (Sq. Miles)	Population per Sq. Mile
BayREN	9	101	7,753,023	6,907	1,123
3C-REN	3	25	1,581,504	7,877	201
SoCalREN	12	220	20 Million +	50,000 +	400 +
I-REN	2	52	4.5 Million	27,263	170

Increasing resources and technical services is essential to the health and success of the region. The I-REN region is at a disadvantage due to climate impacts that will continue to worsen year over year. The Inland Empire already has a greater number of cooling degree days (CDD) than most of Southern California and these are projected to increase by more than a month of additional CDD each year over the next decade. According to Cal-Adapt, the I-REN counties will experience an average of 41 additional cooling days per year in the next ten years (for a total of 304 CDD per year on average), compared to 1995-2005 data.

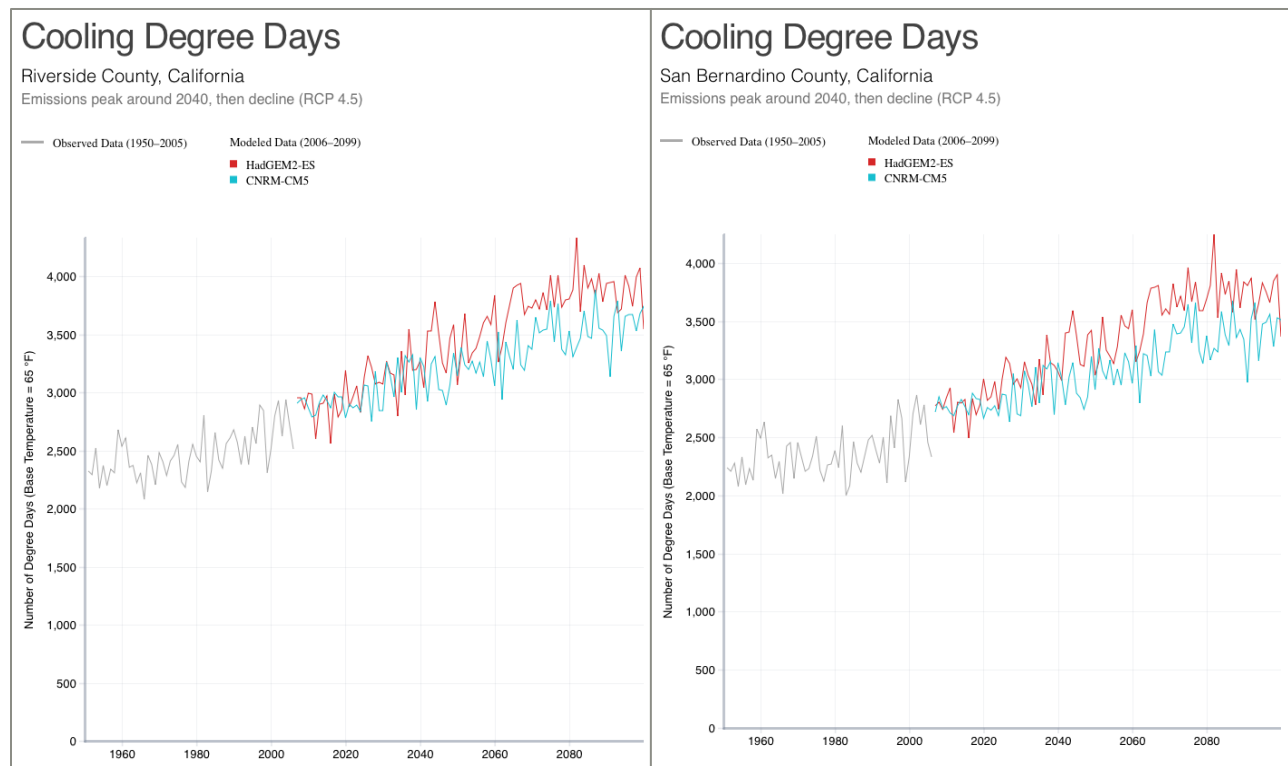


Figure 1-11. Cooling Degree Days in the I-REN Counties

*Riverside and San Bernardino County Cooling and Heating Days are increasing substantially.
Blue line is cooling days, red line is heating days. Source: Cal-Adapt*

Overview

Supporting California's Energy Goals & Needs

The I-REN Business Plan has been informed by a range of state and regulatory policies and legislation. The following is a summary of the key policies and legislation that are considered and incorporated into this Business Plan.

Strategic Plan and Associated Action Plans

Senate Bill (SB) 350 Supporting Plans: Several plans have been developed to define and better outline how to achieve the goals required in SB 350 specific to doubling energy efficiency from existing buildings and for addressing barriers to low-income communities. This includes California Energy Commission (CEC) Staff report “Framework for Establishing the Senate Bill 350 Energy Efficiency Savings Doubling Targets,” CEC report “Senate Bill 350: Doubling Energy Efficiency Savings by 2030,” and the CEC “SB 350 Low-Income Barriers Study Recommendations.” I-REN has reviewed these documents and considered their recommendations and insights into this Business Plan.

Existing Buildings Energy Efficiency (EBEE) Action Plan: The EBEE Action Plan provides detailed strategies and tactics for increasing energy efficiency in all existing buildings, including all residential buildings. The EBEE Action Plan outlines a series of priorities for local government leadership in energy efficiency, codes, and workforce that have been considered and incorporated when appropriate into this Business Plan.

California Energy Efficiency Strategic Plan (CEESP) and the Big Bold Goals: The 2011 CEESP outlines bold goals for achieving Zero Net Energy (ZNE) in all new residential buildings beginning in 2020 and directs program administrators to move away from single measure programs to deeper whole-house programs.

State Legislation and Goals

SB 100: The bill signed by Governor Brown calls for utilities to procure 60 percent renewable energy by 2030 and 100 percent carbon-free energy by 2045, and relevant to I-REN, to double the energy efficiency of existing buildings. The law makes California the largest jurisdiction to legally commit to clean energy. The goal to double energy efficiency for existing buildings will be a substantial lift and require coordination and collaboration with all PAs in the region.

Assembly Bill (AB) 1482; SB 246; SB 379; AB 2800: A range of state laws calling for preparation of state climate adaptation strategy, establishing the Governor’s Office of Planning and Research (OPR) Integrated Climate Adaptation and Resiliency Program, requiring local governments to include adaptation and resiliency strategies in general plans, and requiring state agencies to account for climate change when planning new infrastructure, respectively. I-REN is facing immediate impacts due to climate change and intends to leverage its EE portfolio to not just reduce energy consumption but to improve the resilience of the communities in the region.

AB 841: Authorizes a one-time redirection of unspent energy efficiency funds from IOUs to schools. Programs would be designed to upgrade heating ventilation and air conditioning (HVAC) systems, increase energy efficiency, and address potential lead in water fixtures. I-REN's Public Sector initiatives align well with this new law and I-REN will look to build an approach to support this effort either directly or in coordination with regional PAs.

AB 32/SB 32: California Global Warming Solutions Act of 2006 – AB 32/SB 32 are the leading legislation in California directing substantial reductions in carbon emissions. The latest extension of SB 32 mandates the reduction of GHG gas emissions to 40 percent below the 1990 levels by 2030. As a consortium of local governments, this bill is central to I-REN's engagement and interest in deep energy savings and GHG gas reductions in the built environment. Climate Action Plans being developed throughout the region will be able to leverage and enhance I-RENs activities, particularly local governments.

SB 350 Clean Energy and Pollution Reduction Act of 2015: The primary aspect of this law relevant to I-REN is the mandate to increase energy efficiency by 50 percent in existing buildings by 2030 and its focus on addressing the needs of disadvantaged communities more effectively in accessing energy efficiency and solar resources, and workforce development. This Business Plan's goals and strategies draw substantially from this mandate.

SB 1414: Requires increased code compliance and requirement for confirmation of appropriate permits for installation of new HVAC and heat pumps systems. I-REN will incorporate these requirements into its programs and work with building departments to establish successful approaches to implement this across the region.

Regulatory Requirements

“The decision authorizes the continued operation of existing RENs and invites new REN proposals as business plans to be filed with the Commission, if they meet certain additional requirements as defined in this decision. Any new REN will be required to demonstrate unique value in achieving state goals, represent more than one local government entity, to coordinate with existing program administrators in their geographic area prior to filing their business plan, to vet their proposal with stakeholders through the California Energy Efficiency Coordinating Committee (CAEECC), and to explain their REN governance structure in their business plan filing.”⁷

I-REN is offering this Business Plan as a formal proposal to form a REN as outlined by the CPUC. I-REN has reviewed the CPUC guidance and pertinent decisions and is confident that it is well suited and needed to ensure equitable and effective energy efficiency services and resources to the region. This Business Plan provides details regarding the existing gaps, and lack of services needed in the region as required by the CPUC’s guidance. The following outlines the specific CPUC guidance and direction addressed in the Business Plan.

The CPUC in Decision 12-11-015, Decision 16-08-019, Decision 18-05-041, and refined in decision 19-1-021 the REN’s activities to three areas:

1. Activities that utilities or CCA program administrators cannot or do not intend to undertake.
2. Pilot activities where there is no current utility or CCA program offering, and where there is potential for scalability to a broader geographic reach, if successful.
3. Activities serving hard-to-reach markets, whether or not there is another utility or CCA program that may overlap.⁸

“What we seek to avoid with “overlap” concerns, is duplicative administrative costs that may be associated with multiple administrators operating in one area, disproportionate funding concentrated on one geographic area, and/or multiple program administrators conducting similar activities. In addition, we want to avoid customers receiving confusing or multiple competing offers for the same type of measure or project.”⁹

I-REN has focused on these three criteria areas and the need to provide value for ratepayers in the development of this Business Plan. The I-REN governing agencies have worked for nearly 18 months coordinating, developing and refining the presented sectors to ensure they do not overlap and instead fill clear gaps, address hard-to-reach communities, and assess opportunities to pilot new ideas that could be scaled beyond the I-REN region.

⁷ CPUC, Decision 19-12-021, December 5, 2019, page 2.

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⁹ CPUC Decision 19-12-021, December 5, 2019, page 24-25.

Specifically, I-REN has engaged in the following coordination activities:

- Met with SCE, SoCalGas, and SoCalREN to discuss proposed programs and received Letters of Commitment to Cooperate (included in Appendix C).
- Connected with and secured support letters from numerous cities across the I-REN territory, as well as county officials and other regional organizations such as Southern California Association of Governments and Western Community Energy (letters included in Appendix C).
- Presented initial Strategic Framework and the Draft Business Plan to the Full California Energy Efficiency Coordinating Committee (CAEECC), once in May 2020 and then again in December 2020.
- Regularly attended and participated in CAEECC and Underserved Working Group meetings.
- Responded to and incorporated input from CAEECC stakeholders in Business Plan where appropriate (see Appendix D).
- Coordinated with CPUC Energy Division Staff and conducted a series of Ex Parte communications with Commission Staff and Commissioners to introduce I-REN, the proposed programs, and discuss I-REN's Business Plan submittal.

Providing Value

I-REN's Business Plan has been designed to be targeted, feasible, and actionable to provide a solid foundation for building and growing a successful REN and energy efficient portfolio in the region. The I-REN Business Plan is informed by the stakeholder process indicated above and shaped by I-REN's collective history of working in energy efficiency and clean energy through grant programs and previous local government programs. This relevant experience is summarized in selected examples below.

- WRCOG's LGP, known as the Western Riverside Energy Partnership (WREP), has existed for 10 years in WRCOG territory and has grown over those years to 18 members along with the County of Riverside to collectively support energy efficiency upgrades & community engagement.
- WRCOG's Streetlight initiative is a regional program for 11 agencies that provided financing and rebates for energy efficient street lighting to regional jurisdictions.
- WRCOG's CCA program, Western Community Energy (WCE), supports six member agencies which buys cleaner electricity and sells it at a lower cost to its customers.
- CVAG participated in the Desert Cities Energy Partnership (DCEP), a 10-year LGP including CVAG and its 10 member cities and utilities servicing its jurisdiction.
- CVAG's Property Assessed Clean Energy (PACE) program has service agreements with seven private firms to service CVAG's jurisdiction. PACE started in the Coachella Valley in 2007, starting with the City of Palm Desert and later transitioning to a regional approach through CVAG.
- CVAG received a Strategic Plan grant in the amount of \$4.1 million to assist its cities with completing Greenhouse Gas inventories, Climate Action Plans, Energy Action Plans, and many more policies relevant to energy efficiency and reduction of their carbon footprints.
- CVAG's voluntary Green Building program is designed to encourage customers and contractors to go beyond Title 24 requirements.
- CVAG's Community Choice Aggregation (CCA) program, called Desert Community Energy (DCE), buys cleaner electricity and sells it at lower costs to its customers.
- SBCOG coordinated San Bernardino County's ZEV Readiness and Implementation Plan.
- SBCOG's Climate Resiliency Study "Resilient IE" includes the participation of all 24 cities in San Bernardino County.
- SBCOG's San Bernardino Regional Energy Partnership includes collaboration with 13 cities and the region's IOUs.

I-REN Value Metrics

There are three primary areas that I-REN sees establishing unique value with this Business Plan:

- 1. Building local government capacity to implement energy efficiency upgrades for municipal buildings and for improving code compliance.**
- 2. Supporting economic sustainability and a strong local workforce by connecting effective and equitable opportunities for local EE training and demand for EE upgrades.**
- 3. Establishing long-lasting, scalable tools through the Building Upgrade Concierge (BUC) that can be used in every city in the region for purposes including but not limited to sharing timely and accurate EE information, identifying rebates and incentives available through any PA's programs, and helping explain financing resources.**

Aligning with Commission Decision Making

The I-REN Business Plan is designed to align with the current PA Business Plan timeframe to 2025. The objective is to develop an initial foundation and framework that will guide I-REN through its launch phase and into a sustainable future as a program implementer beyond 2025, with a focus on adaptability and flexibility.

I-REN recognizes that the Commission is considering changes to PA Business Plan processes and timing. The primary driving issues are COVID-19 impacts, changes to cost effectiveness, and updates to the Potential and Goals study. This Plan has been developed with these issues in mind and I-REN asserts that as a REN, it is not impacted by cost effectiveness rules nor the updates to the Potential and Goals study. This is due to the fact that the Potential and Goals Study does not specifically provide actionable data based on REN territories or REN programs and D.19-12-021 affirmed that RENs do not have a cost effectiveness threshold requirement.

The majority of the activities outlined in I-REN's Business Plan are non-resource programs, designed to support and enhance the activities of other PAs, with a targeted local government resource program not currently provided to its member audiences.

Major Trends

The following major trends will influence the design and impact I-REN's portfolio, including: COVID-19 and related economic stressors, racial inequity, increasing climate change impacts, geography, and the need for high performance buildings and a skilled workforce.

I-REN's proposed offerings have elements that can support each of these substantial issues and help to better serve the region, ensuring that ratepayer dollars are being allocated equitably to DAC, rural, tribal, and other communities who need the funds and who have been historically underserved.

Additional trends have been identified in each Sector chapter specific to that area.



Figure 1-12. Riverside Mission Hotel

COVID-19, Unemployment, and Economic Stresses on Local Government

The public health impacts from COVID-19 and associated economic challenges have severely affected the Inland Empire and will impact the region for the foreseeable future. In one example, research from the Economic Roundtable identified Riverside County workers as tied for having the highest risk in California for job loss due to COVID-19 economic impacts. "The burden of unemployment is unequally distributed. It rests most heavily on young adults, Latinos, and workers in restaurant, hotel, personal care, and janitorial jobs. Young adults graduating from school and attempting to enter the job market face extremely difficult challenges," the report concluded.¹⁰

Local governments will continue to face economic stresses in this region, particularly those cities reliant on sales taxes. Retail and commercial activity will be impacted negatively for the foreseeable future and may not rebound for years. It is uncertain what the specific and ongoing implications might be, but for the purpose of planning for I-REN, it is assumed based on what happened in the 2007-2010 recession that local government staffing will be frozen or reduced, that there will be less funding available for non-essential capital improvements, and planning funding will also be negatively impacted. The other cascading impacts from COVID-19 such as job loss, housing insecurity, health disparities and more will affect the region's local jurisdictions, and it is anticipated that it will continue to be difficult to engage and leverage local government staff as effectively while they respond to the ongoing pandemic and weather its long-term effects going forward. Economic development and affordability are important

[online](#). Accessed November 2020.

issues to the I-REN region, which has seen population growth greater than other parts of California while having lower median income, prior to the COVID-19 pandemic.¹¹

The I-REN portfolio will directly help local governments mitigate some of these issues by providing additional resources to the region, and enabling ongoing workforce development, economic activity, and capital improvements. As the COVID-19 pandemic and related economic crisis continues to unfold, the cross-cutting, interrelated activities proposed for I-REN's Public Sector, WE&T, and C&S programs will support local governments and building professionals in navigating the changes ahead.

Social and Racial Inequity

The issue of racial inequity and the widespread outpouring of support for a rehaul of community policing and systemic racial policies are critical concerns that I-REN can and will address within its portfolio. Some of the implications that are within I-REN's ability to address include the unequal access to energy efficiency dollars, the lack of support for small and underserved communities, ineffective programs for tribal communities, as well as overall lack of diversity. Proactive outreach to disadvantaged communities to assist increase the availability of a sustainable and equitable workforce will be important. I-REN's racial makeup is significantly more Hispanic and Latino than the rest of California, with fewer Asian residents. The majority of the region's residents - 51.6%, or 2.39 million - are Hispanic. Of those, approximately 1.5 million are primarily Spanish speaking.¹² This diversity requires I-REN to ensure that its programs, services, and resources are available and accessible to everyone.

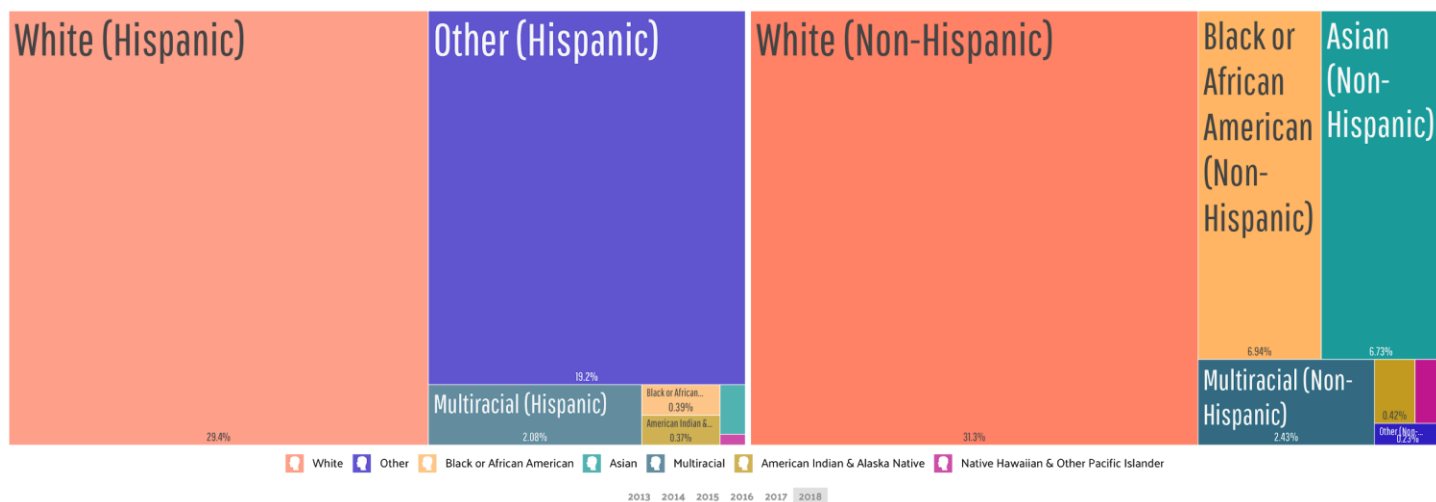


Figure 13. Inland Empire Racial Demographics¹³

¹¹ Jones, B., Elkind, E., Duncan, K., & Hanson, M. (2017). The Net Economic Impacts of California's Major Climate Programs in the Inland Empire. *UC Berkeley: Berkeley Law*. Available online. Accessed April 2020.

<http://laborcenter.berkeley.edu/pdf/2017/Inland-Empire-Net-Impacts.pdf>

¹² <https://datausa.io/profile/geo/riverside-san-bernardino-ontario-ca#demographics>

¹³ Source: <https://datausa.io/profile/geo/riverside-san-bernardino-ontario-ca>

Climate Change

As discussed earlier in this chapter, climate change is a slow moving but major challenge and trend with the broadest impacts to the I-REN service territory. Climate change is anticipated to impact Riverside and San Bernardino counties with increased extreme and variable weather resulting in increasingly hotter summers and more extreme winter storms. Drought and wildfire impacts will also increase, particularly as more homes and communities build into the wildlands urban interface. The Inland Empire already has some of the worst smog in the region contributing to health impacts and poor air quality. I-REN's Public Sector programs will work with local governments to upgrade public buildings' energy systems, particularly HVAC. Upgrades will be designed to offer safe and healthy hubs for community members, as well as better buildings for public sector workers. Together these improvements will help to improve the ability of the region to withstand these impacts while also reducing energy usage and greenhouse gas impacts related to energy use.

Geography

Geography is a major consideration for I-REN as a motivation to create a REN, and as a barrier that needs to be directly and consistently addressed. The I-REN service territory covers over 27,000 square miles – an area nearly the size of the state of South Carolina – with a range of communities, populations, and needs. Vast areas of the region are historically underserved by traditional IOU and other PA programs as they are far away from major cities, have a lack of an available workforce, and lower socio-economic standing making them less attractive to travel to provide services. I-REN, as a local government coalition, has a mission to equitably serve these outlying communities. Moreover, these communities are already part of the I-REN governing agencies' organizational structures and can be more effectively engaged and served through I-REN than any other existing organization.

As the State moves to implement a near-ZNE residential code, and high performing existing buildings, the gap in the skills of the existing workforce will be exacerbated. The future reality of more complex building design, construction, and operation will require technical training and engagement with all contractor types to make sure that advanced measures, technologies, and approaches are installed and implemented correctly to achieve the anticipated savings. In addition, these complex concepts will require improved "soft skills" to communicate effectively to job crews, customers, building departments, and others. I-REN will incorporate these future-focused topics as they collaborate with training providers and industry stakeholders for their WE&T sector initiatives. In alignment with I-REN's value metrics, I-REN will structure its WE&T activities to help ensure the Inland Empire workforce has equitable opportunities to learn these new skills and technologies, especially in rural, DAC, low income, and other vulnerable communities.

Evolving from Past Cycles & I-REN's Role

I-REN sees this initial Business Plan submittal as the first step in establishing a strong foundation for a larger and more comprehensive portfolio of programs. This Business Plan is focused on building capacity and enabling local governments to become better leaders for energy efficiency, expanding the workforce, and solidifying the ability to enforce codes and standards.

Ultimately, I-REN envisions growing its offerings into the Residential and Commercial Sectors, particularly targeting hard-to-reach audiences in the region. I-REN sees the opportunity as the IOUs transition their residential programs in the coming years to step in and fill the gaps anticipated for hard-to-reach and less cost-effective EE to help address equity and access for all residents and disadvantaged communities. Equally, I-REN anticipates working with small and medium commercial businesses in the future to address their needs for EE. The region has a relatively large number of tribal communities and while I-REN will begin working with tribes during this Business Plan timeframe, it is anticipated that the focus will be on building relationships, listening, and collaborating to establish a better approach to meeting the unique requirements of tribal communities.

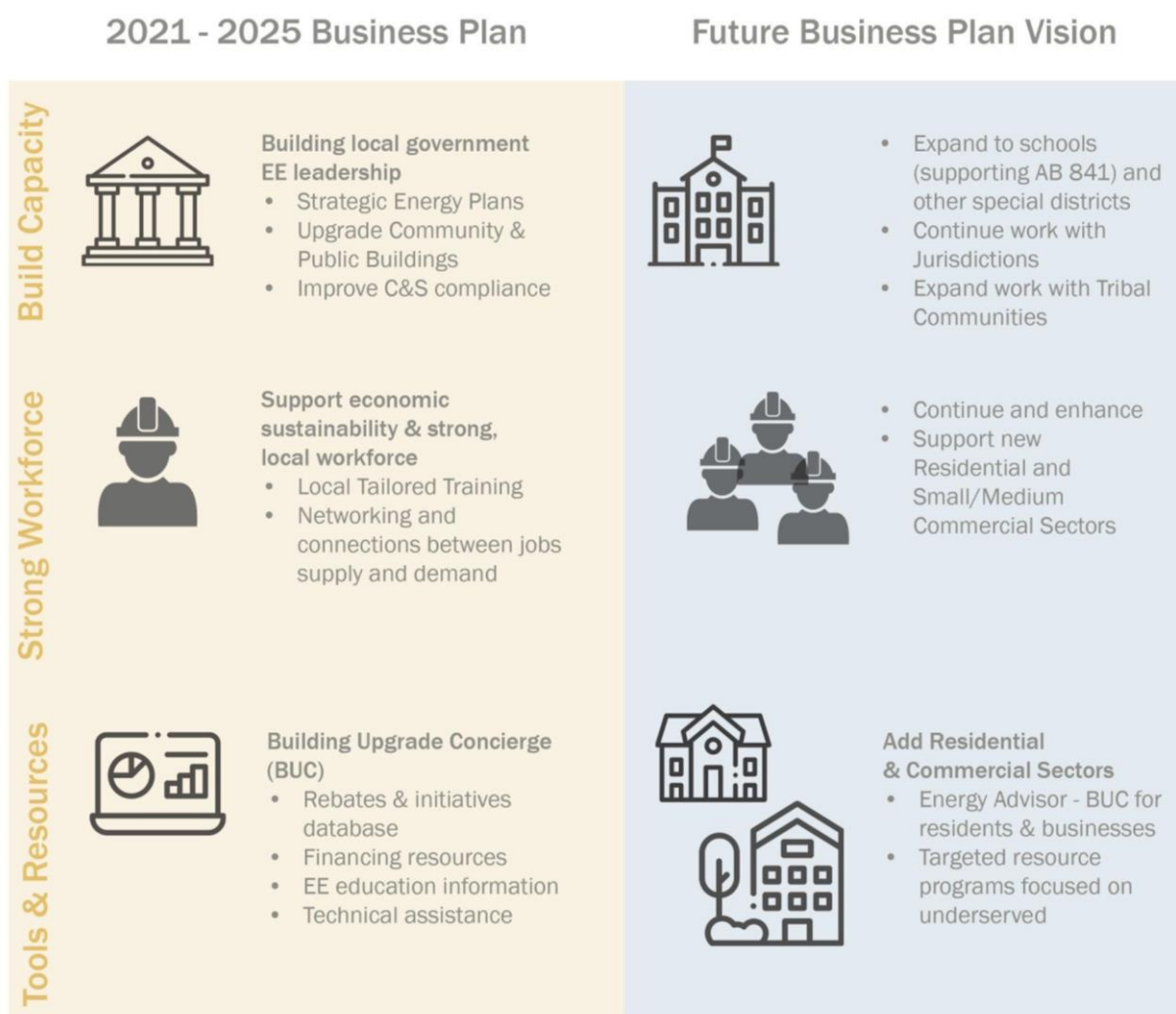


Figure 1-14. I-REN's Business Plan and Vision for the Future

Intervention Strategies and Goals



Figure 1-15. I-REN Strategic Framework

Challenges & Barriers

The I-REN region faces numerous barriers that in the past have hindered participation in energy efficiency programs. I-REN has developed its strategic interventions to address specific barriers (Table 1-3) faced by market actors in each of the three sectors it proposes to serve. This approach is based on insights from the I-REN governing agencies' work with their local jurisdictions, and with consideration also given to previous attempts by other PAs to address these sectors in this region. Those lessons learned informed I-REN's planning process, as well as best practices from successful programs elsewhere in the state.

Table 1-3. Barriers and Strategies for All I-REN Sectors

Problem	Barriers	Solutions	Strategies
Public Sector			
Local government staff lack the time and capacity to pursue complex energy efficiency projects.	Lack of understanding of best practices for energy efficiency solutions.	Technical assistance, locally focused resources, and person-to-person support are needed to develop and implement strategic energy plans for the Public Sector.	S1.1
There are a variety of EE programs and funding sources but it's unclear which apply to local government facilities or how to participate.	Confusion on types of incentives or financing programs and lack of staff resources to apply.	Tailored, locally focused program options are needed, as well as technical assistance and resources to prompt participation in I-REN and other PA programs.	S1.1 S1.2
Due to budgetary restrictions and complicated approval processes, public sector agencies may wait until burnout to replace equipment. At that time, they are forced to decide quickly, often without access to outside funding sources.	Disconnect between funding sources and timing of energy efficiency upgrades, which can increase building operating costs due to increased maintenance needs and higher energy use.	Strategic energy planning can help create a roadmap to plan for equipment upgrades. Technical assistance and locally focused programs can help agencies leverage resource programs and financing to reduce costs.	S1.1 S1.2
Older, inefficient equipment continues to function so it is not replaced due to cost and staff resource issues, yet it drives up building operating costs through increases in required maintenance and higher energy use.	Lack of drivers or need for local government agencies to replace existing working, but inefficient equipment.	Technical assistance combined with an incentive or financing option could make the difference in a public sector agency moving to a higher efficiency option for their facility.	S1.1 S1.2

Problem	Barriers	Solutions	Strategies
Navigating EE program participation and funding sources is complex and requires a dedicated “Energy Champion” who can devote time and attention to the subject.	Frequent changes in the Energy Champions, with high turnover in staff and overall lack of government staff capacity.	Person-to-person technical assistance and support is critical for maintaining relationships through staffing turnover.	S1.1
Local governments each have their own bureaucratic structure, and it’s often unclear how they can enroll in EE programs or apply for financing opportunities.		Technical assistance resources, and person-to-person support can help agency staff navigate the enrollment and approval process.	S1.1
Codes & Standards			
Codes and standards are continually being updated.	Lack of capacity and time to learn details of Title 24, Part 6 and implement effective means to review or enforce.	Technical assistance, tools, training, and resources can help local building department staff and permit applicants keep up with changes to codes and standards.	S3.1 S3.3
Some local building departments have limited staff resources for enforcing energy codes.	Energy efficiency is a low priority for building departments. Focus is on life and safety issues.	Ongoing training and outreach can help identify and fill gaps in building department capacity, while reinforcing the importance of energy codes and helping encourage local leadership in EE and C&S.	S3.1
Some local building departments have limited capacity to monitor and enforce changes, leading to uneven compliance across the region.	Lack of enforcement of permitting of HVAC systems for existing buildings as well as other energy code elements for new construction, especially related to the 2019 code cycle.	Outreach to construction firms and local building departments can help ensure consistent and timely information is being distributed across jurisdictions to support both compliance and enforcement.	S3.2
Both permit applicants (e.g., construction firms) and local building department staff have complicated	Technical questions and issues with permitting, codes, etc.	Technical assistance can help provide targeted support for permit applicants and local building departments, and other tools, and resources can offer accessible	S3.3

Problem	Barriers	Solutions	Strategies
requirements to follow for compliance and enforcement.		information to answer frequently-asked questions and help address known issues.	
Workforce Education & Training			
When employers are hiring for skilled positions in advanced energy and energy efficiency, they can't find people to hire.	Inability to find and retain skilled and qualified workers for the demand.	Foster connections between workforce and industry. Promote relevant training opportunities in collaboration with WIBs to upskill the workforce. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1 S2.2
Codes and standards compliance and energy efficiency programs require certain certifications and qualifications for builders to participate.	A limited number of builders in the region have the required certifications and qualifications.	Promote relevant training opportunities in collaboration with WIBs to upskill the workforce. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1
Energy efficiency and advanced energy projects and programs require qualifications that the local workforce does not have.	Lack of qualified workforce in Riverside/San Bernardino Counties, especially in the more remote areas.	Foster connections between workforce and industry. Promote relevant training opportunities in collaboration with WIBs to upskill the workforce.	S2.1
Job seekers cannot find jobs in energy efficiency and advanced energy.	Lack of job opportunities in energy efficiency and advanced energy in the region.	Foster connections between workforce and industry. Identify and illuminate the pathways to energy efficiency and advanced energy jobs.	S2.2
Contractors aren't aware of energy efficiency projects, or they cannot or choose not to perform this work.	Lack of interest or knowledge of the opportunities and benefits of energy efficiency projects.	Foster connections between workforce and industry. Promote relevant training opportunities to upskill the workforce. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1 S2.2

Problem	Barriers	Solutions	Strategies
Training is too far away and is offered infrequently or scheduled during work hours when it's inconvenient for contractors to attend. Also, existing training may be irrelevant to contractors or local projects' needs.	Training opportunities' availability, timing, and location pose challenges for contractors to be able to attend and are not designed for the particular needs of the local market.	Promote relevant training opportunities to upskill the workforce. Improve access to training by increasing the number of sites and delivery mechanisms, as well as options for timing that accommodates the workforce's schedule. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1

Portfolio Metrics & Budget

Metrics

Portfolio Level - All Sector Metrics

Table 1-4. Portfolio Level Metrics

Portfolio Level Metric	Baseline Year	Short Term Target 2021 ¹⁴	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
CO2-equivalent of net annual kWh savings	2022	N/A	1,026	1,173	1,351
First year annual kW gross	2022	N/A	759	856	1,000
First year annual kW net	2022	N/A	720	813	949
First year annual kWh gross	2022	N/A	4,401,355	4,596,706	5,335,690
First year annual kWh net	2022	N/A	4,175,629	4,361,224	5,062,128
First year annual Therm gross	2022	N/A	127,668	155,636	181,325
First year annual Therm net	2022	N/A	121,315	147,884	172,295
Lifecycle ex-ante kW gross	2022	N/A	3,220	3,511	4,081
Lifecycle ex-ante kW net	2022	N/A	3,209	3,499	4,067
Lifecycle ex-ante kWh gross	2022	N/A	18,780,846	19,037,308	22,006,804
Lifecycle ex-ante kWh net	2022	N/A	17,825,745	18,069,440	20,887,250
Lifecycle ex-ante Therm gross	2022	N/A	512,633	624,822	727,940
Lifecycle ex-ante Therm net	2022	N/A	487,087	593,666	691,644
First year annual kW gross in Disadvantaged Communities	2022	N/A	190	214	250

¹⁴ The resource program portion of I-REN's Public Sector will launch in year two, therefore there are no targets for 2021, the intended first year of their business plan activity.

Portfolio Level Metric	Baseline Year	Short Term Target 2021 ¹⁴	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
First year annual kW net in Disadvantaged Communities	2022	N/A	180	203	237
First year annual kWh gross in Disadvantaged Communities	2022	N/A	1,100,339	1,149,177	1,333,922
First year annual kWh net in Disadvantaged Communities	2022	N/A	1,043,907	1,090,306	1,265,532
First year annual Therm gross in Disadvantaged Communities	2022	N/A	31,917	38,909	45,331
First year annual Therm net in Disadvantaged Communities	2022	N/A	30,329	36,971	43,074
Lifecycle ex-ante kW gross in Disadvantaged Communities	2022	N/A	805	878	1,020
Lifecycle ex-ante kW net in Disadvantaged Communities	2022	N/A	802	875	1,017
Lifecycle ex-ante kWh gross in Disadvantaged Communities	2022	N/A	4,695,212	4,759,327	5,501,701
Lifecycle ex-ante kWh net in Disadvantaged Communities	2022	N/A	4,456,436	4,517,360	5,221,812
Lifecycle ex-ante Therm gross in Disadvantaged Communities	2022	N/A	128,158	156,206	181,985
Lifecycle ex-ante Therm net in Disadvantaged Communities	2022	N/A	121,772	148,416	172,911
First year annual kW gross in Hard-to-Reach Markets	2022	N/A	N/A	N/A	N/A
First year annual kW net in Hard-to-Reach Markets	2022	N/A	N/A	N/A	N/A
First year annual kWh gross in Hard-to-Reach Markets	2022	N/A	N/A	N/A	N/A
First year annual kWh net	2022	N/A	N/A	N/A	N/A
First year annual Therm gross	2022	N/A	N/A	N/A	N/A
First year annual Therm net	2022	N/A	N/A	N/A	N/A

Portfolio Level Metric	Baseline Year	Short Term Target 2021 ¹⁴	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Lifecycle ex-ante kW gross	2022	N/A	N/A	N/A	N/A
Lifecycle ex-ante kW net	2022	N/A	N/A	N/A	N/A
Lifecycle ex-ante kWh gross	2022	N/A	N/A	N/A	N/A
Lifecycle ex-ante kWh net	2022	N/A	N/A	N/A	N/A
Lifecycle ex-ante Therm gross	2022	N/A	N/A	N/A	N/A
Lifecycle ex-ante Therm net	2022	N/A	N/A	N/A	N/A
PAC Levelized Cost (\$/kW)	2022	N/A	\$0.41	\$0.36	\$0.31
PAC Levelized Cost (\$/kWh)	2022	N/A	\$4.41	\$3.79	\$3.18
PAC Levelized Cost (\$/therm)	2022	N/A	\$2,632.75	\$2,182.44	\$1,883.26
TRC Levelized Cost (\$/kW)	2022	N/A	\$0.48	\$0.42	\$0.37
TRC Levelized Cost (\$/kWh)	2022	N/A	\$5.37	\$4.42	\$3.81
TRC Levelized Cost (\$/therm)	2022	N/A	\$0.41	\$0.36	\$0.31

Public Sector Metrics

Table 1-5. Public Sector Metrics

Public Sector Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target
First year annual kW gross	2022	N/A	759	856	1,000
First year annual kW net	2022	N/A	720	813	949
First year annual kWh gross	2022	N/A	4,401,355	4,596,706	5,335,690

Public Sector					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
First year annual kWh net	2022	N/A	4,175,629	4,361,224	5,062,128
First year annual Therm gross	2022	N/A	127,668	155,636	181,325
First year annual Therm net	2022	N/A	121,315	147,884	172,295
Lifecycle ex-ante kW gross	2022	N/A	3,220	3,511	4,081
Lifecycle ex-ante kW net	2022	N/A	3,209	3,499	4,067
Lifecycle ex-ante kWh gross	2022	N/A	18,780,846	19,037,308	22,006,804
Lifecycle ex-ante kWh net	2022	N/A	17,825,745	18,069,440	20,887,250
Lifecycle ex-ante Therm gross	2022	N/A	512,633	624,822	727,940
Lifecycle ex-ante Therm net	2022	N/A	487,087	593,666	691,644
CO2-equivalent of net annual kWh savings	2022	N/A	1,026	1,173	1,351
Percent annual net kW per project building or facility	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent annual net kWh per project building or facility	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent annual net Therms per project building or facility	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual net kw savings per project building floor plan area	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual net kw savings per project building floor plan area		N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual net Therm savings per project building floor plan area	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual Net kW savings per annual flow through project water/wastewater facilities	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator

Public Sector					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Average annual Net kWh savings per annual flow through project water/wastewater facilities	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual Net Therms savings per annual flow through project water/wastewater facilities	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent of Public Sector accounts participating in programs	2021	TBD	TBD	TBD	TBD
Percent of estimated floorplan area (i.e., ft²) of all Public Sector buildings participating in building projects	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent of Public Sector water/wastewater flow enrolled in non-building water/wastewater programs	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
PAC Levelized Cost (\$/kW)	2022	N/A	\$0.41	\$0.36	\$0.31
PAC Levelized Cost (\$/kWh)	2022	N/A	\$4.41	\$3.79	\$3.18
PAC Levelized Cost (\$/therm)	2022	N/A	\$2,632.75	\$2,182.44	\$1,883.26
	2022	N/A	\$0.48	\$0.42	\$0.37
TRC Levelized Cost (\$/kWh)	2022	N/A	\$5.37	\$4.42	\$3.81
TRC Levelized Cost (\$/therm)	2022	N/A	\$0.41	\$0.36	\$0.31
Total program-backed financing distributed to Public Sector customers requiring repayment	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent of Public Sector buildings with current benchmark	2021	TBD	TBD	TBD	TBD
Average energy use intensity of all Public Sector buildings	2021	TBD	TBD	TBD	TBD

Public Sector					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Percent of floorplan area of all Public Sector buildings with current benchmark	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator

Codes & Standards Metrics

Table 1-6. Codes & Standards Metrics

Codes & Standards					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Net GWh savings	2021	N/A	N/A	N/A	N/A
Net MMTherms savings	2021	N/A	N/A	N/A	N/A
Net MW savings	2021	N/A	N/A	N/A	N/A
Number of measures supported by CASE studies in rulemaking cycle (current work)	2021	N/A	N/A	N/A	N/A
Number of measures adopted by CEC in rulemaking cycle (indicator of past work)	2021	N/A	N/A	N/A	N/A
Number of T-20 measures supported by CASE studies in rulemaking cycle (current work)	2021	N/A	N/A	N/A	N/A
Number of measures adopted by CEC in current year	2021	N/A	N/A	N/A	N/A
Number of federal standards adopted for which a utility advocated (IOUs to list advocated activities)	2021	N/A	N/A	N/A	N/A
Percent of federal standards adopted for which a utility advocated (#IOU supported / # DOE adopted)	2021	N/A	N/A	N/A	N/A
The number of local government Reach Codes	2021	N/A	N/A	N/A	N/A

Codes & Standards	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Metric					
implemented (this is a joint IOU and REN effort)					
Number of training activities (classes, webinars) held, number of market actors participants by segment (e.g. building officials, builders, architects, etc.) and the total size (number of the target audience) by sector. (M)	2021	TBD	12	12	TBD
Number of training activities (classes, webinars) held, number of market actors participants by segment (e.g. building officials, builders, architects, etc.) and the total size (number of the target audience) by sector. (M)	2021	TBD	360	360	TBD
Number of participants					
Increase in code compliance knowledge pre/post training	2021	N/A	N/A	N/A	TBD
The percentage increase in closed permits for building projects triggering energy code compliance within participating jurisdictions	2021	N/A	N/A	N/A	N/A
Number and percent of jurisdictions with staff participating in an Energy Policy Forum	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Number and percent of jurisdictions with staff participating in an Energy Policy Forum	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Number and percent of jurisdictions receiving Energy Policy technical assistance.	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Number and percent of jurisdictions receiving Energy Policy technical assistance.	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator

Codes & Standards					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Buildings receiving enhanced code compliance support and delivering compliance data to program evaluators	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator

Workforce Education and Training Metrics

Table 1-7. Workforce Education and Training Metrics

Workforce Education and Training					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Number of collaborations by Business Plan sector to jointly develop or share training materials or resources.	2021	TBD	4	8	12
Number of participants by sector	N/A	TBD	90	120	150
Percent of participation relative to eligible target population for curriculum	N/A	N/A	TBD	TBD	TBD
Percent of total WE&T training program participants that meet the definition of disadvantaged worker.	N/A	TBD	TBD	TBD	TBD
Percent of incentive dollars spent on contracts* with a demonstrated commitment to provide career pathways to disadvantaged workers	N/A	N/A	TBD	TBD	TBD
Number Career & Workforce Readiness (CWR) participants who have been employed for 12 months after receiving the training	N/A	N/A	TBD	TBD	TBD

Portfolio Budget

The following budget tables summarize I-REN's portfolio and sector level budgets estimated based on proposed activities and tactics. I-REN's proposed budget will be responsive to CPUC decisions and direction. The budget will be responsive to market forces and needs, and will adjust based on information by internal and external program stakeholders and program assessments.

Table 1-8 shows I-REN's proposed budget for the portfolio and by sector.

I-REN's portfolio budget summarizes expected administration, direct implementation, incentives, marketing and evaluation measurement and verification costs. The budget was informed by both planned program activities as well as the caps and targets in the Energy Efficiency Policy Manual.

I-REN will work with SCE and SoCalGas to establish processes that streamline and expedite reimbursement for cost so that I-REN member agencies, subcontractors and vendors can be paid and reimbursed promptly and efficiently.

Table 1-8. I-REN Portfolio and Sector Budgets

		I-REN Portfolio Budget (\$)				
Sector	2021	2022	2023	2024	2025	Total
Public Sector	4,314,226	6,288,194	6,191,722	6,629,390	7,074,566	30,498,098
Workforce Education & Training	2,312,208	2,253,295	2,393,426	2,437,164	2,674,650	12,070,743
Codes & Standards	1,416,066	1,446,107	1,503,952	1,564,110	1,626,674	7,556,909
Evaluation Measurement & Verification	92,154	114,441	115,604	121,810	130,349	574,358
Total	8,134,654	10,102,037	10,204,704	10,752,474	11,506,239	50,700,108

Public Sector (\$)						
Budget Category	2021	2022	2023		2025	Total
Administration	431,423	628,819	619,172	662,939	707,457	3,049,810
Marketing and outreach	258,854	377,292	371,503	397,763	424,474	1,829,886
Direct implementation - non incentive	3,623,949	3,782,083	3,701,047	3,818,688	3,942,635	18,868,402
Direct implementation - incentives	-	1,500,000	1,500,000	1,750,000	2,000,000	6,750,000
Total	4,314,226	6,288,194	6,191,722	6,629,390	7,074,566	30,498,098

Codes & Standards (\$)						
Budget Category	2021	2022	2023	2024	2025	Total
Administration	141,607	144,611	150,395	156,411	162,667	755,691
Marketing and outreach	84,964	86,766	90,237	93,847	97,600	453,414
Direct implementation - non incentive	1,189,495	1,214,730	1,263,320	1,313,852	1,366,407	6,347,804
Direct implementation - incentives	-	-	-	-	-	-
Total	1,416,066	1,446,107	1,503,952	1,564,110	1,626,674	7,556,909

Workforce Education & Training (\$)						
Budget Category	2021	2022	2023	2024	2025	Total
Administration	231,221	225,329	239,343	243,716	267,465	1,207,074
Marketing and outreach	138,732	135,198	143,606	146,230	160,479	724,245
Direct implementation - non incentive	1,942,255	1,892,768	2,010,477	2,047,218	2,246,706	10,139,424
Direct implementation - incentives	-	-	-	-	-	-
Total	2,312,208	2,253,295	2,393,426	2,437,164	2,674,650	12,070,743

Portfolio Energy Savings & Cost-Effectiveness Targets

Decision 19-12-021 affirmed that RENs do not have a cost effectiveness threshold requirement,¹⁵ although I-REN has designed its portfolio to make efficient use of ratepayer funds while serving the needs of the region. With a large majority of funding in non-resource programs – Codes and Standards and Workforce Education and Training, two areas in which I-REN is particularly well equipped to serve – I-REN’s portfolio cost-effectiveness results are not as high as could be seen with a larger portfolio heavy in resource programs. In 2021 results are zero because it is anticipated that the resource program under the Public Sector will claim its first energy savings in its second year, 2022. Estimated cost-effectiveness and savings targets for I-REN’s overall program portfolio are shown in Table 1-9, and the estimated cost-effectiveness for resource program activity in the Public Sector is shown in Table 1-10.

Table 1-9. I-REN Overall Program Portfolio Energy Savings & Cost-Effectiveness Targets

Program Portfolio	2021	2022	2023	2024	2025
Net kWh	0	4,175,629	4,361,224	4,361,224	5,763,031
Net kW	0	720	813	813	1,084
Net Therms	0	121,315	147,884	147,884	196,707
CO2	0	1,736	2,039	1,937	2,781
NOx	0	640	668	668	883
Total Resource Cost (TRC)	0	0.17	0.19	0.19	0.25
Program Administrator Cost (PAC)	0	0.20	0.22	0.23	0.30
Ratepayer Impact Measure (RIM)	0	0.15	0.16	0.17	0.20

Table 1-10. I-REN Public Sector Resource Activity Cost-Effectiveness Targets

Public Sector Resource Activity	2021	2022	2023	2024	2025
Total Resource Cost (TRC)	0	0.45	0.51	0.47	0.61
Program Administrator Cost (PAC)	0	0.74	0.81	0.79	1.03
Ratepayer Impact Measure (RIM)	0	0.35	0.35	0.36	0.37

¹⁵ CPUC, Decision 19-12-021, December 5, 2019, Conclusions of Law paragraph 11.

Accounting Practices

I-REN will follow accounting practices consistent with local government accounting programs, Generally Accepted Accounting Principles, CPUC's Energy Efficiency Policy Manual and any additional accounting guidance provided in decisions and Energy Division reporting and filing templates.

WRCOG's Chief Financial Officer (CFO) will be responsible for overseeing the financial management and accounting for I-REN which will include oversight of the annual budgets and managing and maintaining program expenditures.

Solicitation Plan

As local government agencies, I-REN will follow current bidding and solicitation rules set by the I-REN Committee and WRCOG as the lead agency. These rules were designed to ensure fair and equitable bidding in accordance with state and local laws.

As a local government, WRCOG's procurement processes are open and transparent, and all contracts must be reviewed and executed by the Board, comprised of elected officials. Contract approvals are agendaized and discussed at public Board meetings that are subject to the Brown Act. Compliance with state requirements found in statute and local rules and procedures related to competitive solicitations are built into WRCOG's procurement guidelines. Also, as a local government, WRCOG is subject to the Public Records Act, so procurement documents and correspondence are available to the public.

WRCOG as the lead agency for I-REN will utilize WRCOG contracting and purchasing procedures. WRCOG's contracting process consists of a competitive solicitation process that allows interested parties to submit proposals to WRCOG for consideration of various project sizes / scopes. WRCOG and assigned team members screen project proposals and invite bidders for an interview if selected. Once the interviews conclude, WRCOG recommends the top bidder to its committee structure where a formal action is taken in order to move forward with bringing on the selected bidder for the project. As part of the competitive solicitation process, WRCOG also coordinates with the non-selected bidders if they would like a debrief on their proposal so that the non-selected bidder can better understand how to make themselves more competitive for future solicitation processes.

The approval committee structures that make a decision and recommendation for competitive solicitations are the Administration & Finance Committee along with WRCOG's executive board known as the Executive Committee. For contract purposes, the final and approved contract known as the Professional Services Agreement (PSA) is signed by WRCOG's Executive Director only if approved at the Executive Committee. Signatures will consist of WRCOG legal and WRCOG Executive Director.

WRCOG's current Request for Proposals (RFP) protocol:

- No RFP is required if the value of the resulting contract is \$50,000 or less. WRCOG may still choose to issue an RFP for services less than this amount, depending on individual circumstances.
- An RFP is required when the value of the contract is between \$50,000 and \$100,000, unless the Executive Director makes a finding that one or more of the following conditions occurs:
 - The issue and/or required services are time critical and release of an RFP would cause an undue delay;
 - The service requires unique expertise or knowledge of the region which is not generally available; therefore, an RFP is unlikely to generate a significant number of responses; and/or
 - WRCOG is responding to a request from a member agency;
- If a contract is then issued without an RFP based on these circumstances, then the Staff Report requesting approval of the Contract in question must cite these circumstances and demonstrate why no RFP is required.
- An RFP is automatically required for any contract in excess of \$100,000.



Inland Regional Energy Network Business Plan

Chapter 2: Public Sector

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Introduction

The councils of government (COGs) that make up I-REN have direct relationships and a history of collaborating with the many government jurisdictions in their territory. This existing foundation of connections is reflected in the numerous letters of support I-REN has received from local and regional jurisdictions through the stakeholder coordination process to prepare this Business Plan (see Appendix C: Letters of Commitment & Support). I-REN will use these relationships and regional expertise to effectively build local government capacity and knowledge to complete energy efficiency upgrades to public facilities and buildings in a strategic and effective manner. Further, these public sector activities will strive to demonstrate and communicate best practices for the community, in alignment with the Existing Buildings Energy Efficiency Action Plan, Strategy 1.7 for Local Government Leadership. I-REN's Public Sector offerings will include a combination of technical assistance, targeted incentives, and financing resources to accomplish this goal.

Audience Served

I-REN's public sector offerings will serve the members of the three Councils of Government (COGs) represented in I-REN, including the counties of Riverside and San Bernardino, the cities, school districts, water districts, special districts, and tribes. These regional programs will target, but not be limited to, upgrades to existing public buildings and facilities with high energy use and older equipment. While the offerings will consider all public building types, there will be a focus on community-serving buildings such as community centers, libraries, senior centers, schools, and fire and police buildings. Through energy efficiency projects in these facilities, I-REN can provide benefits that will flow to disadvantaged, low income, and other vulnerable communities where these facilities serve as cooling centers offering protection from the region's extreme heat. The I-REN programs will be multi-benefit in nature, layering energy efficiency strategies with greenhouse gas reductions, wildfire mitigation, community resilience and climate adaptation measures.

Challenges and Solutions

I-REN's local governments have limited incentives to complete energy upgrades and are challenged to maintain and upgrade these facilities due to lack of funding for capital improvements, a lack of awareness related to energy efficiency and other energy efficiency program opportunities, limited time and staff resources, along with conflicting priorities. Further, State mandates such as building energy benchmarking (AB 802) requirements, energy code compliance, and climate adaptation planning are additional unfunded regulations and requirements on

PUBLIC SECTOR GOAL & STRATEGIES

Goal 1. Build capacity and knowledge to enable local governments to effectively leverage energy efficiency services and to demonstrate best practices.

S1.1 Develop a regional Building Upgrade Concierge (BUC) for local governments, special districts, and tribal communities with technical guidance and tools to inform and enable priority energy improvements.

BUDGET

2021-2025 Budget (total): \$30.5M

local governments and are difficult to meet given competing priorities. These challenges are exacerbated now due to the COVID-19 pandemic, the associated economic downturn and increased pressure on local government agencies to respond to a variety of issues.

To address these challenges, I-REN will leverage its existing public sector partnerships and networks across the region to offer technical assistance, implement resource program options, and improve access to financing. Implementing these initiatives will further I-REN's goals of encouraging resilience and continuous capacity building for local governments, thereby strengthening their ability to serve their community through energy efficiency projects in their own facilities, while also saving on building operations costs and contributing to local and statewide goals for energy savings, climate resilience, and greenhouse gas emissions reduction.

Strategies

Strategies to achieve I-REN's goals for the Public Sector will place added emphasis on "aggressive efficiency for jurisdiction-owned buildings,"¹ and energy efficiency improvements to existing buildings that serve low income, moderate income, and disadvantaged communities. I-REN has centered its Public Sector approach around two strategies:

S1.1 Develop a regional Building Upgrade Concierge (BUC) for local governments, special districts, and tribal communities with technical guidance and tools to inform and enable priority energy improvements.

I-REN will provide person-to-person technical assistance to local governments to support energy efficiency projects including, but not limited to, strategic energy planning and benchmarking. I-REN will also develop tools and resources to increase public sector participation in other federal, state, and local programs.

S1.2 Establish incentives and leverage existing financing mechanisms to assist local governments with implementing energy efficiency projects in public buildings.

I-REN will deliver a resource offering to provide incentives for meter-based savings (Normalized Metered Energy Consumption or NMEC) achieved over three to five years. I-REN will also leverage sustaining financing mechanisms to support HVAC upgrades in public buildings. If a third-party program becomes available that serves this need and makes this resource offering duplicative, I-REN will focus its full Public Sector budget on providing technical assistance and strategic energy planning through the BUC. I-REN has designed its Public Sector offerings to be flexible and its goals and targets can be adjusted accordingly to meet the needs of the region.

Through their extensive work with local governments and their committee structure, the I-REN governing agencies have become a trusted voice and advocate for the public sector in their two counties. By collaborating with their member jurisdictions and using their established communication networks, I-REN can provide regionally focused public sector solutions to help local governments succeed as energy efficiency leaders.

¹ Existing Buildings Energy Efficiency Action Plan, Strategy 1.7 Local Government Leadership.
<https://efiling.energy.ca.gov/getdocument.aspx?tn=206015> Accessed October 2020.

Market Characterization

Market Actors

The California Public Utilities Commission (CPUC) defines the public sector as encompassing a broad range of organizations and facilities, including federal, state, and local governments such as cities, counties, and special districts. The public sector also includes educational institutions such as higher education campuses, community colleges, and K-12 schools. The market actors who impact and are impacted by energy efficiency work in the public sector include but are not limited to the following:

- **Local Governments:** The elected officials and other staff at local jurisdictions responsible for decision-making around budgets and spending for publicly-owned facilities. These individuals include elected officials, county boards of supervisors, tribal councils, special district supervisors, city managers, planners, community development staff, and sustainability staff. Building Department staff also play a role, which offers an important cross-cutting opportunity for work with the I-REN Codes & Standards sector initiatives.
- **Facility Staff:** Depending on the size of the facility and/or the resources of the jurisdiction, public sector facilities may or may not have dedicated facility managers, operations staff, or building engineers. Facility staff may be responsible for one building or a campus of various buildings and infrastructure. In smaller jurisdictions and smaller facilities, staff with other primary job functions may have secondary responsibilities for operations and building maintenance. Facility staff may have widely varying levels of responsibility and training on energy efficiency program participation, strategic energy planning, equipment replacement, and ongoing operations and maintenance. These staff are critical for improving energy efficiency in public sector buildings and they also can benefit from I-REN's Workforce Education & Training sector initiatives to enhance their skill set.
- **Building Professionals:** These individuals are responsible for specifying and installing replacement equipment in public sector facilities, whether through energy efficiency programs or directly funded by the jurisdiction. This includes contractors, energy managers, energy consultants, architects, designers, and other building professionals. This group is important to I-REN's Public Sector work as well as Codes & Standards and Workforce Education & Training.

Other Partners and Stakeholders

In addition to primary market actors, the public sector programs will engage and work with the following groups.

- **Energy Efficiency Programs:** Resource and non-resource programs offered by RENs, CCAs, and IOUs can be a driver of retrofit activity and energy efficiency improvements in the public sector, along with program implementation firms and energy service companies (ESCOs). I-REN will offer a resource program as part of its initiatives in the Public Sector, and it will also provide resources to direct jurisdictions toward the best-fit solution for implementing their strategic energy plans, in collaboration with other program administrators (PAs).
- **Financing Resources:** Funding for energy efficiency projects in the public sector can come from many different sources: from the utility (on-bill financing), from energy savings performance

contracts with service providers, from revolving lending products, and from traditional lenders such as financial institutions.

- **Community Members:** Residents pay for local government facilities through their tax dollars, and directly benefit from these facilities in a variety of ways. Local government jurisdictions can model best practices in energy efficiency to their constituents through projects at facilities where their communities interact.

Sector Landscape

“The Inland Empire is one of the hottest regions of the state, and per capita residential electricity use is higher than for the state as a whole. Therefore, the requirements in SB 350 and other statutes and regulations to promote energy efficiency have special significance for the Inland Empire, with its enormous efficiency potential.”²

In the I-REN service territory, these public sector jurisdictions include two counties, 52 cities, 115 special districts, unincorporated communities, and 15 tribal areas, ranging in size from less than a dozen tribal members in the Augustine Band of Cahuilla Indians to more than 300,000 residents in the City of Riverside.³ For additional information and analysis on I-REN’s public sector jurisdictions please see Appendix B: Public Sector Market Analysis.

The I-REN service territory is among the hottest and driest regions of California and experiences harsh climate conditions in summer months. Vulnerable populations such as children, the elderly, and low-to-moderate income families benefit from public gathering spaces that offer protection from extreme heat. Further, these conditions require air conditioning in most buildings resulting in high utility bills and energy use.

Tracking and understanding the total energy savings potential is challenging for the Inland Empire. Typical datasets such as those available from the CEC or CPUC are inconsistent in how public buildings are counted or characterized, and are often lumped into commercial buildings, with some considered institutional. Further, I-REN does not have access to specific energy use data in its territory and the Potential and Goals study aggregates information using the IOU service territory, not by county.

“Between 2010 and 2016, IOU energy efficiency expenditures in the Inland Empire totaled approximately \$612 million (in 2017 dollars). These funds were divided between residential and non-residential energy efficiency construction and program administration. Construction activity received \$365 million in investments. Twenty-five percent of these

² Betony Jones, primary author, Green Economy Program Center for Labor Research and Education (CLRE) UC Berkeley, for Next 10, “The Net Economic Impacts of California’s Major Climate Programs in the Inland Empire”, August 2017, page 42.

³ U.S. Census Bureau, 2010.

⁴ <https://datausa.io/profile/geo/riverside-san-bernardino-ontario-ca#economy>

funds were directed to residential efficiency projects with 75 percent going to non-residential projects. Program administration expenditures totaled \$247 million.”⁵

Based on available data from the region’s IOUs, the potential for savings and assistance for I-REN’s territory and local governments is clear. Using information from Southern California Edison (SCE) and SoCalGas’s (SCG) Public Sector Chapter Business Plans, it is estimated that the public sector represents approximately 15-16% of overall energy use respectively. HVAC represents 10% of energy use in SCE’s region, with lighting representing over 53%. Whole building energy represents 25% of energy use.

In 2018, SCE estimated approximately 85 GWh of potential energy savings and 12 MW of potential demand savings for the public sector in their territory. The SCE public sector consists of 75,000 service accounts spread across 50,000 square miles. The I-REN service territory, at 27,263 square miles in size, makes up more than half of SCE’s territory. State and federal government make up 19% of energy usage in the public sector, while **local government and education comprise 81% of public sector energy usage** (two segments I-REN proposes to serve through its Public Sector initiatives).⁶ Further, SCG reports for its territory that local government energy use (therms) is approximately 35% of the overall usage for 5,428 accounts and educational providers equal 45% with 7,212 accounts.

It is important to note that approximately 84% of natural gas use in SCG territory is for electric generation, and not directly impacted by energy efficiency measures.⁷ This large percentage of energy use may be able to be addressed more holistically through I-REN managed initiatives than is possible through SCG, as I-REN will have the ability to **leverage long-term engagement with these jurisdictions** and technical assistance planning.

As a result of facility disrepair, delayed maintenance on aging HVAC equipment, and extreme high temperatures during the cooling season (See Figure 2-1), public agencies in the I-REN counties are often burdened with high energy bills at their facilities. Public sector buildings may also have secondary end uses specific to the type of facility, for example, pool pumps and foodservice equipment at community centers with swimming facilities and commercial kitchens. However, the local government agencies and districts that make up the I-REN public sector are challenged in trying to improve the energy efficiency of their equipment and facilities, given various barriers including but not limited to insufficient funding for capital improvements, a lack of awareness around energy efficiency and IOU programs, complicated and long cycles times for approval processes for budgets and spending, and limited time and staff resources.

I-REN will build on its existing connections in the public sector to help these local government agencies and districts improve their facilities’ energy performance, to contribute to energy conservation and greenhouse gas reduction goals and **position local government agencies as energy efficiency leaders in their communities.**

⁵ Betony Jones, primary author, Green Economy Program Center for Labor Research and Education (CLRE) UC Berkeley, for Next 10, “The Net Economic Impacts of California’s Major Climate Programs in the Inland Empire”, August 2017, page 43.

⁶ Southern California Edison Business Plan, p. 165.

⁷ SoCal Gas Business Plan, Submitted January 17, 2017, page 243-244.

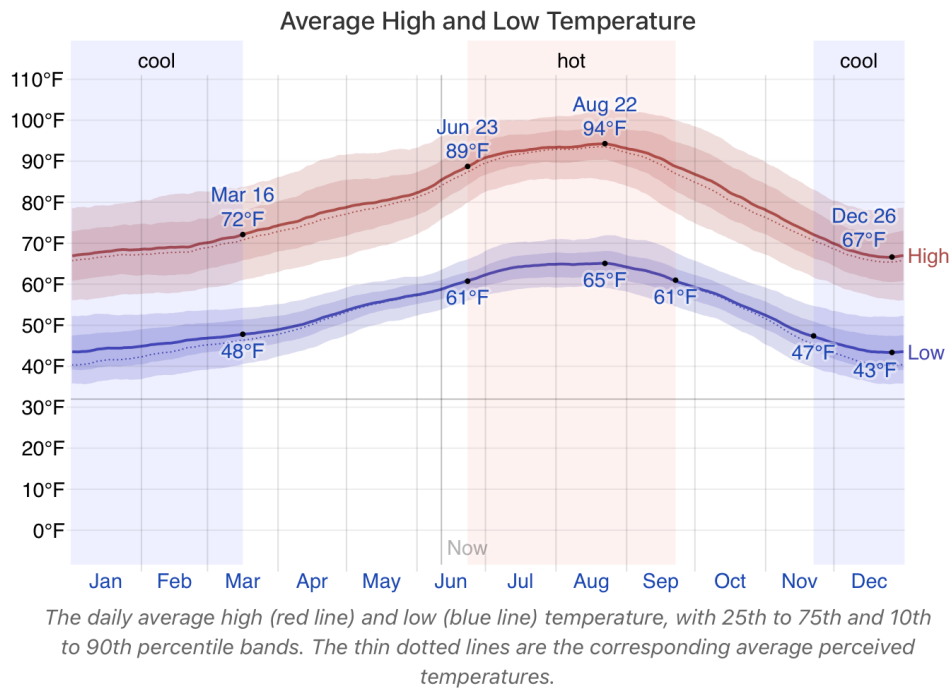
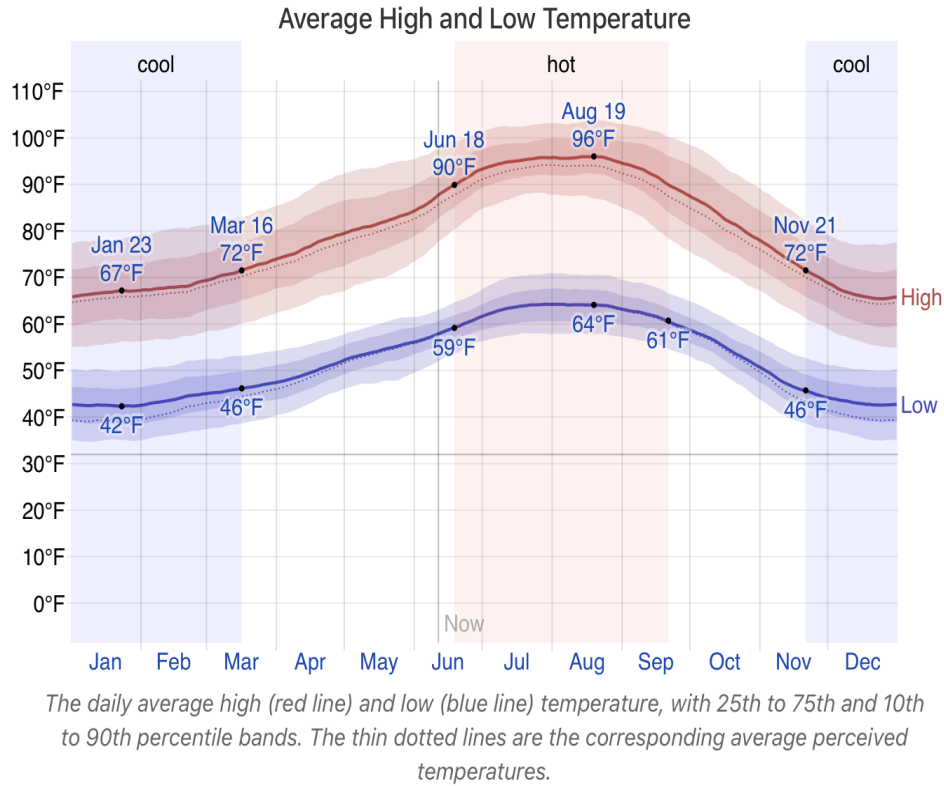


Figure 2-1. Average High and Low Annual Temperatures, San Bernardino and Riverside Counties

Top: County of San Bernardino Average Temperatures.

Bottom: County of Riverside Average Annual Temperatures.

(Weatherspark.com)

Table 2-1. Estimated Public Sector Agencies & Facilities in Riverside and San Bernardino Counties^{8, 9}

		San Bernardino County
Airports (county/municipal-owned, public use)	13 airports	16 airports
Cemetery	8 special districts	2 special districts
Colleges	26 colleges	22 colleges
Community Services	6 special districts	12 special districts
County Sheriff	18 contracted cities	14 city patrol stations and 8 county stations
Fire Stations	101 stations	58 stations
Healthcare	3 special districts	4 special districts
K-12 Schools	608 schools	623 schools
Libraries	35 libraries and 3 library districts	32 libraries
Local Police	29 city departments	10 city departments
Mosquito & Vector Control	3 special districts	1 special district
Parks & Recreation	4 special districts	2 special districts
Public Utilities	1 municipal utility	1 special district
Resource Conservation	6 special districts	3 special districts
Sanitary	2 special districts	1 special districts
School Districts	24 districts	32 districts
Water	22 special districts	27 special districts

Major Trends

“Public sector customers are generally characterized as: not profit-motivated; have fixed utility budgets; require a public process on key decisions, including finding and project approval; implement on a fiscal year rather than a calendar year; and follow unique purchasing guidelines. These characteristics are unlike most commercial businesses.”¹⁰

There are three major trends that will influence the design and impact of I-REN’s Public Sector program offerings: COVID-19, racial inequity, and increasing climate change impacts. Each of these substantial issues have elements that can be supported by I-REN’s proposed offerings and help to better serve the region, ensuring that ratepayer dollars are being allocated to communities who need the funds and who have been historically underserved.

The public sector is dominated by city government and other agencies funded by various tax mechanisms from sales taxes to property taxes. Economic downturns such as what happened in the recession in 2007-2010 have large impacts on local governments and result in a reduction of services and staffing levels. The impacts from COVID-19 and the anticipated economic challenges will impact the region for the foreseeable future, particularly for those cities reliant on sales taxes. It is uncertain what the specific implications might be, but for the purpose of planning for I-REN, it is assumed that staffing will be reduced, that there will be less funding available for non-essential capital improvements, and planning funding will also be negatively impacted. Further, it is anticipated that it will be more difficult to engage and leverage local government staff as effectively while they respond to the ongoing pandemic.

In addition, the issue of racial inequity and the pervasive outpouring of support for a rehaul of community policing and systemic racial policies is a critical concern that I-REN can and will address with the Public Sector programs (as well as its other programs). Some of the implications that are within I-REN’s ability to address include the unequal access to energy efficiency dollars, the need for additional support and commitment for small and underserved communities, ineffective programs for tribal communities, as well as overall lack of diversity. Many of these communities have been historically underinvested in and have greater needs for facility improvements, particularly community serving facilities such as libraries, community centers and the like. By supporting energy efficiency projects in these types of facilities, I-REN can provide equitable and locally administered assistance to public sector agencies where benefits will flow directly to disadvantaged and vulnerable communities.

“The region’s climate is becoming more extreme, with daily average high temperatures projected to increase by up to 8-14°F by the end of century. Rainfall rates are currently low (approximately 5 inches per year) and highly variable from year to year. This variability is projected to increase over the coming decades, with extreme drought and extreme wet events both becoming more common. In turn, increasing frequencies of these

⁸ Special District Data Source: California Special Districts Association. Accessed October 2020.
<https://mydashgis.com/CSDA/map>

⁹ Aggregated numbers from broad research from City, County, and other websites. These numbers provide a broad, order-of-magnitude estimate of the type and number of public sector buildings in the region.

¹⁰ SCG Business Plan, January 17, 2017, Page 244.

extreme events will increase the risk of flash flooding and wildfire, given the close relationship between precipitation variability and growth of invasive grasses that serve as the major fuel for wildfire in the region.” California’s Fourth Climate Change Assessment, Inland Deserts Region Report ¹¹

Climate change is a slow moving but major challenge and trend with the broadest impacts to the I-REN service territory. Climate change is anticipated to impact Riverside and San Bernardino counties with increased extreme and variable weather resulting in increasingly hotter summers and more extreme winter storms. Drought and wildfire impacts will also increase, particularly as more homes and communities build into the wildlands urban interface. The Inland Empire already has some of the worst smog in the region contributing to health impacts and poor air quality.

I-REN’s Public Sector programs will work with local governments to upgrade public buildings’ energy systems, particularly HVAC. Upgrades will be designed to offer safe and healthy hubs for community members, as well as better buildings for public sector workers. Together these improvements will help to improve the ability of the region to withstand these climate change impacts while also reducing energy usage and greenhouse gas impacts related to energy use.

¹¹ Hopkins, Francesca. (University of California, Riverside). 2018. Inland Deserts Summary Report. California’s Fourth Climate Change Assessment. Publication number: SUM-CCCA4-2018-008.

Intervention Strategies and Objectives

In its approach to serving the public sector, I-REN is guided by an overarching goal:

Goal 1. Build capacity and knowledge to enable local governments to effectively leverage energy efficiency services and to demonstrate best practices.

I-REN’s governing agencies have a foundation of strong relationships with local governments and jurisdictions in their service territory, and their approach to the public sector has been carefully designed to build on those successes. With their existing connections, I-REN is well-positioned to reach local agencies with the strategies and tactics outlined in this chapter.

Table 2-2. Intervention Strategies, Tactics, and Objectives

	Intervention Strategy	Tactic	Objective
Technical Assistance	S1.1 Develop a regional Building Upgrade Concierge (BUC) for local governments, special districts, and tribal communities with technical guidance and tools to inform and enable priority energy improvements.	T1.1.1: Establish person-to-person support for local governments to get higher levels of assistance and support for their EE projects. T1.1.2: Develop or enhance strategic energy plans to connect local government goals related to climate, resilience, and economic development to energy efficiency programs and adoption. T1.1.3: Create resources for the public sector to tap into EE and distributed energy resources programs offered by other providers and IOUs.	<i>Local governments have support and resources to develop and implement their strategic energy plans and energy efficiency projects.</i>
Incentives & Financing	S1.2 Establish incentives and leverage existing financing mechanisms to assist local governments with implementing energy efficiency projects in public buildings.	T1.2.1: Deliver a resource offering to provide incentives for savings based on Normalized Metered Energy Consumption (NMEC) achieved over three to five years. T1.2.2: Leverage sustaining financing mechanisms for HVAC upgrades in public buildings.	<i>Help local governments afford and finance a range of energy efficiency upgrades.</i>

Approach to Overcoming Barriers

Some of the greatest challenges to participation in the public sector in the I-REN service area may also be indicators of unrealized energy savings potential. I-REN has designed its Public Sector strategies and tactics to help local government agencies, tribal leadership, and staff at school districts and special districts overcome these participation barriers to improve their facilities’ energy performance and harvest “stranded” energy savings.

Table 2-3. Barriers and Strategies for I-REN Public Sector

Problem	Barriers	Solutions	Strategies
Local government staff often lack the time and capacity to pursue complex energy efficiency projects.	Lack of understanding of best practices for energy efficiency solutions.	Technical assistance, locally focused resources, and person-to-person support are needed to develop and implement strategic energy plans for the public sector.	
There are a variety of EE programs and funding sources, but it is often unclear which apply to local government facilities or how to participate.	Confusion on types of incentives or financing programs and lack of staff resources to apply.	Tailored, locally focused program options are needed, as well as technical assistance and resources to prompt participation in I-REN and other PA programs.	S1.1 S1.2
Due to budgetary restrictions and complicated approval processes, public sector agencies may wait until burnout to replace equipment. At that time, they are forced to make quick decisions, without access to outside funding sources.	Disconnect between funding sources and timing of energy efficiency upgrades, which can increase building operating costs due to increased maintenance needs and higher energy use.	Strategic energy planning can help create a roadmap to plan for equipment upgrades. Technical assistance and locally focused programs can help agencies leverage resource programs and financing to reduce costs.	S1.1 S1.2
Older, inefficient equipment continues to function, so it is not replaced due to up-front cost and staff resource issues, yet it increases building operating costs through required maintenance and higher energy use.	Lack of drivers or need for local government agencies to replace existing working, but inefficient equipment.	Technical assistance combined with an incentive or financing option could make the difference in a public sector agency moving to a higher efficiency option for their facility.	S1.1 S1.2
Navigating EE program participation and funding sources is complex and requires a dedicated “Energy Champion” who can devote time and attention to the subject.	Frequent changes in the Energy Champions, with high turnover in staff and overall lack of government staff capacity.	Person-to-person technical assistance and support is critical for maintaining relationships through staffing turnover.	S1.1
Local governments each have their own bureaucratic structure, and it is often unclear how they can enroll in EE programs or apply for financing opportunities.	Varied governance, and funding rules that limit ability to take advantage of typical IOU funding or Local Government Partnerships (LGPs).	Technical assistance resources, and person-to-person support can help agency staff navigate the enrollment and approval process.	S1.1

Strategy 1.1 Develop a regional Building Upgrade Concierge (BUC) for local governments, special districts, and tribal communities with technical guidance and tools to inform and enable priority energy improvements.

Objective: Local governments have support and resources to develop and implement their strategic energy plans and energy efficiency projects.

Tactic 1.1.1: Establish person-to-person support for local governments to get higher levels of assistance and support for their EE projects.

Insufficient staff time and resources is one of the major barriers to implementing energy efficiency retrofits in public sector buildings. This has been exacerbated over the past year due to the COVID-19 pandemic, with local governments on the front lines addressing the public health crisis and enduring the associated economic downturn. Local jurisdictions have had to implement mandatory closures of facilities, as well as intensive planning and logistical efforts to prepare for safely reopening facilities to the public.

RENterns: Building Capacity to Support Public Sector EE Projects

As part of its continued efforts to collaborate and work with local governments, I-REN proposes to support public sector energy efficiency projects with “RENterns.” Interested local government agencies would be provided interns from the Inland Empire that will support agencies with energy efficiency programs such as climate action planning, energy benchmarking, energy efficiency projects and other sustainability initiatives. This effort will continue to foster building capacity as it will provide participating local governments additional support to meet ENERGY goals.

The idea of RENterns originates from the success of WRCOG’s Public Service Fellowship program, which has trained more than 75 Fellows over five years. The success of the Fellowship Program has led to alumni being hired in the region, while other alumni use their experiences in the program to trailblaze new professional development opportunities like graduate school.

I-REN will provide concierge-style support by phone, email, and in-person when feasible, to help fill gaps in staff capacity and resources at these local government jurisdictions. I-REN can also provide additional staffing support through its RENterns initiative described at left. As the pandemic and associated economic challenges continue to affect Southern California, local governments may be even more cost-conscious than before, and some may have sustained cuts to staffing or funding.

I-REN’s technical assistance support will build local government’s capacity to tackle these complex projects, from helping with benchmarking to navigating options and approaches for maximizing their investments and energy savings. I-REN will offer person-to-person support to help these local governments in making efficient equipment purchases and to implement energy efficiency projects. Resulting energy bill savings will benefit local governments and contribute to both local and statewide goals for energy efficiency and greenhouse gas reduction.

Local governments, special districts, and tribal jurisdictions vary widely in their current situation with regard to energy efficiency project implementation. Some may have already

implemented projects and need to ensure their facility staff are engaged in ongoing commissioning. Some may have put projects on hold over the past year due to the pandemic and now need to revisit them. Others, especially smaller and more rural jurisdictions, may need to start from the beginning.

I-REN will meet these departments and facilities staff where they are, assess their current situation and resources, and offer guidance to move them forward. In addition to staff resource constraints, other common barriers facing the public sector include complex program requirements to receive funding, risk aversion to new or unproven technology, a lack of data to support their decision-making process, or limited technical expertise and knowledge of energy projects. I-REN can offer personalized support to identify and address barriers by building and sustaining relationships with local jurisdiction staff.

I-REN activities to implement this tactic include but would not be limited to the following:

- Identify and establish rapport with department decision makers and facility staff.
- Assess jurisdictions' needs and collaborate on an approach to address them.
- Guide staff to technical resources and compelling data to assist in decision making.
- Offer problem-solving support for staff navigating lengthy approval and procurement processes.
- Maintain communication to monitor status and encourage progress.
- Follow up on completed projects to ensure efficient operations and ongoing maintenance, and address facility staff turnover and retraining needs.
- Provide RENtern staff as well as in-person, phone, and email support to individuals, and offer training and workshops for departments if desired.

"A strategic energy plan is a roadmap to achieving community energy goals in both the near and long term." - US DOE¹²

The I-REN service territory is a patchwork of jurisdictions, including some that have developed a strategic energy plan and some that have not. Some jurisdictions that do have strategic energy plans may have been unable to effectively implement them, lacking clear priorities and understanding of the best impact or challenged by time and staffing constraints. Jurisdictions without strategic energy plans may be unsure of the value proposition in undertaking that level of planning effort given the challenges they have faced over the past several months.

Through this tactic I-REN will assess the current state of strategic energy planning and provide technical assistance to begin the process or help move the process forward. Strategic energy planning is a critical exercise for organizing a community around goals for not just energy efficiency but also climate change mitigation, resilience, and economic development.

¹² U.S. Department of Energy Office of Energy Efficiency & Renewable Energy. "Community Greening: How to Develop A Strategic Energy Plan." Prepared by the National Renewable Energy Laboratory (NREL), February 2010. Available [online](#).

The US DOE identifies a step-by-step approach for strategic energy planning based on community, city, state, and tribal experience. I-REN will adapt this overall approach to be targeted and effective for its constituents and will support the process with activities including but not limited to those identified below:

- **Identify/Convene Stakeholders:** I-REN will utilize existing committee structure connections from the three COGs that make up the I-REN governing agencies to bring various stakeholders to the table.
- **Develop Energy Vision, Energy Baseline, and Specific Goals:** I-REN can serve as a facilitator for parts of this process, giving input on energy efficiency best practices and possible objectives for consideration.
- **Identify and Evaluate Programs and Funding Sources:** I-REN can provide information on its own resources and financing options as well as other program administrators' offerings, to ensure the best outcome for each jurisdiction.
- **Compile and Implement the Plan:** I-REN can guide jurisdictions in organizing sites and projects into phases for implementation, leveraging available energy usage data and building benchmarking to prioritize community facilities with high energy use.
- **Evaluate Progress and Fine-Tune Plan:** DOE recommends periodic stakeholder meetings and reviews to ensure continued success. I-REN can provide consistency and follow-through as a facilitator of these meetings and can help provide recognition to celebrate successes and create local case studies to demonstrate achievements in the region.

I-REN governing agency WRCOG was awarded a grant by the Bay Area Council to focus on climate resiliency projects to help its member agencies tackle climate resiliency. The grant that has been awarded to WRCOG will be used to develop a climate resiliency framework that can be utilized by local governments as a guiding template to implement battery storage systems / microgrids.

With climate resiliency becoming a key focal point for the state and its sustainability efforts, the I-REN team will learn from WRCOG's climate resiliency framework to support the I-REN region with climate resiliency projects. Funding for implementation of these projects cannot come from energy efficiency funds from the CPUC, but the I-REN team can support its agencies with identification of funding through grants from the DOE, CEC, CPUC, and event by utilizing programs offered by the utilities as well as leveraging I-REN financing mechanisms if needed.

Tactic 1.1.3: Create resources for the public sector to tap into EE and distributed energy resources programs offered by other providers and IOUs.

In this tactic, I-REN will act as a clearinghouse for information about energy efficiency programs available in the region for the public sector, and will create and promote regionally-focused tools and resources to increase energy efficiency program participation among their constituents.

The I-REN service territory has long been characterized by low participation in energy efficiency programs. In the public sector, barriers such as staffing constraints and confusing program requirements put an undue burden on local governments trying to figure out where and how they can participate. I-REN's approach addresses these barriers head-on and leverages their existing connections to other program administrators and in-house capabilities for marketing and outreach.

The I-REN governing agencies have established communication channels and working relationships with all 52 cities in their service territory, county board of supervisors, water districts, school district superintendents and other public sector agencies. Through their committee structure they facilitate meetings and planning efforts around sustainability, and host educational forums to bring awareness to environmental issues, energy efficiency and water conservation, in collaboration with other agencies. Each of these opportunities is marketed through the I-REN governing agencies' established communication networks, making I-REN a trusted voice in the region--especially for local governments.

By creating a regionally-focused set of tools and resources, I-REN can offer targeted information for general consumption while also using the data set as an internal reference for I-REN staff efforts under Tactic 1.1.1 to provide one-on-one technical assistance and in Tactic 1.1.2 for identifying program opportunities to leverage when implementing strategic energy plans.

Activities to implement this tactic could include but are not limited to the following:

- Collaborate with program administrators to get information on eligibility requirements and participation processes.
- Compile content with user-friendly, regionally focused packaging.
- Create a suite of tools including but not limited to online resources, information databases, and printed materials.
- Distribute and promote materials through e-communicators, social media, web, and at in-person events.
- Update materials periodically to reflect feedback on ease of use, and to reflect program changes.

Strategy 1.2 Establish incentives and leverage existing financing mechanisms to assist local governments with implementing energy efficiency projects in public buildings.

Objective - Help local governments afford and finance a range of energy efficiency upgrades.

Tactic 1.2.1: Deliver a resource offering to provide incentives for savings based on Normalized Metered Energy Consumption (NMEC) achieved over three to five years.

I-REN proposes to offer a resource program with incentives for measures including but not limited to HVAC tune ups and retrofits; exterior and interior lighting and smart controls; and operations and maintenance. The program would be open to all public sector facilities including those operated by county and city government, school districts, special districts, and tribes.

Program outreach will focus initially on public gathering spaces such as community and neighborhood centers, health and recreation centers, senior centers, teen centers, and libraries. Implementing energy efficiency projects at these locations will serve multiple goals, including but not limited to those described here:

- Upgrades and retrofits to HVAC and lighting equipment both interior and exterior will improve comfort and safety at facilities that benefit vulnerable populations such as children, elders, and low income, disadvantaged, and underserved communities.
- Higher efficiency equipment, appliances and controls such as cooling-dominated HVAC loads as well as improvements to operations and maintenance will lower energy bills for local governments, reducing overhead and freeing up funds for other projects.
- Completion of projects at these high-visibility locations will support achieving local and statewide energy efficiency and greenhouse gas reduction goals while also positioning local governments as energy efficiency leaders within their communities.

The program will use an NMEC approach to calculate savings and demonstrate persistence of savings. By using NMEC to calculate savings, the program will help protect against unrealized savings. Combined with technical assistance and reinforcement of operations and management best practices, public sector customers will experience maximized savings.

I-REN governing agency WRCOG brings public sector program administration experience from its successful and highly-regarded Regional Streetlight Program (Figure 2-2), which reduces costs to local jurisdictions through cost-effective and energy efficient lighting retrofits and regional operations and maintenance. The program was designed to save the subregion \$70 million over 20 years. The program involved a demonstration project to gain feedback from community stakeholders including interested jurisdictional elected officials and staff, engineers, community and environmental groups, and residents.



Figure 2-2. WRCOG Regional Streetlight Program Outreach Example

Note that if a third-party program becomes available that serves this need and makes this resource offering duplicative, I-REN will focus its full Public Sector budget on providing technical assistance and strategic energy planning through the BUC. I-REN has designed its Public Sector offerings to be flexible and its goals and targets can be adjusted accordingly to meet the needs of the region.

Tactic 1.2.2: Leverage sustaining financing mechanisms for HVAC upgrades in public buildings.

Energy efficiency financing is defined by Lawrence Berkeley National Laboratory as “debt or debt-like products that support the installation of energy efficiency measures by allowing costs to be spread over time.”¹³

Figure 2-3 shows a wide variety of financing mechanisms available for energy efficiency projects, from traditional loans and financing from banking institutions to specialized products designed specifically for energy efficiency. However, the public sector is challenged by many barriers in trying to take advantage of these options. Staff time and resources are constrained, the array of options is confusing, and it can be unclear how local governments, special districts, and tribes would participate, given their unique position as publicly funded agencies.

I-REN can bridge this gap by identifying financing mechanisms and creative funding sources, evaluating their appropriateness for various public sector jurisdictions and facility types in the I-REN service territory, and then assembling a tailored set of options to present to local governments, special districts, and tribes. I-REN can support local jurisdiction staff and decision-makers in navigating through the complexities of financing options (see Figure 2-3), choosing a pathway and applying for funds, and then serve as a technical assistance resource for project implementation and reporting.

For its initial focus, I-REN proposes to target HVAC upgrades in community buildings including but not limited to recreation centers, libraries, senior centers, and the like. HVAC replacement at a large facility is costly, and the intervention of financing through I-REN’s Public Sector initiative could mean the difference between replacing a system with baseline equipment and moving up to a more efficient system that will deliver better performance and bill savings, as well as supporting energy savings and climate action goals.

Potential funding mechanisms may include but would not be limited to the following:

- On-bill financing
- Savings-backed arrangements such as performance contracting
- Revolving loan funds
- California Climate Investments using Cap-and-Trade auction proceeds
- New financing mechanisms from the banking industry
- Community energy projects
- Green bonds and climate bonds

¹³ Greg Leventis et al. “Current Practices in Efficiency Financing: An Overview for State and Local Governments,” Ernest Orlando Lawrence Berkeley National Laboratory, November 2016. Available [online](#).

Other Sources of Funding

In addition to traditional and specialized financing options, I-REN can help its public sector jurisdictions identify and gain access to other funding sources including but not limited to the following:

- State, e.g. California Energy Commission grants
- Federal, e.g. Department of Energy, Energy Efficiency & Renewable Energy funding

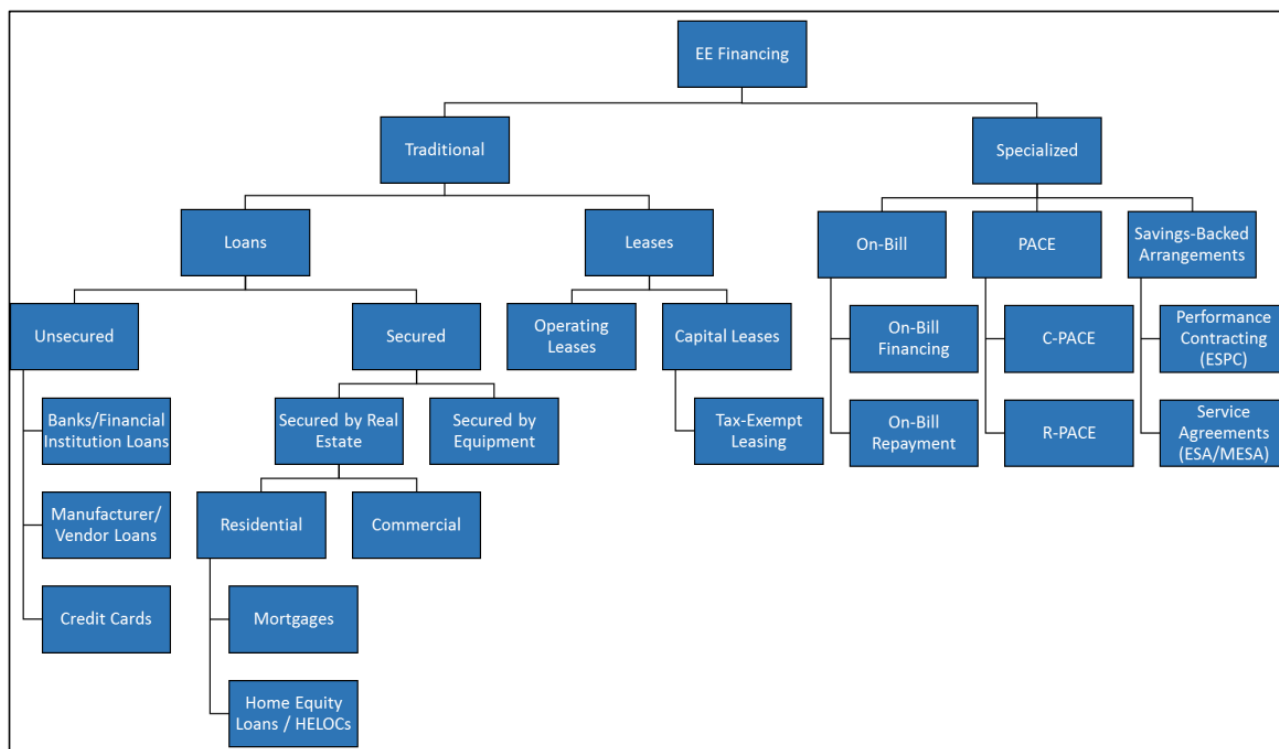


Figure 1-1: Typology of energy efficiency financing products

Figure 2-3. Typology of Energy Efficiency Financing Products¹⁴

Source: LBNL, February 2016

¹⁴ Greg Leventis et al. "Current Practices in Efficiency Financing: An Overview for State and Local Governments," Ernest Orlando Lawrence Berkeley National Laboratory, November 2016. Available [online](#).

Anticipated Programs

I-REN anticipates providing program offerings to the public sector including but not limited to the following:

- **Technical Assistance and Strategic Energy Planning** – short-term and mid-term technical support for local governments, special districts, school districts, and tribes to increase energy efficiency in publicly-owned facilities. Additional support and technical services to design high performing, energy efficient buildings.
- **Public Buildings NMEC Program** – a resource program (in year two of I-REN program administration) to provide incentives and financing for savings based on Normalized Metered Energy Consumption (NMEC) achieved over three to five years, with a special focus on HVAC improvements to community-serving buildings.

Note that I-REN has designed its Public Sector offerings to be flexible and its goals and targets can be adjusted to meet the needs of the region, including focusing its full Public Sector budget on providing technical assistance and strategic energy planning if needed due to the emergence of duplicative third-party programs that serve this need.

Public Sector | Essential Program Elements

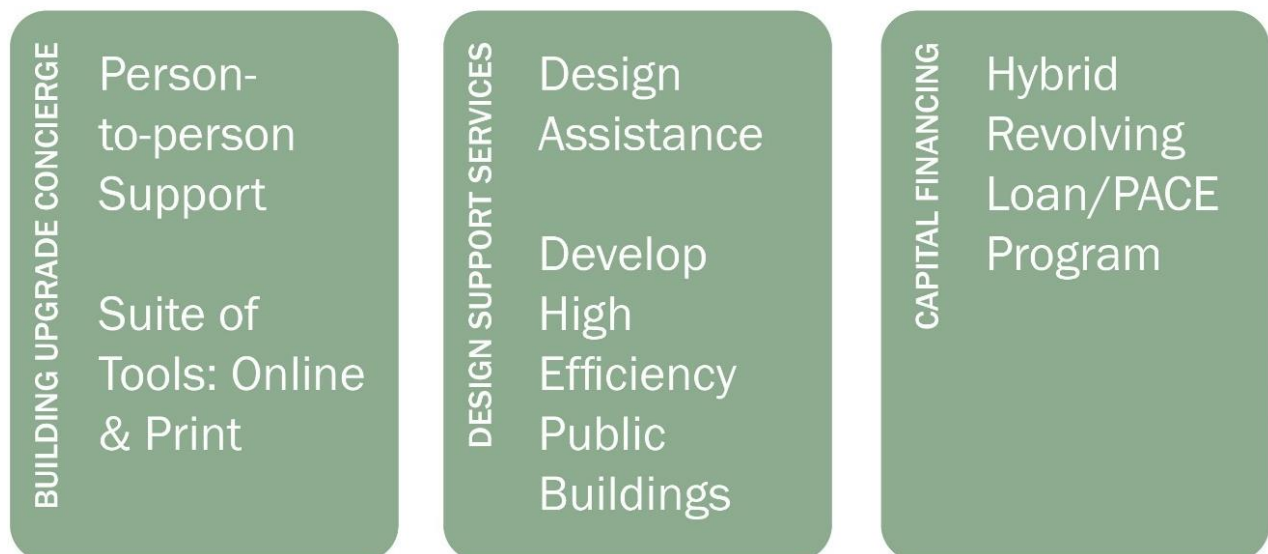


Figure 2-4. I-REN Public Sector Essential Program Elements

Evolving Approach

As a new REN, I-REN will build upon the work currently underway through its governing agencies and local government partnerships to implement the strategies outlined here, in collaboration with the key partners described in the section that follows. Based on measurement and verification, and on monitoring progress toward performance metrics through the near and midterm activities, I-REN will adjust strategies for future implementation beyond the 2021-2025 timeline.

Leveraging I-REN's Existing Key Partners

I-REN has worked for many years to build relationships (shown in Table 2-4) with local governments, building and planning departments, code officials and permit staff, private construction and architectural firms, and other market actors who will impact work in the public sector. These relationships are maintained through frequent engagement and through I-REN's numerous outreach activities and communication platforms, through which I-REN has become a trusted voice and advocate for local communities in the region. Local governments in the counties of Riverside and San Bernardino look to the I-REN governing agencies for information and collaboration on energy efficiency and sustainability-related opportunities.

One of the challenges of working with local government agencies for public sector energy efficiency is the turnover in both staff and elected positions, which can mean the loss of a department's "Energy Champion." In their many existing collaborations with local governments, the I-REN governing agencies take a proactive approach to maintaining the lines of communication across these transitions, working with the outgoing official or staff member before they depart and then reaching out to the successor to establish the new relationship.

I-REN will build on these existing relationships to foster additional connections with new partners as described earlier in the chapter (sections entitled "Market Actors" and "Other Partners and Stakeholders").

Table 2-4. I-REN's Key Partnerships with Market Actors in the Public Sector

Key Partners	Relevant Examples of Past/Present Collaboration
Local governments, including two counties, 52 cities, 115 special districts, and 15 tribal areas	WRCOG's existing partners consist of Public Agencies (18 members), Water Districts (2 members), and Riverside County Superintendent of Schools. Collaboration has included various Energy, Environmental, and Transportation / Planning Programs such as LGP, PACE, Western Community Energy (WCE, the WRCOG's Community Choice Aggregation), Transportation Uniform Mitigation Fee (TUMF) program, Solid Waste Cooperative, Clean Cities Coalition, and Planning / Grant Writing Assistance Programs.

Key Partners	Relevant Examples of Past/Present Collaboration
	WRCOG has committee structures engaged with planning directors and public work directors. They work with building department decision-makers and coordinate with permit technicians and all other staff face to face. CVAG's 10 member cities look to CVAG to keep them updated on energy efficiency programs and measures. CVAG has participated in the Desert Cities Energy Partnership (DCEP) LGP with each of their member cities and the utility companies servicing the CVAG jurisdiction. CVAG also obtained a Strategic Plan grant in the amount of \$4.1 million to assist its cities with completing Greenhouse Gas inventories, Climate Action Plans, Energy Action Plans, and many more policies relevant to energy efficiency and reduction of their carbon footprints. The DCEP allowed the CVAG member cities to achieve great energy savings for a 10-year period, due to close collaboration and monthly meetings. CVAG also has existing relationships with each of its cities through its Solid Waste & Recycling Committee (TWG) that reports to the Energy & Environmental Resources Committee (E&E), which then reports to its Executive Committee. The TWG committee is made up of representatives of each city who are involved in sustainability and recycling. The E&E committee is made up of elected representatives from each city; they discuss all topics related to energy and sustainability and provide recommendations to the Executive Committee, which is made up of elected representatives from each city. SBCOG brings experience working with South Coast Air Quality Management District, and other councils of governments throughout Southern California. SBCOG cities recently participated in a county-wide Zero Emission Vehicle (ZEV) Readiness and Implementation Plan funded through the CEC. Climate Resiliency Study "Resilient IE" is currently underway, which includes the participation of all 24 cities in San Bernardino County. SBCOG brings experience working closely with law enforcement, such as California Highway Patrol, as well as rail support facilities in the region.
Local Community Colleges	CVAG staff is part of a committee with College of the Desert to offer feedback and expertise in the creation and development of their workforce & training certification program, which allows students to take classes to become trained in installation and repair on systems such as HVAC, environmental management systems and more.
K-12 Schools	CVAG has hosted and presented at various sustainability expos which were held for hundreds of middle school and high school students to learn about various programs and measures related to energy efficiency and recycling.
IOUs/Other Program Administrators	SBCOG has experience conducting outreach through the San Bernardino Regional Energy Partnership in collaboration with SCE and SoCalGas and working closely with 12 cities in the region.

Key Partners	Relevant Examples of Past/Present Collaboration
Building Professionals	WRCOG has collaborated with the Riverside Chapter Building Industry Association (BIA) through in WRCOG's Transportation Uniform Mitigation Fee (TUMF) Program. In addition, WRCOG previously served on the Board of the U.S. Green Building Council Inland Empire Chapter (USGBC-IE). CVAG has connections to the local building industry through its work with the PACE program described earlier, as well as through the Desert Cities Energy Partnership (DCEP). Through the DCEP, CVAG partnered with local universities to provide Title 24 training classes to local building contractors, architects, and building and safety officials.
PACE and other financing and funding sources	Through WRCOG, the Regional Streetlight Program solicited a Request for Bid (RFB) that was used to select a financial provider to support members with the financing/ purchase of the various streetlights within the WRCOG subregion. WRCOG has supported its member agencies in applying and receiving grants through its on-Call Grant support program to help agencies implement projects in the areas of Transportation, Environmental, Energy, and Water. CVAG administers a Property Assessed Clean Energy (PACE) program and has service agreements with seven private firms to service CVAG's jurisdiction. PACE started in the Coachella Valley in 2007, starting with the City of Palm Desert and later transitioning to a regional approach through CVAG. SBCOG received a grant to demonstrate more than 200 compressed natural gas (CNG) and liquid natural gas (LNG) Peterbilt and Freightliner trucks. This partnership included Ryder Systems, which demonstrated the CNG and LNG trucks with various companies. SBCOG also received a grant from the Mobile Source Air Pollution Reduction Review Committee to purchase, install and maintain multiple electric vehicle charging stations for three locations: SBCOG east parking lot area, San Bernardino Metrolink Station, and San Bernardino Transit Center.

Budget and Metrics

Budget

The budget shown in Table 2-5 will facilitate the forecasted short and mid-term metrics targets with the expectation that increased participation and project volume is achieved as initial efforts scale and gain traction.

Table 2-5. Public Sector Budget

Budget (\$)	2021	2022	2023	2024	2025
Administration	431,423	628,819	619,172	662,939	707,457
Marketing and outreach	258,854	377,292	371,503	397,763	424,474
Direct implementation - non incentive	3,623,949	3,782,083	3,701,047	3,818,688	3,942,635
Direct implementation - incentives	-	1,500,000	1,500,000	1,750,000	2,000,000
Total	4,314,226	6,288,194	6,191,722	6,629,390	7,074,566

Energy Savings & Cost-Effectiveness Targets

Although RENs are not required to achieve a specific cost-effectiveness metric, I-REN endeavors to be as cost-efficient as possible in using ratepayer funds. Table 2-6 shows the estimated cost-effectiveness for I-REN's resource program activity in the Public Sector.

Table 2-6. I-REN Public Sector Resource Activity Anticipated Cost-Effectiveness

Public Sector Resource Activity	2021	2022	2023	2024	2025
Net kWh	0	4,175,629	4,361,224	4,361,224	5,763,031
Net kW	0	720	813	813	1,084
Net Therm	0	121,315	147,884	147,884	196,707
CO2	0	1,736	2,039	1,937	2,781
NOx	0	640	668	668	883
Total Resource Cost (TRC)	0	0.45	0.51	0.47	0.61
Program Administrator Cost (PAC)	0	0.74	0.81	0.79	1.03
Ratepayer Impact Measure (RIM)	0	0.35	0.35	0.36	0.37

Metrics

Based on the intervention strategies I-REN developed for the Public Sector, the following metrics are proposed to track program performance.

Public Sector Metrics

Table 2-7. Public Sector Metrics

Public Sector Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
First year annual kW gross	2022	N/A	759	856	1,000
First year annual kW net	2022	N/A	720	813	949
First year annual kWh gross	2022	N/A	4,401,355	4,596,706	5,335,690
First year annual kWh net	2022	N/A	4,175,629	4,361,224	5,062,128
First year annual Therm gross	2022	N/A	127,668	155,636	181,325
First year annual Therm net	2022	N/A	121,315	147,884	172,295
Lifecycle ex-ante kW gross	2022	N/A	3,220	3,511	
Lifecycle ex-ante kW net	2022	N/A	3,209	3,499	4,067
Lifecycle ex-ante kWh gross	2022	N/A	18,780,846	19,037,308	22,006,804
Lifecycle ex-ante kWh net	2022	N/A	17,825,745	18,069,440	20,887,250
Lifecycle ex-ante Therm gross	2022	N/A	512,633	624,822	727,940
Lifecycle ex-ante Therm net	2022	N/A	487,087	593,666	691,644
CO2-equivalent of net annual kWh savings	2022	N/A	1,026	1,173	1,351
Percent annual net kW per project building or facility	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent annual net kWh per project building or facility	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator

Public Sector					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Percent annual net Therms per project building or facility	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual net kw savings per project building floor plan area	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual net kw savings per project building floor plan area	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual net Therm savings per project building floor plan area	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual Net kW savings per annual flow through project water/wastewater facilities	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual Net kWh savings per annual flow through project water/wastewater facilities	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Average annual Net Therms savings per annual flow through project water/wastewater facilities	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent of Public Sector accounts participating in programs	2021	TBD	TBD	TBD	TBD
Percent of estimated floorplan area (i.e., ft2) of all Public Sector buildings participating in building projects	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent of Public Sector water/wastewater flow enrolled in non-building water/wastewater programs	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
PAC Levelized Cost (\$/kW)	2022	N/A	\$0.41	\$0.36	\$0.31
PAC Levelized Cost (\$/kWh)	2022	N/A	\$4.41	\$3.79	\$3.18
PAC Levelized Cost (\$/therm)	2022	N/A	\$2,632.75	\$2,182.44	\$1,883.26

Public Sector					
Metric	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
TRC Levelized Cost (\$/kW)	2022	N/A	\$0.48	\$0.42	\$0.37
TRC Levelized Cost (\$/kWh)	2022	N/A	\$5.37	\$4.42	\$3.81
TRC Levelized Cost (\$/therm)	2022	N/A	\$0.41	\$0.36	\$0.31
Total program-backed financing distributed to Public Sector customers requiring repayment	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Percent of Public Sector buildings with current benchmark	2021	TBD	TBD	TBD	TBD
Average energy use intensity of all Public Sector buildings	2021	TBD	TBD	TBD	TBD
Percent of floorplan area of all Public Sector buildings with current benchmark	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator

Cross-Cutting & Coordinating Activities

Marketing, Education & Outreach

The I-REN governing agencies bring experience in marketing, education, and outreach to the public sector from a long history of work with the local governments they serve. Through their committee structures and established communication platforms, the I-REN governing agencies have become a trusted voice and advocate in their two counties. They can use this position to coordinate marketing, education, and outreach (ME&O) activities within the region through their network of member jurisdictions. In the public sector, the bulk of this ME&O will fall under the category of outreach and relationship building.

Coordination with other program administrators will be important for I-REN's proposed Public Sector Tactic 1.1.3, and I-REN has already opened the lines of communication and begun to discuss ways to collaborate, in order to reduce market confusion and ensure the best outcome for ratepayers.

I-REN anticipates its Public Sector-related marketing could include but would not be limited to the following activities shown in Table 2-8, in alignment with the proposed Public Sector intervention strategies and tactics.

Table 2-8. Marketing Activities for I-REN C&S Sector

Intervention Strategy	Tactic	
S1.1 Develop a regional Building Upgrade Concierge (BUC) for local governments, special districts, and tribal communities with technical guidance and tools to inform and enable priority energy improvements.	T1.1.1: Establish person-to-person support for local governments to get higher levels of assistance and support for their EE projects. T1.1.2: Develop or enhance strategic energy plans to connect local government goals related to climate, resilience, and economic development to energy efficiency programs and adoption. T1.1.3: Create resources for the public sector to tap into EE and distributed energy resources programs offered by other providers and IOUs.	<i>Outreach to local jurisdictions and agencies to educate them about the program offerings, to provide presentations at meetings and with key decision makers.</i> <i>Develop content for an e-newsletter targeted to local government audiences, a comprehensive website with a listing of events, resources and tools for local governments, targeted use of social media, and other channels to promote public sector resources.</i> <i>Collaborate with local governments, tribes, and special districts to design and deliver messaging to the community to promote local leadership in energy efficiency by highlighting success stories from local strategic energy plans and projects.</i>
S1.2 Establish incentives and leverage existing financing mechanisms to assist local governments with	T1.2.1: Deliver a resource offering to provide incentives for savings based on Normalized Metered Energy	<i>Develop a marketing and outreach plan to support resource and financing initiatives. Promote the initiatives through the I-REN governing agencies' existing marketing</i>

Intervention Strategy	Tactic	Marketing Activities
implementing energy efficiency projects in public buildings.	Consumption (NMEC) achieved over three to five years. T1.2.2: Leverage sustaining financing mechanisms for HVAC upgrades in public buildings.	<i>channels, local government connections, building industry communication networks, and other channels.</i>

Workforce Education & Training

Workforce Education & Training (WE&T) is an important area for cross-cutting coordination, with synergies between I-REN's Public Sector and WE&T initiatives that include and are not limited to the following:

- Identify and help to engage contractors and building firms who provide services to local governments/public sector to locate and work in the I-REN territory.
- Coordinate potential training programs in the WE&T to help enhance energy efficiency services to local governments, such as facility manager and operations trainings, advanced controls training, and the like.
 - I-REN's service territory includes several relatively new cities incorporated in recent years; these cities are building their local capacity and establishing their infrastructure. They will benefit from training and education for their public sector facility staff.
- Establish training programs and resources for local government agencies and tribes to better manage and maintain low energy use targets.
- Provide interns ("RENterns") to support agencies with energy efficiency projects and other sustainable initiatives. The idea of RENterns originates from WRCOG's Public Service Fellowship program, which has trained more than 75 Fellows over five years. The success of the Fellowship Program has led to alumni being hired in the region and pursuing additional education and training such as graduate school.

I-REN will coordinate its WE&T and Public Sector activities to maximize the benefits to their constituents in these sectors.

Codes & Standards

Codes and Standards (C&S) is another important area for cross-cutting coordination with the Public Sector. I-REN's C&S sector activities incorporate training for local building department staff, to help those individuals perform their jobs and build capacity in their departments to better enforce codes and standards. This supports better code compliance in publicly owned buildings, especially as some of the relatively new cities in I-REN's territory begin to explore building their own public infrastructure and facilities.

These synergies support I-REN's Public Sector approach, which focuses on empowering local governments as leaders in energy efficiency through their own publicly owned facilities. I-REN will

coordinate its C&S and Public Sector activities to maximize the benefits to their constituents in these sectors.

EM&V Considerations

The current lack of energy efficiency data about the public sector places added importance on the role of EM&V. I-REN will collaborate with the CPUC and stakeholders to ensure that data collection activities are embedded in Public Sector program design to capture the information necessary to meet evaluation requirements and to help expand the understanding of energy efficiency potential and best practices in this relatively new sector.

I-REN's EM&V considerations for its Public Sector programs include data collection to inform CPUC evaluation activities and support internal program performance tracking and continuous improvement. I-REN has also identified studies, either already in progress or proposed, that will help to characterize the market and support the development of baselines to enable more reliable EM&V of Public Sector program impacts.

Data Collection Needs

I-REN data collection will support both external EM&V by the CPUC and internal research study activities. I-REN's data collection needs directly correspond to identified metrics and indicators, and the intervention strategies developed for the Public Sector.

To support external EM&V activities, I-REN will collect data to keep the CPUC and stakeholders apprised of program progress. I-REN will work collaboratively with Energy Division staff to ensure data collection meets their needs, to enable evaluation that can:

- 1) inform the program selection process,
- 2) provide early feedback to program implementers,
- 3) produce impact evaluations at the end of the funding period, and
- 4) feed the planning process for future program cycles.¹⁵

Data collection will also support I-REN's internal EM&V activities and inform the measuring of progress toward established program goals and targets, CPUC metrics and indicators, and PA determined value metrics. Data collection and real-time program performance tracking will support the delivery of timely feedback to implementers and/or program administration staff. This in turn will support continuous improvement and inform future program planning efforts.

shows the research questions and data collection needs I-REN has identified for the Public Sector, in alignment with CPUC metrics and indicators and I-REN's internal goals and value metrics.

¹⁵ Energy Efficiency Policy Manual, version 6, April 2020, p.44.

Table 2-9. I-REN Public Sector Data Collection

Topic Focus	Research Questions/Data Collection Needs	EM&V Objective	Timeframe
Energy savings and greenhouse gas (GHG) emissions reduction	• Net and gross first year annual kW, kWh, and Therms • Net and gross lifecycle ex-ante kW, kWh, and Therms • CO2-equivalent of net annual kWh savings	Track program performance	Short-term/ Mid-term
Public sector benchmarking and strategic energy planning	• What percent of public sector buildings and total floorplan area have a current benchmark? • What percent of public sector jurisdictions and total floorplan area have a current strategic energy plan?	Understand and track the public sector market	Short-term
Energy intensity of public sector buildings	• What is the average energy use intensity of all public sector buildings?	Identify highest needs and track program performance	Short-term
EE program penetration in the eligible market	• What percent of service accounts are participating in programs? • What percent of total public sector floorplan area is participating in building projects?	Understand and track the public sector market	Short-term/ Mid-term
Depth of I-REN interventions	• How many service accounts are participating? • What is the average square footage of properties? • What is the per-application energy usage of buildings that have been retrofitted? • What percent of public sector water/wastewater flow is enrolled in non-building water/wastewater programs?	Track program performance	Mid-term
Investment in EE	• What is the total amount of program-backed financing loaned through I-REN programs?	Track program performance	Mid-term

Anticipated Study Needs

PA-led studies may inform program target setting, value metrics, and highlight opportunities for improved data and measurement collection. Because the Public Sector is a new market segment for energy efficiency programs, carved out from Commercial, very little data exists and few relevant evaluation studies have been completed.

One of the major areas for I-REN's study considerations is to better characterize and understand the size, scope, and breadth of public sector needs for energy efficiency in the Inland Empire. The I-REN proposes to develop and manage a study to first inventory the number and type of public sector buildings in the territory, including determining the type of energy systems, operating costs and procedures, and utility usage.

A Statewide Public Sector Market Study has been identified as an "urgent need" to help PAs understand the potentials and challenges of the Public Sector.¹⁶ The objective of this PG&E-led study has been identified as "Develop a quantitative and qualitative characterization of the four subsegments within the Public Sector that provides PAs with information about industry standard practices, baseline saturation of high impact measures, and the unique market barriers that differentiate Public Sector customers from those in the Commercial Sector." When available, I-REN will use the study's data and findings to inform ongoing improvements to program processes.

I-REN will also look to the CAEECC Underserved Working Group's sub-working group Public Sector Research Team from University of California, Santa Barbara as they develop and implement their workplan to identify underserved public sector customers within energy efficiency programs. As indicated in a December 2020 presentation to CAEECC, the research team proposes to focus on socioeconomic indicators including linguistic isolation, poverty, and unemployment in the CalEnviroScreen dataset to analyze gaps in program participation.¹⁷ As this research is conducted and data is made available, I-REN will use the resulting insights to inform targeted strategies to improve equity and access for underserved local governments in the Inland Empire through its Public Sector initiatives.

Coordination with other Program Administrators

I-REN is in communication with other PAs operating in the region to identify areas of potential coordination for Public Sector activities. I-REN will ensure its activities are differentiated and avoid duplication of effort, while maintaining cooperation with other PAs.

¹⁶ 2209 - Statewide Public Sector Market Study. Study ID: 2019_Public_503. Energy Project Status Reporting System. Accessed November 2020. <https://psr.energydataweb.com/#!/project-status-view-edit/503>

¹⁷ "Identifying underserved public sector customers within energy efficiency programs." Presentation by University of California, Santa Barbara Public Sector Research Team to CAEECC-Hosted Sub-Working Group on Underserved Customers Meeting. December 16, 2020. Slide deck available [online](#).



Inland Regional Energy Network Business Plan

Chapter 3: Codes & Standards (Cross-Cutting)

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Introduction

I-REN is proposing a dynamic and targeted set of programs for the Codes and Standards (C&S) Sector to assist its local government agencies in better understanding and enforcing energy building codes. In addition, I-REN will support the region's building industry to better conform and implement these codes. Compliance with California Energy Code (Title 24, Part 6) and California Green Building Standards Code (Title 24, Part 11) is required for new construction of, and additions and alterations to, residential and nonresidential buildings.

The authorities having jurisdiction or "AHJs" that provide permits for these projects and enforce codes and standards are found at the city and county level and are expected to enforce the California Energy Code without additional budget resources. Increased contractor compliance with the Energy Code, particularly related to residential HVAC, is identified as an important strategy to increase energy efficiency and home safety. The CEC has established a goal to increase compliance by 80% by 2021.¹

Energy code enforcement has historically been difficult for local jurisdictions, particularly smaller communities with fewer resources. Conflicting priorities and a focus on life and safety codes relegates energy code to a secondary (or tertiary) position. I-REN's service territory includes many AHJs that face significant challenges in enforcing energy codes and standards with their current resources and capacity. These jurisdictions are small in population size, geographically dispersed, challenged by extreme climate conditions, and disadvantaged by pollution and other factors.

As an organization led by and dedicated to serving local governments, I-REN can provide flexible and adaptable solutions to help bridge the gap and assist these jurisdictions. I-REN's C&S initiatives will offer locally focused training, education, and tools to support codes and standards implementation, enforcement, and compliance activities.

CODES & STANDARDS GOAL & STRATEGIES

Goal 3. Work closely with local building departments and the building industry to support, train, and enable long-term streamlining of energy code compliance

S3.1 Establish an ongoing training program to assist building department staff and the building industry to support, understand, and effectively implement energy efficiency codes and standards.

S3.3 Develop technical assistance tools and resources to assist building departments and the building industry with understanding, evaluating, and permitting of energy codes.

BUDGET

**2021-2015 Budget (total):
\$7.6M**

¹ California Energy Commission, "2019 California Energy Efficiency Action Plan," December 2019, page 40.

Strategies

I-REN has centered its strategies on three key areas in C&S:

3.1. Support local jurisdictions' building departments to build capacity and understanding to better enforce and manage Energy Code Compliance and oversight

I-REN's locally-focused interventions will equip building department staff to identify potential issues, provide guidance to permit applicants, and streamline the permitting process. With increased knowledge and capacity, local building department staff will have the tools and additional resources to support their code enforcement and compliance, as well as cultivate the associated energy savings from efficient building practices.

3.2. Engage and support local builders and the building industry to comply with energy codes.

I-REN will help engage, educate, and inform contractors and building professionals in the Inland Empire about codes, compliance, and resources available to enable higher compliance and effectiveness. This will be through a link to the Workforce Education and Training Cross-Cutting Sector programs, as well as through direct engagement under the C&S Sector programs.

3.3. Provide regional tools, training, and resources to promote energy codes.

I-REN will provide a bridge between the Statewide Codes Team and the local industry by curating best practices into locally relevant resources, materials, regional forums, and trainings.

I-REN is well positioned to lead this work because of its extensive network of local connections with public and private sector stakeholders in the C&S community. Through their committee structure and strong relationships with cities and local jurisdictions, the three COGs that make up I-REN's governing agencies are actively engaged with building departments from jurisdictions throughout the region. In their role as COGs they already serve as a trusted resource for information as well as a facilitator for statewide coordination with other program administrators, CEC, CPUC, CCAs, International Code Council (ICC), and other stakeholders. The communication networks and local connections the I-REN governing agencies have fostered are crucial for engaging these local building departments and delivering the support they need to excel in their C&S enforcement roles and foster increased compliance.

The COVID-19 pandemic has had a significant effect on the global economy and that of the United States and the State of California. While the pandemic continues to unfold, it is clear that the role of local governments is of critical importance in advocating for their communities in times of crisis. The contractor and building communities were particularly hurt in the last recession and will likely be impacted in this crisis. Creating C&S Sector programs that can enable streamlined work for both local government and contractors, while enabling safer and better buildings is an opportunity and need. To the extent that construction and renovation continues to be an economic driver in the I-REN region, local building departments will continue to be responsible for permitting and enforcement of energy codes and standards. Through the proposed C&S sector initiatives, I-REN can provide training, education, and resources to support building department staff in the performance of their jobs, thereby contributing to economic development and energy efficiency associated with building activity in this region.

Market Characterization

Market Actors

“Energy efficiency savings are maximized only if they are installed following manufacturer guidelines by a well-trained workforce. Long-lasting, impactful energy efficiency savings require local commitment, and local communities need to be the focal point for training and workforce development.” - California Energy Commission ²

Among the numerous market actors that comprise the broader C&S community (Table 3-1), local governments are responsible for permitting and enforcing code requirements in new construction and existing buildings. They are also tasked with coordinating across this wide field of stakeholders and market actors to improve awareness of codes and standards requirements and increase compliance.

In the I-REN region there are 52 local government AHJs, ranging from large cities to smaller, more rural municipalities, and several Indian Tribes. The local building department staff at these AHJs are key to realizing energy savings from implementation and enforcement of codes and standards. For that reason, I-REN proposes to focus much of its C&S Sector work on empowering and supporting these local building department staff to be energy efficiency leaders in their own communities—consistent with the Existing Buildings Energy Efficiency Action Plan Strategy 1.7 Local Government Leadership. In order to encourage rigorous code enforcement at the local level, a strong foundation of regional support is needed—and that is what I-REN proposes to provide through its C&S Sector programs.

On the compliance side of the C&S “enforcement and compliance” equation is a large community of building professionals, which includes architects, designers, contractors, energy consultants, and third party code plans examiners, inspectors, raters, verifiers. This community also includes contractors skilled in a wide variety of trades: electricians, HVAC technicians, insulation installers, plumbers, and many more. This diverse community is of critical importance for performing high-quality installation of efficient equipment in compliance with codes and standards.

² California Energy Commission, “2019 California Energy Efficiency Action Plan,” December 2019, page 108.

Table 3-1. I-REN Codes & Standards Sector Market Actors

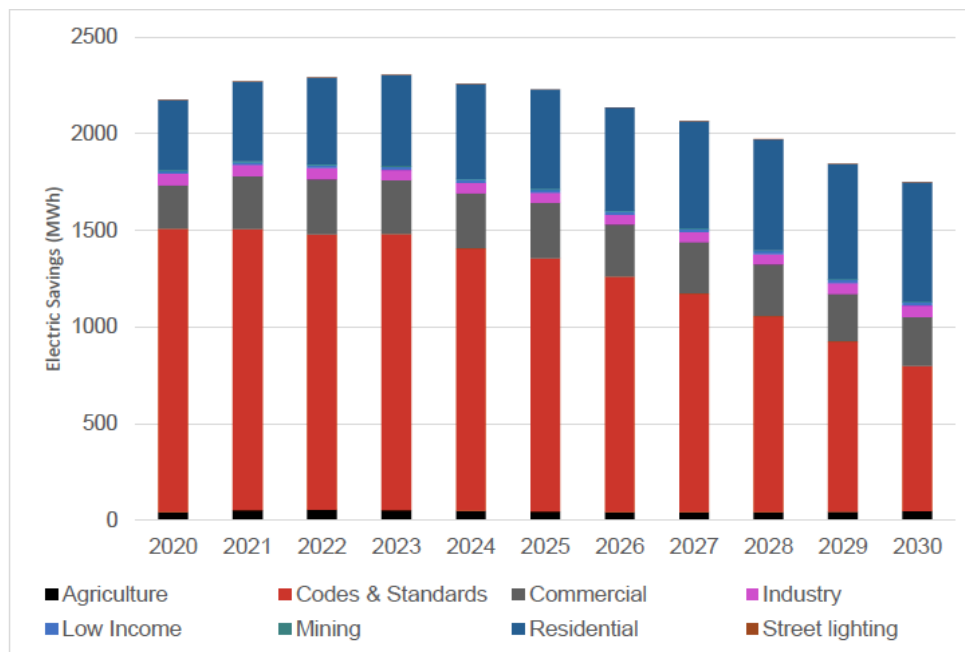
Market Actor Type	Examples
Building Department Staff	Chief building officials, permit technicians, plans examiners, building inspectors, etc.
Other Local Government Staff	Planners and community development staff, sustainability staff, city managers, public works directors, and elected officials.
Building Professionals	Architects, designers, contractors, energy consultants, and third-party code plans examiners, inspectors, raters, and verifiers.
Other Permit Applicants	Commercial building owners and managers; multifamily housing developers, owners, and managers; homeowners.
Partner Agencies and Utilities	California Public Utilities Commission, California Energy Commission, Building Standards Commission, Investor Owned Utilities, Municipal Utilities, etc.
Industry, Stakeholder and Professional Groups	International Code Council (ICC) Chapters, American Institute of Architects (AIA), Local Realtor® Associations, California Building Industry Association (CBIA) chapters (Riverside & San Bernardino County Chapters), the U.S. Green Building Council and Inland Empire US GBC local chapter, California Building Officials (CALBO), Building Owners and Managers Association (BOMA) chapters, California Energy Alliance (CEA), American Public Works Association (APWA) Southern California Chapter, etc.

Sector Landscape

The I-REN service territory of Riverside and San Bernardino counties covers more than 27,000 square miles and includes the state's third-largest Metropolitan Statistical Area (MSA). The region has seen **steady growth over the last decade** following the Great Recession, as people moved away from coastal areas with a higher cost of living. The California Finance Department reported that between 2010 and 2019, the Inland Empire added 407,476 people to reach a population of 4,632,327.³

Previous efforts emphasizing increased compliance with energy codes and standards in new construction to produce energy savings and emission reductions has resulted in stranded savings in existing homes and buildings. The CPUC's 2019 Potential and Goals Study, cited in the 2019 California Energy Efficiency Action Plan, recently identified C&S activity in existing buildings as the major driver of potential savings statewide (Figure 3-1).

Existing buildings pose unique challenges for code compliance, in comparison to new construction, but they far outnumber new buildings in the Inland Empire even despite the growth and new construction in the I-REN counties. The housing stock in Riverside and San Bernardino counties, nearly 1.6 million residential units, was largely built in the era before the 1978 building standards took effect. This indicates a **significant opportunity for C&S-related energy savings and carbon reduction** in I-REN's existing residential building stock through code compliant equipment installation, additions, alterations, and renovations.



Source: Navigant, 2019 PG Study

Figure 3-1. Statewide Electric Savings Market Potential (MWh)⁴

³ Inland Empire Quarterly Economic Report. Economics & Politics, Inc. October 2019. Available Online. Accessed October 2020. <http://www.johnhusing.com/QR%20Reports/QR%20October%202019.pdf>

⁴ California Energy Commission, "2019 California Energy Efficiency Action Plan," December 2019, page 54.

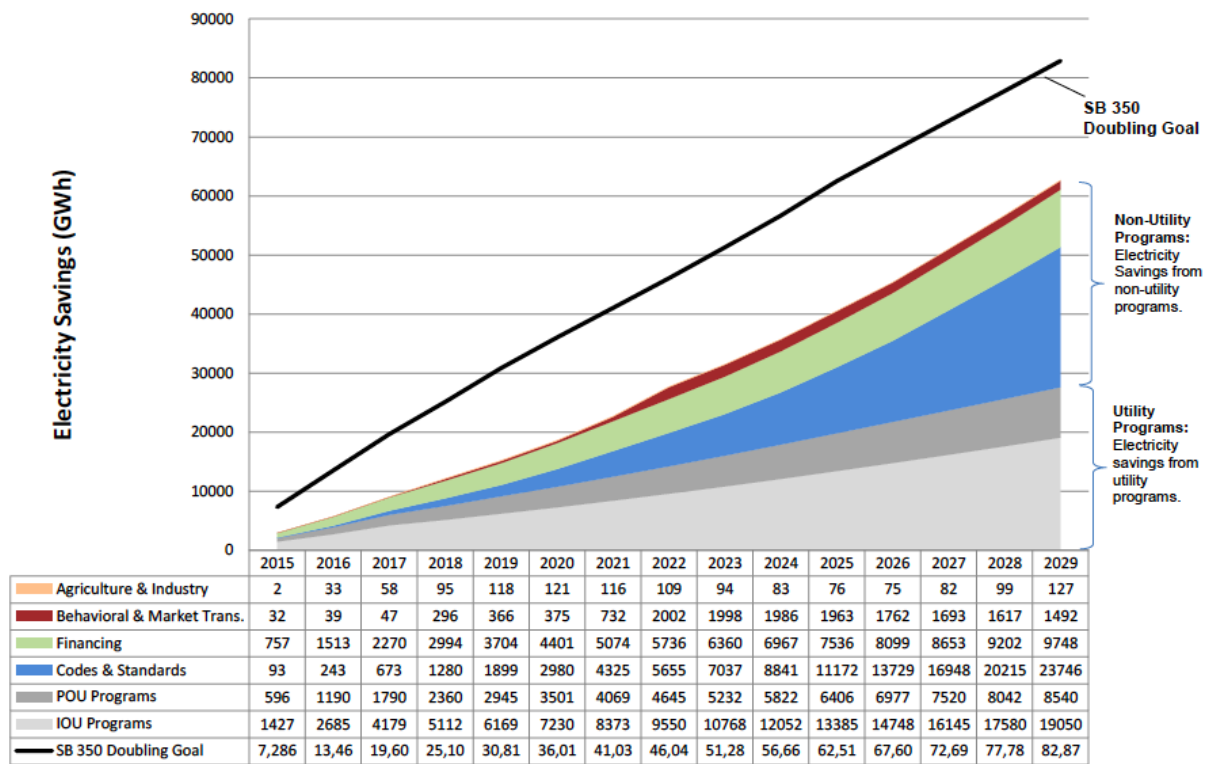


Figure 3-2. Senate Bill 350 Goal for Doubling Energy Efficiency Savings by 2030

Senate Bill 350 Doubling Energy Efficiency Savings by 2030, pg. 17 illustrates the high percentage of planned savings from codes and standards by non-utility programs.

New construction is also a focus of C&S activities. When single family residential new construction slowed elsewhere in California after the 2008 housing crisis, the Inland Empire continued to see new single family housing starts due to the greater availability and lower cost of developable land.⁵ Data from the 2018 US Census indicates that the I-REN territory represents **13% of California's total new residential permits**, despite having 11.6% of the population. In 2018, more than 78% of new permits in the Riverside-San Bernardino-Ontario, CA MSA were for single family homes.

2018 Annual Permits Data for New Houses

Location (MSA)	Total	1 unit	2 units	3 and 4 units	5 or more	Structures with 5 or more
State of California						
Housing Units Authorized	113,502	58,831	2,590	2,050	50,031	1,763
Valuation	\$ 27,844,627	\$ 17,843,585	\$ 480,909	\$ 389,207	\$ 9,130,926	
Riverside-San Bernardino-Ontario, CA						
Housing Units Authorized	14,809	11,591	166	279	2,773	233
Valuation	\$ 3,538,857	\$ 3,080,304	\$ 25,194	\$ 42,882	\$ 390,477	
Percentage of Calif. permits	13%	20%	6%	14%	6%	13%
Los Angeles-Long Beach-Anaheim, CA						
Housing Units Authorized	29,524	10,042	1,528	522	17,432	506
Valuation	\$ 7,348,035	\$ 3,507,156	\$ 307,236	\$ 108,602	\$ 3,425,041	
Percentage of Calif. permits	26%	17%	59%	25%	35%	29%

(Source <https://www.census.gov/construction/bps/msaannual.html>)

Figure 3-3. 2018 Permit Data: State of California, Inland Empire, and Los Angeles-area MSAs

The building industry in the Inland Empire may see benefits from recent and ongoing legislative efforts at the state level to encourage construction of more affordable housing.⁶ Overbuilding has not been a problem in the Inland Empire in recent years. The City of Riverside, for example, has seen **growth that outpaces the supply of housing** and is “in need of much more residential construction to keep up with demand from its rising population.”⁷

Additional information from the Construction Industry Research Board (CIRB) 2015 Annual Energy Permit Summary, indicates that the I-REN territory had about **10% of the state's HVAC changeout permits**. It is widely understood that the actual number of HVAC units installed are much higher than are permitted (approximately ⅓ of all units), indicating a large opportunity for I-REN to achieve higher energy savings with increased support of the local jurisdictions and builder community.⁸

⁵ Building the Future: Construction in Southern California. LAEDC Institute for Applied Economics. September 2016. Available online. Accessed October 2020. https://laedc.org/wp-content/uploads/2016/12/Construction_FINAL_20161110.pdf

⁶ Legislative Steps Toward More Affordable Housing. Reyes, Carrie B. First Tuesday Journal. Available [online](#). Accessed October 2020.

⁷ Riverside Housing Indicators. September 8, 2020. First Tuesday Journal. Available [online](#). Accessed October 2020.

⁸ DNV-GL, Final Report: 2014-2016 HVAC Permit and Code Compliance Market Assessment Volume I, Prepared for the CPUC, September 2017, page 3.

Major Trends

The newest standards released in 2019 introduced one of the highest levels of efficiency and performance in residential buildings California has ever seen, adding solar, and an equivalent to zero net energy requirement. Substantial changes in multifamily codes are expected in the next cycle with the potential for zero or low carbon residential codes in the following cycle. These new requirements have increased complexity and multiple pathways for builders to consider. Local government and industry professionals will need consistent support to ensure that these codes can be effectively implemented and enforced.

Economic development was already of importance to the I-REN region, which has seen population growth greater than other parts of California while having lower median income.⁹ As the COVID-19 pandemic and related economic crisis continues to unfold, the cross-cutting workforce development activities proposed for I-REN's C&S sector program will have a role to play in helping local governments and building professionals navigate the changes ahead.

With education and outreach, I-REN proposes to provide leadership in the effort to shift the narrative around C&S. The proposed sector activities can help to ease the burden of compliance and enforcement while emphasizing the many benefits that accrue from the interconnectedness of C&S compliance with energy efficiency, energy bill savings, and comfort for building occupants. Due to the pandemic, issues of public health and links to indoor air quality may be of even greater interest than before.

Other trends and issues that may affect I-REN's C&S community include the following:

- Learning, complying, and implementing the 2019 code
- Building decarbonization
- Heat pump water heaters and electrification measures
- ZNE preparedness / "plug and play" grid
- Systems integration and demand flexibility
- Virtual inspections and online permitting required from COVID-19

⁹ Jones, B., Elkind, E., Duncan, K., & Hanson, M. (2017). The Net Economic Impacts of California's Major Climate Programs in the Inland Empire. *UC Berkeley: Berkeley Law*. Available online. Accessed October 2020.
<http://laborcenter.berkeley.edu/pdf/2017/Inland-Empire-Net-Impacts.pdf>

Intervention Strategies and Objectives

In its approach to serving the C&S community, I-REN is guided by an overarching goal:

Goal 3: Work closely with local building departments and the building industry to support, train, and enable long-term streamlining of energy code compliance.

To achieve this goal, I-REN will provide direct support and assistance to local building departments as well as regional construction firms responsible for complying with permitting requirements. I-REN's intervention strategies address the barriers faced by the C&S community in order to streamline code enforcement and permitting, and increase energy efficiency in the region through C&S.

Table 3-2. Intervention Strategies, Tactics, and Objectives

	Intervention Strategy	Tactic	Objective
Training	S3.1 Establish an ongoing training program to assist building department staff and the building industry to support, understand, and effectively implement energy efficiency codes and standards.	T3.1.1 Develop training curriculum to address gaps in compliance with current requirements. Offer ongoing training on changes and trends in C&S. Tactic 3.1.2 Support local governments and the building industry during transitions to new codes to deliver effective messaging and resources and increase timely compliance with updated requirements.	<i>Improve understanding of energy efficiency codes and standards among local building departments and the building industry to increase implementation and compliance.</i>
Outreach	S3.2 Implement an outreach program to engage, educate and involve regional construction firms and building departments, and support compliance and regional EE programs and customers.	T3.2.1 Foster the development of an online Code Hub community for sharing best practices amongst building departments and the building industry. T3.2.2 Expand local jurisdiction relationships to host regional forums for the building industry and public sector.	<i>Make code compliance a valuable element of the region's energy efficiency goal attainment with engagement regionwide.</i>
Technical Assistance	S3.3 Develop technical assistance tools and resources to assist building departments and the building industry with understanding, evaluating, and permitting the energy codes.	T3.3.1 Identify and address the areas of greatest need for improved code compliance, in collaboration with local governments and the building industry. T3.3.2 Improve consistency in code enforcement and compliance resources across the region by facilitating cooperation between local governments.	<i>Deliver locally informed resources and tools that streamline code compliance and enforcement and increase permit closeout.</i>

Approach to Overcoming Barriers

I-REN's intervention strategies are designed to overcome the problems and barriers described in Table 3-3, with tactics and activities to achieve the overarching goal of elevating energy codes and standards compliance through training, outreach, and assistance to local government jurisdictions and other stakeholders in the C&S community.

The C&S sector faces unique barriers to increased energy efficiency. This is especially true in the I-REN service territory, given its size and distance from the Los Angeles MSA. I-REN proposes to offer a C&S program tailored to the specific needs of this region, even though the sector has been targeted by other non-local programs. This approach is consistent with CPUC's policy in D.12.11-2015 that Regional Energy Networks (RENs) should implement energy efficiency initiatives in hard-to-reach markets "whether or not there is a current utility program that may overlap."¹⁰ In designing their approach to the C&S sector, I-REN has selected strategies and tactics based on insights from the I-REN governing agencies, with consideration also given to previous attempts by other PAs to address the C&S sector in this region. Those lessons learned informed I-REN's planning process, as well as best practices from successful C&S programs elsewhere in the state.

The proposed interventions rely on relationships and communication. I-REN is uniquely positioned to serve the C&S sector because the I-REN governing agencies already have extensive connections throughout the region with local building and planning departments, including code officials and permitting staff at all levels, and many of the private construction and architectural firms who frequently apply for permits.

¹⁰ California Public Utilities Commission, Decision 12-11-015, [Budgets](#), November 8, 2012, Page 17.

Table 3-3. Barriers and Strategies for I-REN Codes & Standards Sector

Problem	Barriers	Solutions	Strategies
Codes and standards are continually being updated and becoming more complex.	Lack of capacity and time to learn details of Title 24, Part 6 and implement effective means to review or enforce.	Technical assistance, tools, training, and resources can help local building department staff and permit applicants keep up with changes to codes and standards.	S3.1, S3.3
Some local building departments have limited staff resources for enforcing energy codes.	Energy efficiency is a low priority for building departments. Focus is on life and safety issues.	Ongoing training and outreach can help identify and fill gaps in building department capacity, while reinforcing the importance of energy codes and helping encourage local leadership in EE and C&S.	S3.1
Some local building departments have limited capacity to monitor and enforce changes, leading to uneven compliance across the region.	Lack of enforcement of permitting of HVAC systems for existing buildings as well as other energy code elements for new construction, especially related to the 2019 code cycle.	Outreach to construction firms and local building departments can help ensure consistent and timely information is being distributed across jurisdictions to support both compliance and enforcement.	S3.2
Both permit applicants (e.g. construction firms) and local building department staff have complicated requirements to follow for compliance and enforcement.	Technical questions and issues with permitting, codes, etc.	Technical assistance can help provide targeted support for permit applicants and local building departments, and other tools, and resources can offer accessible information to answer frequently-asked questions and help address known issues.	S3.3

Strategy 3.1 Establish an ongoing training program to assist building department staff and the building industry to support, understand, and effectively implement energy efficiency codes and standards.

Objective: Improve the understanding of energy efficiency codes and standards among local building departments and the building industry to increase implementation and compliance.

Tactic 3.1.1: Develop training curriculum to address gaps in compliance with current requirements. Offer ongoing training on changes and trends in C&S.

Local building departments are critically important to increasing energy efficiency through improved code implementation and enforcement. Yet these individuals face numerous barriers in the performance of their jobs: a constantly changing and often confusing set of requirements to be enforced, limited time and staff resources, and the need to prioritize life and safety-related codes.

The community of professionals responsible for code implementation and permitting includes numerous job titles: Chief Building Officials, Permit Technicians, Plans Examiners, Building Inspectors, etc. I-REN proposes to develop a role-based training curriculum that is tailored to supporting these individuals in the performance of their job responsibilities. Training will augment available curriculum and fill gaps where needed and build on successful topics and strategies from other PAs.

“Journey mapping” is a technique that can be used to gain insight into the challenges faced by these professionals as they move through their daily tasks, and those insights will inform training modalities for each role. Training can be offered in person, via webinar, or on demand. Locations, delivery mechanisms, topics, and other aspects of training will be informed by data gathered as part of Tactic 3.3.1, so that I-REN’s offerings prioritize the areas of greatest need.

To complement and enhance public sector training, I-REN will also coordinate and offer private sector training to help architects, builders, and other trades better comply with energy codes and navigate the process to get permits.

To avoid duplication of effort, I-REN is communicating and exchanging ideas with other PAs operating in the region. Though other programs and initiatives have targeted the C&S sector, many local building departments and the building industry in general in the I-REN region have been underserved and will benefit greatly from locally focused training opportunities. I-REN will differentiate its C&S training offerings and coordinate with other training providers where necessary to make the best use of its constituents’ ratepayer dollars.

Additionally, training in C&S is an important area for crossover activities related to economic development and Workforce Education & Training (WE&T).

Activities to support this tactic may include and would not be limited to the following:

- Design training curriculum based on journey mapping and gaps identified in Tactic 3.3.1.
- Maximize accessibility through different training modalities including in-person (if possible given social distancing needs due to COVID-19), live webinars, and/or online on-demand training. Training sessions could be general admission and/or hosted by a specific local building department for their staff.
- Register as an ICC Preferred Provider to offer ICC-approved training and continuing education units (CEUs).
- Coordinate with other PAs to avoid duplication of effort.
- Integrate private and public sector training opportunities to enhance cross-learning and coordination.
- Incorporate periodic updates to reflect changes to codes and standards and trends in the C&S community.

Key partners for these activities will include those listed in Table 3-4

Tactic 3.1.2: Support local governments and the building industry during transitions to new codes and standards to deliver effective messaging and resources and increase timely compliance with updated requirements.

Codes and standards requirements are updated frequently, and local governments as well as the building community as a whole are often challenged to stay current during times of transition. This is especially true for smaller AHJs in disadvantaged communities and rural areas as they may lack the time and capacity to track the updates and changes. As a trusted regional partner, I-REN can provide support to these local governments and the building community to help them understand updated C&S requirements and make timely changes to their implementation and enforcement processes.

This work requires effective and well-timed communication from a credible source. Each of the three agencies that comprise I-REN has had or currently has Local Government Partnerships (LGPs) with connections including city managers, planning department staff, local utilities, and others. I-REN is already engaging with these local experts on a monthly and/or quarterly basis. I-REN governing agency staff are also involved with hosting webinars and forums with local governments and building industry professionals on various topics, fostering collaboration and consistency across the region.

In addition to in-person and web meetings and workshops, I-REN governing agencies have established digital communication channels that can be leveraged for C&S outreach. For example, WRCOG distributes a quarterly e-communicator to more than 1,900 contacts with news and updates relevant to local government and the building industry, such as utility program opportunities. I-REN staff have the in-house capability to ramp up these communications to provide timely, important information to the C&S community. For example, during Spring 2020 at the onset of the COVID-19 pandemic and associated shelter-in-place mandates, they shifted to releasing a briefing more frequently—every week—with updates tailored to their members.

With this experience in providing in-person, online, and email messaging to local governments and the building industry, I-REN proposes to promote increased understanding and compliance with C&S updates by engaging in activities including but not limited to the following:

- Host targeted local workshops timed to coincide with Title 24 and state building code update years (2022 and 2025), in-person if possible.
- Offer online workshops and materials.
- Engage in e-communications and distributing presentation materials and messaging to local government and building industry contacts.
- Generate social media content, podcasts, and other creative forms of outreach and communication.
- Participate in state and local code update processes with agencies such as the California Building Standards Commission (CBSC) or CEC.

Key partners for these activities will include local government officials, planning and building departments, and construction and building industry professionals such as those listed in Table 3-4.

Strategy 3.2 Implement an outreach program to engage, educate, and involve regional construction firms and building departments, and support compliance and regional EE programs and customers.

Objective: Make code compliance a valuable element of the region's energy efficiency goal attainment with engagement regionwide.

Tactic 3.2.1: Foster the development of an online Code Hub community for sharing best practices amongst building departments and the building industry.

I-REN proposes to develop and deploy a web-based Code Hub that will serve as an online community for C&S sector stakeholders. On the Code Hub, community members can submit questions to be answered by others in the community and/or by an expert Code Coach. Community members can also share best practices on topics related to their role and experience in the C&S sector, whether they are a permit technician or code enforcement official or a general contractor applying for a permit.

Especially in a large service territory like I-REN's, a technology-based solution like the proposed Code Hub is an effective way to overcome some of the challenges and barriers associated with time and distance. In today's world, many people are accustomed to using message boards and online forums to get answers to their questions and to interact socially and professionally. The Code Hub will promote a sense of community by connecting stakeholders in the C&S sector who have similar responsibilities, allowing them to "crowdsource" their questions to their peers, contribute their ideas and tips to help others, and also get input from experts.

The Code Hub will be designed to be searchable and organized by relevant topics, to allow community members to easily navigate to the information they need. Questions and discussions will be moderated and secure, and the interface will meet all accessibility standards. The Code Hub will be promoted through local government communication channels and I-REN's committees, e-communicators, and social media. The Code Hub will be integrated into the overall BUC system proposed for the I-REN Public Sector, to provide a single technical resource for local jurisdictions and the industry.

The I-REN governing agencies bring experience developing websites and online tools, for example SBCOG's recently developed vanpool website, and working with information technology vendors to collaborate and design user-friendly web-based resources.

Key partners for these activities may include code implementers on both the enforcement and compliance side. Partners should include local ICC Chapters, local AIA chapters, associations of contractors for new construction and retrofits (residential and nonresidential), local government building department and sustainability offices, environmental advocacy groups, associations of technology manufactures and vendors, and others in the C&S community.

Tactic 3.2.2: Expand local jurisdictions' relationships to host regional forums for the building industry and public sector.

Effective outreach to permit applicant market actors will help these individuals understand their roles and responsibilities in the C&S sector, leading to increased code compliance. This broad segment of market actors include private construction firms, architectural firms, general contractors, installers of HVAC and other equipment, and many other building professionals who have a responsibility to comply with C&S for construction and renovation activities in residential and nonresidential buildings.

I-REN is already engaged with many of these market actors and brings the existing connections to jumpstart a series of regional forums on code compliance for this segment of market actors. Building firms regularly attend committee meetings hosted by the I-REN governing agencies to learn about opportunities that may benefit them, such as utility programs or transportation projects. In addition, the I-REN governing agencies are experienced in working collaboratively with other PAs to host regional forums and workshops. For example, CVAG has hosted Energy Code Ace workshops in partnership with SCE and SoCalGas. CVAG has also hosted Energy & Water summits attended by more than 500 participants, to educate and update constituents about energy efficiency programs and strategies in collaboration with other agencies in the region. I-REN's proposed C&S regional forums would leverage this prior experience and existing partnerships to avoid duplication of effort.

Topics may include but would not be limited to Title 24 standards, Zero Net Energy (ZNE), low carbon buildings, beneficial electrification, building decarbonization, specific technologies like heat pump water heaters, and other requirements or trends affecting the building industry. These regional forums also allow an exchange of ideas where I-REN can gain insight to the implementation side of codes and standards, directly from the individuals responsible for compliance. These insights can inform the development of training and workshops, outreach materials, and other activities. Moreover, these regional forums offer an important opportunity for crossover activities related to economic development and WE&T.

Activities for this tactic could include and would not be limited to the following:

- Design a series of regional forums. These could be general admission events with participants from various firms, or targeted events at the workplace for large firms with numerous staff.
- Expand accessibility to forums through different modalities including in-person and/or online to accommodate social distancing needs due to COVID-19. Online forums could be accessed live or on demand via recordings.
- Plan the market actor types and locations to be targeted, using data from Tactic 3.3.1 to prioritize areas of greatest need.
- Promote regional forums to building professionals through existing communication channels.
- Launch regional forum series and track data regarding participation and feedback received.
- Gather contact information, distribute forum materials, and maintain lines of communication.
- Use feedback and discussions to inform development of future regional forums and other C&S activities.

Table 3-4.

There may also be opportunities to collaborate with other PAs in the region to maximize reach.

Strategy 3.3 Develop technical assistance tools and resources to assist building departments and the building industry with understanding, evaluating, and permitting the energy codes.

Objective: Deliver locally informed resources and tools that streamline code compliance and enforcement and increase permit closeout.

Tactic 3.3.1: Identify and address the areas of greatest need for improved code compliance, in collaboration with local governments and the building industry.

This important tactic will assess the current state of code enforcement and compliance in the I-REN territory using primary and secondary data. The analysis resulting from this tactic will inform the detailed planning process to kick off other activities across I-REN's strategic framework for the C&S sector, such as developing training, planning outreach efforts, and designing technical resources and tools. This data will also help form baselines for some of the metrics to measure I-REN C&S sector program performance.

I-REN brings direct in-house experience developing and implementing surveys of their member local governments and constituents to assess gaps in program areas. Their staff compile and analyze the responses, prepare reports and outreach materials to share their findings, and ultimately use those insights to make improvements to programs.

Rigorous data collection will be a near-term effort to support implementation of other activities in the C&S sector. Key partners for this effort include the C&S enforcement and permitting community, such as local government agencies and building departments, as well as frequent permit applicants such as private construction and architectural firms. The proposed activities to implement this tactic may include but are not limited to the following:

- Conduct additional in-depth phone interviews as needed to survey key decision makers and/or to fill identified gaps in response data.
- Review secondary data sources obtained in collaboration with local government agencies and code officials.
- Compile results and preparation of report materials for sharing with local governments.
- Analyze results, in cooperation with local governments, to inform program planning efforts and evaluation, measurement and verification (EM&V).

Key partners for these activities will include local government officials, planning and building departments, and construction and building industry professionals such as those listed in Table 3-4.

Tactic 3.3.2: Improve consistency in code enforcement and compliance resources across the region by facilitating cooperation between local governments.

Much of the work currently performed by the I-REN governing agencies is directly related to this tactic: facilitating cooperation by local government officials and planning staff in order to reduce duplication of efforts and encourage consistency across the region on a variety of topics. This work occurs through the committee structure in place between CVAG, SBCOG, and WRCOG, composed of local government staff, City Managers, and elected officials. Members of the regional building industry are also involved with and benefit from the I-REN governing agencies' committees and communications. Because of its role as stakeholder consensus-builder for these parties, I-REN is well-positioned to lead the collaborative process of assessing and updating the various tools and resources around code enforcement and compliance in this region.

Resources and materials may be out of date and will need revisions to reflect current requirements, technologies, and trends. There may also be opportunities to look at adding new content or features to streamline the enforcement and compliance processes. The ongoing COVID-19 pandemic and associated shelter-in-place mandates have highlighted the need for adaptability in local government services. For example, "Online Building Departments" can allow permit applications and related documentation to be submitted with payment on a website, to reduce in-person interactions. Some building departments already utilize these features, while others do not have access. With I-REN's assistance, code enforcement and compliance resources and materials can be made more consistent across the region and can be updated to reflect current requirements.

The talented staff at the COGs that comprise I-REN are experienced in developing resources specifically targeted to local governments. Their in-house teams specialize in creative marketing and outreach to engage with their audience. They frequently develop flyers and materials and host events and workshops as well as podcasts and webinars. They are experienced in using email and social media to promote events and opportunities and have in-house graphic designer and videographer staff.

Improving consistency in code enforcement and compliance resources available across the I-REN territory will involve but not be limited to the following activities:

- Assess the existing resources and communication channels. These may be widely varied: websites, online tools, training modules, checklists, how-to guides, frequently-asked questions, e-newsletters, social media posts, podcasts, printed materials, scripts and talking points for phone and in-person assistance, etc.
- Collaborate with AHJs and local governments to develop updated content based on current requirements, best practices, and new solutions for streamlining the code enforcement and compliance process. Materials will be technically accurate and tailored to address the areas of greatest need identified in Tactic 3.3.1.
- Distribute materials through the AHJs, local government, and regional building professionals' communication channels.
- Ensure materials are reaching code enforcement officials and/or permit applicants as identified in the needs assessment.

Key partners for these activities will include local government officials, planning and building departments, and construction and building industry professionals such as those listed in .

Tactic 3.3.3: Evaluate and develop model ordinances and policies for use regionally.

One of the greatest benefits of a regional organization working with local jurisdictions is the ability to leverage the knowhow of a large body of professionals and then to distribute that knowledge and resources to less advantaged groups. The I-REN team will enable this regional collaboration by identifying important areas for policy improvements, such as future reach codes, efficiency and fire ordinances, et.al., and work with jurisdictions to create model ordinances and policies that can be adopted by interested local governments. This tactic will also enable I-REN to test and pilot various approaches to common concerns and establish an effective regional response that can be easily and affordably adopted region-wide. This effort will ensure dollars spent are well utilized and have the greatest impact possible.

Specifically, I-REN will survey and interview key jurisdictions as needed to understand the major areas for concern and potential policies. Then working through their committee structure, they will develop regionally appropriate model ordinances and vet and refine them with participating local governments. Once finalized, these model resources will be made available to any jurisdiction in the region. I-REN will provide ongoing technical assistance to adjust and implement the ordinances as well as provide ongoing monitoring and tracking to address any needed changes or updates.

Anticipated Programs

I-REN's anticipated program offerings are new non-resource programs proposed to provide short-term and mid-term support for the C&S community to streamline compliance across the region. Anticipated programs include but are not limited to the following:

- C&S Training and Education – a non-resource program to establish and implement training and education for building department staff and the building industry to support, understand, and effectively implement energy efficiency codes and standards.
- C&S Technical Support Program – a non-resource program to develop technical assistance tools and resources to assist building departments and the building industry with understanding, evaluating, and permitting the energy codes.

C&S Sector | Essential Program Elements

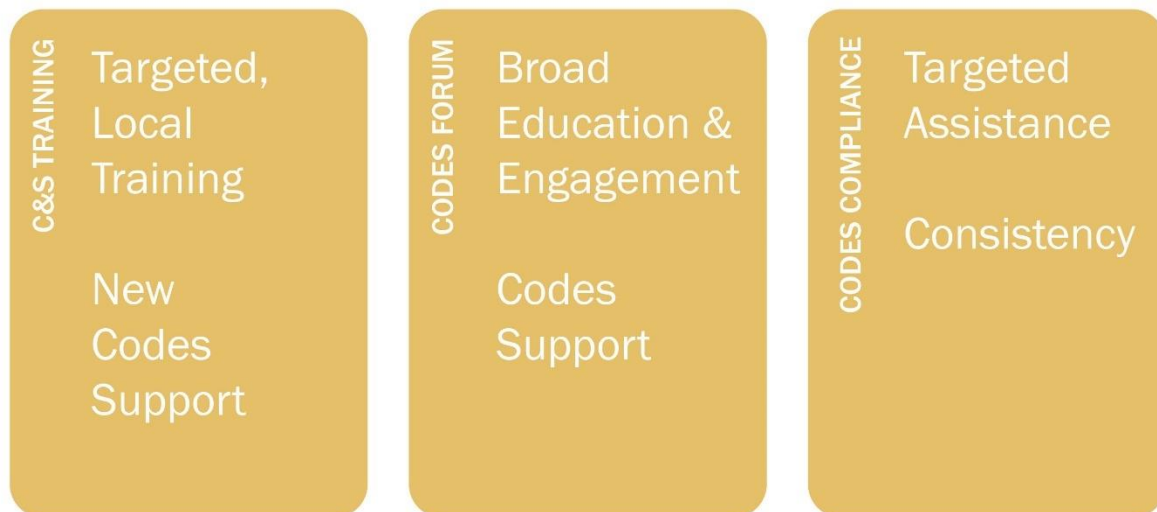


Figure 3-4. I-REN Codes & Standards Sector Essential Program Elements

Evolving Approach

As a new REN, I-REN will consult with other existing RENs providing similar activities and implement best practices as well as build upon the work currently underway through the COGs and LGPs. I-REN will implement the strategies outlined here in collaboration with the key partners described in the section that follows. Based on EM&V and on monitoring progress toward performance metrics through the near- and mid-term activities, I-REN will adjust strategies for future implementation beyond the 2021-2025 timeline.

Leveraging I-REN’s Existing Key Partners

I-REN’s greatest strength is their extensive network of relationships with local governments, building and planning departments, code officials and permit staff, private construction and architectural firms, and other market participants with responsibilities in the C&S sector.

These relationships have been built over decades and are maintained through frequent engagement and through the I-REN governing agencies’ committee structures, numerous outreach channels, and ongoing programs and initiatives. Local governments of the Inland Empire and various industry stakeholders already look to the I-REN governing agencies for information on energy efficiency programs and sustainability.

Table 3-4 shows examples from the I-REN governing agencies’ experience with these collaborative activities. These key partnerships will be of critical importance for I-REN’s work in the C&S sector. I-REN will build on these existing relationships to foster additional connections with partners as described earlier in the chapter (section entitled “Market Actors”).

Table 3-4. I-REN’s Key Partnerships in the Codes & Standards Sector

Key Partners	Relevant Examples of Previous & Ongoing Collaboration
Local Governments: WRCOG: 18 Cities CVAG:10 Cities SBCOG: 24 Cities & Five Board of Supervisors	The three I-REN COGs have all had or currently have LGPs and various connections including City Manager, Planning, and local utilities. They bring multiple local experts into the conversation on a monthly/quarterly basis. WRCOG’s partners consist of Public Agencies (18 members), Water Districts (2 members), and Riverside County Superintendent of Schools. Collaboration has included various Energy, Environmental, and Transportation / Planning Programs such as LGP, PACE, Western Community Energy (WCE, the WRCOG’s Community Choice Aggregation), Transportation Uniform Mitigation Fee (TUMF) program, Solid Waste Cooperative, Clean Cities Coalition, and Planning / Grant Writing Assistance Programs. CVAG’s membership includes 10 cities and CVAG has participated in the Desert Cities Energy Partnership (DCEP) LGP with each of their member cities and the utility companies servicing the CVAG jurisdiction, as described earlier in the Public Sector chapter. The DCEP allowed the CVAG member cities to achieve great energy savings for a 10-year period, due to close collaboration and monthly meetings. CVAG also has existing relationships with each of its cities through its Solid Waste & Recycling Committee (TWG) that reports to the Energy & Environmental Resources Committee (E&E), which then reports to its Executive Committee. Each city looks to CVAG to keep them updated on energy efficiency programs and measures. The SBCOG Board consists of the mayor of each of the 24 cities in the county, as well as the five members of the San Bernardino County Board of Supervisors. SBCOG has close relationships and partnerships with each city, and has worked on numerous projects such as regional ridesharing, building transportation infrastructure, coordination of a Zero Emission Vehicle Readiness and Implementation Plan for the County, and a Climate Resiliency Study “Resilient IE.” In addition, SBCOG has numerous committees to foster collaboration among stakeholders, including a City/County Manager Technical Advisory Committee.

Local Universities and Community Colleges	Through DCEP, CVAG hosted annual Energy Summits that were well attended. CVAG partnered with the local universities (CalState San Bernardino and UC Riverside) to hold multiple Title 24 training classes. CVAG has also partnered with the Palm Springs campus of UC Riverside to host C&S trainings in partnership with the IOUs and Energy Code ACE.
Building Professionals, including private firms such as architects, construction, and others	CVAG administers a Property Assessed Clean Energy (PACE) program and has service agreements with seven private firms to service CVAG's jurisdiction. PACE started in the Coachella Valley in 2007, starting with the City of Palm Desert and later transitioning to a regional approach through CVAG. Through DCEP, CVAG partnered with local universities as mentioned above to hold multiple Title 24 training classes, which were offered to local building contractors, architects, and building and safety officials. As the Transportation Authority for the County of San Bernardino region, SBCOG brings relationships with numerous building and construction industry related firms. SBCOG also brings connections to engineering, building, and construction firms through WTS International, an industry organization dedicated to advancing equity and access for women in the transportation industry, where a member of SBCOG's I-REN leadership team previously served as president of the Inland Empire chapter.
Industry, Stakeholder and Professional Groups	Riverside Chapter Building Industry Association (BIA) has been involved with WRCOG's TUMF Program with feedback on Transportation Program Growth and is a potential partner for C&S outreach and educational workshops. In addition, WRCOG previously served on the Board of the USGBC-IE.
3C-REN, SoCalREN, BayREN	These existing RENs provide a ready-made advisory group of local government Program Administrators implementing similar programs. Coordinating with this group will help to inform and strengthen the initial and ongoing offerings from I-REN.
Investor Owned Utilities (IOUs)	I-REN has been in communication with SCE and SoCalGas to establish commitments to cooperate as Program Administrators in the region and will continue to work closely with the IOUs to ensure offerings are coordinated and non-duplicative. The I-REN governing agencies have relevant experience partnering with the IOUs to deliver regional outreach and codes and standards training. CVAG has partnered with the Palm Springs campus of UC Riverside to host C&S trainings in partnership with SCE, SoCalGas, and Energy Code ACE. SBCOG has experience conducting outreach through the San Bernardino Regional Energy Partnership in collaboration with SCE and SoCalGas and working closely with 13 cities in the region.
Regional, State, and other Government Partners	To leverage shared resources and promote consistency in its C&S work, I-REN will collaborate with government agencies at the state level, such as CPUC, CEC, Energy Division, Building Standards Commission, and others. I-REN will also collaborate at the regional level, and brings a wealth of experience and existing relationships from its work with various regional entities including South Coast Air Quality Management District (South Coast AQMD) and the Mobile Source Air Pollution Reductions Review Committee (MSRC) Technical Advisory Committee and the MSRC Board. I-REN also bring experience working with Southern California Association of Governments (SCAG) as well as other COGs and transportation authorities throughout Southern California (LA Metro, RCTC, OCTA and VCTC).

Budget and Metrics

Budget

The budget shown in Table 3-5 will facilitate the forecasted short- and mid-term metrics targets with the expectation that increased participation and project volume is achieved as initial efforts scale and gain traction.

Table 3-5. Codes & Standards Budget

Budget (\$)	2021	2022	2023	2024	2025
Administration	141,607	144,611	150,395	156,411	162,667
Marketing and outreach	84,964	86,766	90,237	93,847	97,600
Direct implementation - non incentive	1,189,495	1,214,730	1,263,320	1,313,852	1,366,407
Direct implementation - incentives	-	-	-	-	-
Total	1,416,066	1,446,107	1,503,952	1,564,110	1,626,674

Metrics

Based on the intervention strategies I-REN developed for C&S, the following metrics are proposed to track program performance.

Table 3-6. Program Performance Metrics

Codes & Standards	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Net GWh savings	2021	N/A	N/A	N/A	N/A
Net MMTherms savings	2021	N/A	N/A	N/A	N/A
Net MW savings	2021	N/A	N/A	N/A	N/A
Number of measures supported by CASE studies in rulemaking cycle (current work)	2021	N/A	N/A	N/A	N/A
Number of measures adopted by CEC in rulemaking cycle (indicator of past work)	2021	N/A	N/A	N/A	N/A
Number of T-20 measures supported by CASE studies in rulemaking cycle (current work)	2021	N/A	N/A	N/A	N/A
Number of measures adopted by CEC in current year	2021	N/A	N/A	N/A	N/A
Number of federal standards adopted for which a utility advocated (IOUs to list advocated activities)	2021	N/A	N/A	N/A	N/A
Percent of federal standards adopted for which a utility advocated (#IOU supported / # DOE adopted)	2021	N/A	N/A	N/A	N/A
The number of local government Reach Codes implemented (this is a joint IOU and REN effort)	2021	N/A	N/A	N/A	N/A
Number of training activities (classes, webinars) held, number of market actors participants by segment (e.g. building officials, builders,	2021	TBD	12	12	TBD

Codes & Standards	Baseline Year	Short Term Target 2021	Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Metric					
architects, etc.) and the total size (number of the target audience) by sector. (M) Number of training activities					
Number of training activities (classes, webinars) held, number of market actors participants by segment (e.g. building officials, builders, architects, etc.) and the total size (number of the target audience) by sector. (M) Number of participants	2021	TBD	360	360	TBD
Increase in code compliance knowledge pre/post training	2021	N/A	N/A	N/A	TBD
The percentage increase in closed permits for building projects triggering energy code compliance within participating jurisdictions	2021	N/A	N/A	N/A	N/A
Number and percent of jurisdictions with staff participating in an Energy Policy Forum	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Number and percent of jurisdictions with staff participating in an Energy Policy Forum	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Number and percent of jurisdictions receiving Energy Policy technical assistance.	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Number and percent of jurisdictions receiving Energy Policy technical assistance.	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator
Buildings receiving enhanced code compliance support and delivering compliance data to program evaluators	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator	N/A - Indicator

Cross-Cutting & Coordinating Activities

Marketing, Education & Outreach

Through their longstanding partnerships with the local governments they serve, the I-REN governing agencies have become a trusted voice and advocate in their two counties. They can use this position to coordinate Marketing, Education and Outreach (ME&O) activities within the region through their network of member jurisdictions.

The COVID-19 pandemic has highlighted the importance of timely and accurate communication from reliable sources, from all levels of government. I-REN can serve as a facilitator for coordination with other PAs and statewide programs and initiatives for emergency communication planning and other ME&O activities.

Effective marketing and outreach activities are fundamentally important to I-REN's strategies for C&S. The I-REN governing agencies bring in-house capacity to design, develop, and deploy creative marketing content for various channels, from printed materials and website content to email communicators, social media, videos, and podcasts. They are skilled at designing well-branded promotional campaigns to engage their local government audience.

I-REN anticipates its C&S-related marketing could include but would not be limited to the following activities shown in Table 3-7, in alignment with the proposed C&S intervention strategies and tactics.

Table 3-7. Marketing Activities for I-REN C&S Sector

Intervention Strategy	Tactic	Marketing Activities
S3.1 Establish an ongoing training program to assist building department staff and the building industry to support, understand, and effectively implement energy efficiency codes and standards.	T3.1.1 Develop training curriculum to address gaps in compliance with current requirements. Offer ongoing training on changes and trends in C&S. Tactic 3.1.2 Support local governments and the building industry during transitions to new codes to deliver effective messaging and resources and increase timely compliance with updated requirements.	<i>Promote training through I-REN governing agencies' existing marketing channels, through local government partnerships, and through building industry communication networks.</i> <i>Build a social media presence with local industry and professional groups, leveraging the existing connections from the I-REN governing agencies.</i> <i>Collaborate with local governments to design and deliver effective messaging to building departments and private industry during code transitions.</i>
S3.2 Implement an outreach program to engage, educate and involve regional construction firms and building departments, and support compliance and regional EE programs and customers.	T3.2.1 Foster the development of an online Code Hub community for sharing best practices amongst building departments and the building industry. T3.2.2 Expand local jurisdiction relationships to host regional forums for the building industry and public sector.	<i>Develop marketing content for e-communicators, social media, and other channels to promote the online Code Hub and building professionals' regional forums.</i>
S3.3 Develop technical assistance tools and resources to assist building departments and the building industry with understanding, evaluating, and permitting the energy codes.	T3.3.1 Identify and address the areas of greatest need for improved code compliance, in collaboration with local governments and the building industry. T3.3.2 Improve consistency in code enforcement and compliance resources across the region by facilitating cooperation between local governments. T3.3.3 Evaluate and develop model ordinances and policies for use regionally.	<i>Develop and deploy effective survey instruments to gather data and use that data to inform the design of resources to assist building departments and industry professionals.</i>

Workforce Education & Training

The C&S sector offers many opportunities for cross-cutting WE&T activities. The I-REN governing agencies' experience collaborating with key educational partners such as universities and community colleges will be an advantage when launching their training activities in the C&S sector.

I-REN's approach to serving the C&S sector incorporates training for local building department staff, to help those individuals perform their jobs and build capacity in their departments to better enforce codes and standards. This is important for developing a skilled workforce in some of the rural jurisdictions with less resources in their local building departments, and for areas that include underserved and disadvantaged communities, in line with the directive in Senate Bill 350.

I-REN's service territory also includes several relatively new cities incorporated in recent years; these cities are building their local capacity and establishing their infrastructure. They will benefit from C&S and energy efficiency-related training and education for their local government employees.

Building professionals in the private sector are another target of I-REN's strategies for C&S, and they will benefit from I-REN's training and outreach opportunities contributing to their professional development and supporting the development of a capable regional workforce trained in advanced energy efficient building practices in order to comply with codes and standards. I-REN will align its C&S training activities with its WE&T program to maximize benefits to the region's local government workforce and building professionals.

EM&V Considerations

As a new REN, I-REN is interested in collaborating with the CPUC, CEC, Energy Division, other PAs, and the region's C&S community to support statewide and regional efforts around C&S EM&V Roadmaps and Plans. I-REN will collaborate with the CPUC and other stakeholders to ensure that data collection activities are embedded in C&S program design to capture the information necessary to meet evaluation requirements and also to help expand the understanding of REN program impacts in this cross-cutting sector.

Data Collection Needs

I-REN data collection will support both external EM&V by the CPUC and internal research study activities. I-REN's data collection needs correspond to identified C&S metrics and indicators, and the intervention strategies developed for the C&S sector.

To support external EM&V activities, I-REN will collect data to keep the CPUC and stakeholders apprised of program progress. I-REN will work collaboratively with Energy Division staff to ensure data collection meets their needs, to enable evaluation that can:

- 1) inform the program selection process,

- 2) provide early feedback to program implementers,
- 3) produce impact evaluations at the end of the funding period, and
- 4) feed the planning process for future program cycles.¹¹

Table 3-8 shows the research questions and data collection needs I-REN has identified for C&S. Data collection will support I-REN's internal EM&V activities and inform the measuring of progress toward established program goals and targets, CPUC metrics and indicators, and PA determined value metrics. Data collection and real-time program performance tracking will enable the delivery of timely feedback to implementers and/or program administration staff and support continuous improvement and future program planning efforts.

I-REN will also work with CEC and other stakeholders to ensure that I-REN C&S programs and data collection support statewide legislation and goals such as SB 1414 and the requirement for confirmation of appropriate permits for installation of new heating ventilation and air conditioning (HVAC) and heat pumps systems. I-REN will incorporate these requirements into its programs and work with building departments to establish successful approaches to implement this across the region.

Table 3-8. I-REN Codes & Standards Data Collection

Topic Focus	Research Questions/Data Collection Needs	EM&V Objective	Timeframe
C&S regional characterization	- What is the current state of code enforcement and compliance in the I-REN territory? - What C&S and permitting resources exist to support local building departments? - What compliance barriers exist for local building departments? - Which local jurisdictions show interest in reach codes/ordinances?	Understand the C&S sector market and identify highest needs	Short-term/ Mid-term
Depth of I-REN interventions	- How many trainings and regional forums are hosted with I-REN support? - How many individuals attend trainings and forums? - What number and percent of jurisdictions receive training, technical assistance, and other I-REN C&S resources? - How many local jurisdictions implement reach codes/ordinances?	Track program performance	Mid-term
C&S compliance improvement	- How has code compliance knowledge increased among training participants? - What is the percent increase in closed permits that are associated with or trigger C&S requirements?	Understand and track C&S compliance improvements	Mid-term

¹¹ Energy Efficiency Policy Manual, version 6, April 2020, p.44.

Anticipated Study Needs

PA-led studies may inform program target setting, value metrics, and highlight opportunities for improved data and measurement collection. One of the major areas for I-REN's study considerations is to better understand the current baseline of C&S compliance in the Inland Empire, in order to identify the areas of greatest need and provide targeted support through its C&S initiatives. I-REN proposes to develop and manage a study to characterize C&S compliance barriers, permitting practices and trends, and availability of training and educational resources. The assessment tactics described in I-REN's C&S intervention strategies will support this area of study. One of the key activities proposed by I-REN to support this study area is the data collection described in *Tactic 3.3.1 Identify and address the areas of greatest need for improved code compliance, in collaboration with local governments and the building industry*.

The information and analysis from this study will be used to develop training, plan outreach efforts, and design technical resources and tools. This data will also help form baselines against which to measure program performance during deployment. I-REN anticipates collecting this data initially to gain near-term feedback, then repeating the assessment after a few years to examine program progress and make improvements for program delivery in the mid-term timeframe and beyond.

Coordination with other PAs

I-REN is in communication with other PAs operating in the region to identify areas of potential coordination for C&S activities, and the I-REN governing agencies bring experience coordinating with other PAs through their LGP work. I-REN will ensure its activities are differentiated and avoid duplication of effort, while maintaining cooperation with other PAs.



Inland Regional Energy Network Business Plan

Chapter 4: Workforce Education & Training (Cross-Cutting)

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Introduction

“In the complex work of energy efficiency, higher skill often translates into more energy savings. According to the California Energy Commission, poorly installed HVAC systems increase energy use by 20 to 40 percent. What seems like a moderate increase becomes a significant concern when you consider that up to 85 percent of replacement HVAC systems in California are installed incorrectly.”¹

Workforce Education and Training (WE&T) initiatives may now be more important than ever due to the COVID-19 pandemic the U.S. faced for the majority of 2020 and continues to face in 2021. As a locally-focused and locally-led advocate for economic development in the Inland Empire, I-REN is distinct in its ability to respond to this crisis and help support the region’s recovery. The COGs that make up I-REN’s governing agencies have direct connections to local governments and community stakeholders to make this effort as effective as possible.

Agility and collaboration will be required to mount a response to the economic devastation caused by the pandemic. In comparison to larger institutions with a wider focus, local governments have a better ability to pivot and be flexible in serving their constituents. Local governments and community stakeholders are already on the frontline in managing the public health crisis and they will continue to have a critical role in economic development and resiliency. At the same time, those local governments are going to be overwhelmed by the new demands upon them and the reduction in resources to do their jobs.

I-REN will serve as a facilitator and resource for stakeholder collaboration in addressing the WE&T needs in the Inland Empire. These activities will promote job market recovery and progress toward statewide goals regarding energy efficiency, air quality, and support for underserved, rural, tribal, and disadvantaged communities (DACs). Both Senate Bill (SB) 350 and SB 535 prioritize these communities for initiatives to improve air quality, increase energy efficiency, and address economic conditions. SB 350 emphasizes workforce development and increased project penetration in underserved communities.² I-REN has an opportunity to support these goals through its WE&T initiatives.

WORKFORCE EDUCATION & TRAINING GOAL & STRATEGIES

Goal 2. Ensure there is a trained workforce to support and realize energy efficiency savings goals across sectors.

S2.2 Facilitate industry engagement and development of job pathways to identify demand and jobs for a trained workforce.

BUDGET

**2021-2025 Budget (total):
\$12M**

¹<https://www.bluegreenalliance.org/resources/california-public-utility-commission-agrees-a-skilled-trained-and-diverse-workforce-is-the-key-to-achieving-efficiency-goals/>

² California Senate Bill 350, Sec. 8.25943.a.1.; c.7-8.

WE&T Strategies

I-REN has centered its WE&T approach around two strategies:

2.1. Establish local partnerships with existing and potential training providers in the region to deliver targeted, equitable, and relevant energy efficiency training for contractors and other industry stakeholders.

I-REN will assess the current training marketplace in the Inland Empire and work with local providers, including higher education providers, high schools, adult schools, and professional training companies to tailor content to be relevant to the region's needs and ensure that disadvantaged communities are a focus. I-REN will collaborate with training providers to improve access to a broad spectrum of training opportunities in person, online, and in the field.

2.2. Facilitate industry engagement and development of job pathways to identify demand and jobs for a trained workforce.

I-REN will convene and collaborate with state, regional, and local stakeholders, including workforce investment boards (WIBs) and economic development departments to develop a unified mission around the region's energy efficiency workforce, highlighting pathways for job seekers to enter the green jobs market and to increase access for disadvantaged communities. I-REN will facilitate identifying opportunities for employers and local workforce partners to network and connect.

With its governing agencies' existing networks of contractors and training providers, I-REN is well positioned to help bridge the gap between the energy industry and the workforce. I-REN is building partnerships with local community colleges, local universities and local WIBs to establish a comprehensive network of WE&T offerings.

I-REN also brings close connections with local government planning and building departments across the region. I-REN's proposed WE&T initiatives offer important opportunities for collaboration across other sectors through its work in the Public Sector and Codes & Standards (C&S)-- both of which are important drivers of energy efficiency and advanced energy activity and employment in the region.

Market Characterization

“Over the next decade, the state will face a shortfall of more than one million... highly skilled workers. Overcoming this challenge will be critical to California’s future economic prosperity. It will also require aligning each region’s expansive training and education programs with the needs of employers to develop more workers with skills that translate into jobs.”³

Market Actors

The wide-reaching field of market actors who make up the WE&T community include existing building industry employers in the public sector and in private industry, trainers, job seekers and their advocates, and education providers, as well as other individuals and organizations in local communities who may be directly or indirectly affected by WE&T initiatives. I-REN will focus initially on existing building industry employers/employees, promoting energy efficiency training opportunities and increasing their knowledge base of how and why to build expertise in this area. I-REN has extensive connections in the region and regularly engages with leaders in these areas as part of their committee structure (see Table 4-6. I-REN’s Key Partnerships & Collaboration Experience in the WE&T Sector).

Existing Building Industry Support

Private sector employers for energy efficiency and advanced energy-related jobs include a wide variety of building professionals, such as architects, designers, contractors, energy consultants, and third-party code plans examiners, inspectors, raters, verifiers. This community also includes contractors skilled in a wide variety of trades: electricians, HVAC technicians, insulation installers, plumbers, and many more. This diverse community is of critical importance for performing high-quality installation of efficient equipment in compliance with codes and standards. These professionals are on the frontlines with customers, in charge of helping specify equipment, installation, scope of work, and advising on permits.

I-REN’s WE&T initiatives will support these firms and individuals in becoming more involved, better educated and engaged, so they can make a significant difference in making homes and businesses more energy efficient (as well as healthier and more comfortable) by getting the required permits, using the most energy efficient equipment, and employing advanced practices in building science.⁴ There is an opportunity to increase and expand this group’s participation in energy efficiency programs as well, by increasing their knowledge and awareness through WE&T activities. This may be particularly true of smaller HVAC companies, and electricians and plumbers who have not considered making energy efficiency a focus of their work.

³ California Economic Summit, “2016 Roadmap to Shared Prosperity”, Summit Summary, 2015, page 5, www.caeconomy.org.

⁴ “Workforce Issues and Energy Efficiency Programs: A Plan for California’s Utilities (WE&T Guidance Plan).” Prepared by the UC Berkeley Center for Labor Research and Education. Available [online](#)

New Job Seekers/Second Careers

Job seekers could include students looking to enter the workforce during or after high school, and students in community colleges, universities, trade schools, and other educational institutions. Job seekers include individuals who are unemployed, or underemployed. This group also includes people who are looking to change jobs or careers to work in energy efficiency and advanced energy, or those currently working in the industry who seek to make lateral career moves or advance in their fields.

The public sector offers opportunities for energy efficiency and advanced energy-related employment. Generally, public projects are larger at scale, which results to higher wages for contractors.⁵ By integrating newer and more efficient technologies within the public sector, there will be a need for facility managers or building engineers who are responsible for monitoring, maintaining, and replacing equipment such as HVAC systems. Also within the public sector are local jurisdictions' building and planning departments who are responsible for issuing permits and enforcing codes and standards including building officials, permit technicians, plans examiners, and building inspectors.

Other Market Actors

Workforce development organizations and training providers are an important market actor and partner for proposed WE&T initiatives. Organizations like Workforce Investment Boards (WIBs) advocate for and provide resources to support job seekers, and work to connect job seekers with employers. They work alongside economic development organizations and serve both displaced and incumbent workers.

Training providers offer education to help job seekers gain skills, upskill training to assist workers in advancing in their careers, and continuing education to ensure workers stay current with emerging technologies and trends.

Other market actors and members of the community who affect or are affected by energy efficiency WE&T initiatives include and are not limited to the following:

- Students in the K-12 education system who are not yet of working age but are learning about energy efficiency and advanced energy as a career path for their future.
- Families who rely on the income generated by energy efficiency jobs, and the communities and local economies where they reside and purchase goods and services.

⁵ "Putting California on the High Road: A Jobs and Climate Action Plan for 2030" California Workforce Development Board (CWDB). Prepared by the UC Berkeley Center for Labor Research and Education. June 2020. Available online.

Sector Landscape

The story of the Inland Empire's WE&T sector is one of resilience and growth, despite persistent challenges and inequity. The COVID-19 pandemic has had devastating effects on the economy nationally and in the Inland Empire, and these effects are likely to persist through the program years covered by I-REN's business plan. In addition to assessing and anticipating the pandemic's impacts, it is important to understand the job market and workforce situation that existed in the I-REN service territory prior to the pandemic.

Market Demand and Supply

The Centers for Excellence for Labor Market Research conducted an analysis of the market supply and demand for jobs related to energy and utilities and assessed the number of people trained annually by Inland Empire Community College Programs. In three areas assessed—HVAC, Construction Crafts and Welding—the number of available jobs far exceeded the number of individuals graduating with a certificate in these particular areas. At the same time, the enrollments in each area are robust and indicate a potential pool of people who could join the workforce.

Figure 4-1 and on the following pages detail this information for HVAC and Construction Crafts demand, community college enrollment, and people graduation with those jobs. Figure 4-3 is a recent outreach piece for the Inland Empire indicating the number of jobs in energy efficiency related industries. Collectively, this information indicates the robust job demand for a trained green workforce, the availability of active partners, and the need for continued engagement and development of the workforce in the area – moving people from enrollment to completion and work. What appears to be a persistent gap between supply and demand should be addressed regionally and comprehensively.

Further, there has been substantial analysis and effort in WE&T related to the energy efficiency market in recent years. The IOUs have been charged with updating and reforming their programs by stakeholders and by two reports developed for the CPUC and IOUs by the Don Vial Center on Employment in the Green Economy, Institute for Research on Labor and Employment, University of California, Berkeley, the 2011 California WE&T Needs Assessment and the follow-up report (the 2014 WE&T Guidance Plan). The overall objective of these two plans is to **help identify how to create a permanent long-term green workforce that has effective standards, certifications, and licenses, along with good pay and clear career paths.**

While I-REN cannot address all these needs, they are poised to be an important resource in the workforce network to move this objective forward. The Guidance Plan distinguishes between **market-building activities** (creating the green workforce) and **skills building activities**. I-REN's Strategy 2.1 is skills-building focused, while Strategy 2.2 is market-building focused.

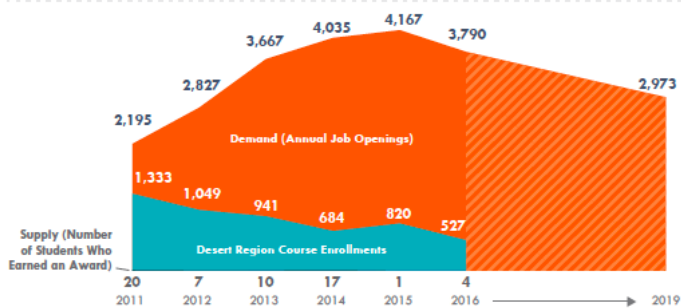
Inland Empire/Desert Region CONSTRUCTION CRAFTS TECHNOLOGY

0952.00

OCCUPATIONS:



SUPPLY/DEMAND FOR SELECTED OCCUPATIONS, 2011-19:



EMPLOYMENT OUTCOMES FOR ALL PROGRAM EXITERS, 2014-15:

Region	vs	CA
51%	Earning a living wage	51%
58%	Employed within six months	60%
25%	Median change in earnings	47%
\$25,016	Median annual earnings	\$30,839

REGIONAL COLLEGES OFFERING RELEVANT PROGRAMS:

			
Programs Offered In 2017-18 Course Catalog	Palo Verde	Victor Valley	
2015-16 Awards	No Data	4	0
2015-16 Course Enrollments	No Data	401	

	Associate Program offered		Norco	126 Enrollments
	Certificate Program offered			0 Transfers

Figure 4-1. Inland Empire Construction Labor Market Research⁶

⁶ "Inland Empire/Desert Region Sector Profile Report," COE for Labor Market Research, 2017.

Inland Empire/Desert Region ENVIRONMENTAL CONTROL TECHNOLOGY (HVAC)

0946.00

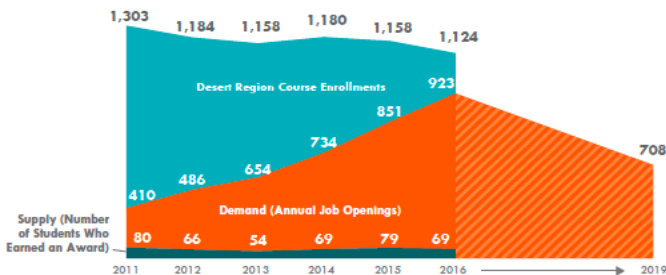
OCCUPATIONS:

2016-19
Average Annual
Openings

 Heating, Air Conditioning, and Refrigeration Mechanics and Installers
488

 Sheet Metal Workers
220

SUPPLY/DEMAND FOR SELECTED OCCUPATIONS, 2011-19:



EMPLOYMENT OUTCOMES FOR ALL PROGRAM EXITERS, 2014-15:

Region	vs	CA
51%	Earning a living wage	65%
66%	Employed within six months	75%
32%	Median change in earnings	41%
\$24,293	Median annual earnings	\$35,146

REGIONAL COLLEGES OFFERING RELEVANT PROGRAMS:

Programs Offered in 2017-18 Course Catalog	 Desert	 Riverside City	 San Bernardino Valley	 Victor Valley
2015-16 Awards	3 17	3 27	4 16	48 Enrollments
2015-16 Course Enrollments	420	381	275	0 Transfers

Figure 4-2. Inland Empire HVAC Labor Market Research⁷

⁷ "Inland Empire/Desert Region Sector Profile Report," COE for Labor Market Research, 2017.



Figure 4-3. Inland Empire Projected Jobs 2017-2022, Energy, Construction and Utility, 2018.

Skills-Building: Leveraging Training and Education Opportunities

“The Guidance Plan also recommends a stronger emphasis on and redesign of programs dedicated to EE skills-building—i.e., to incorporate EE skills into the broader skills set of the professional and trades workers in occupations that most impact energy use. To achieve the goals ... the IOUs need to align with, leverage, and influence the rest of California’s rich workforce training and education infrastructure.” WE&T Guidance Plan, page 8.

As highlighted in the WE&T Guidance Plan, I-REN does not intend to develop new curriculum or replicate existing efforts; instead, their focus is on developing and leveraging the many partners already in the I-REN region and helping to create better programs and series of classes. By working with WE&T providers in San Bernardino and Riverside counties, particularly community colleges, I-REN can help bridge the divide between job supply and demand.

As illustrated in Figure 4-4, currently SoCalGas nor SCE has “Energy Centers” (the IOUs’ term for training centers) in the I-REN territory, requiring contractors at times to travel substantial distances to attend energy efficiency classes. In contrast, regional community colleges do have programs in this area that can and should be leveraged.

The I-REN governing agencies have existing partnerships with local colleges and community colleges, successfully providing instructional energy efficiency classes and events at local campuses where they have typically achieved high participation rates. Further, I-REN will employ 3C-REN’s approach to harness other successful training programs like Energy Code ACE and bring them to the region. I-REN governing agency CVAG’s staff is part of a committee with College of the Desert, a local community college, to offer feedback and expertise in the creation and development of their workforce and training certification program. This program allows students to take classes to become trained in installation and repair on systems such as HVAC, environmental management systems and more.

Offering training at familiar, nearby locations makes it easier for job seekers and workers to attend. I-REN can use its connections and experience to help ensure training opportunities are accessible throughout the region.

Table 4-1. Existing Regional Programs with relevance to WE&T

College	District/City	Potential Programs to leverage
San Bernardino County		
Barstow Community College	BCCD/Barstow	Industrial Maintenance Electrical & Instrumentation - Programs
Chaffey College	Rancho Cucamonga	HVAC programs
San Bernardino Valley College	SBCCD/San Bernardino	Heating, Ventilation, Air Conditioning and Refrigeration AA/Certificate
Victor Valley College	Victorville	Construction & Manufacturing Technology Program
CSU San Bernardino (CSUSB)	San Bernardino	Workplace Training and Online Career Training Programs
Riverside County		
College of The Desert	Palm Desert	Building & Energy Systems Professionals AS Degree, Air Conditioning & Refrigeration Certificate, Building Energy Consultant
Riverside Community College	Riverside	Air Conditioning and Refrigeration Certification
UC Riverside	Riverside and Palm Springs	Cross-cutting trainings in C&S

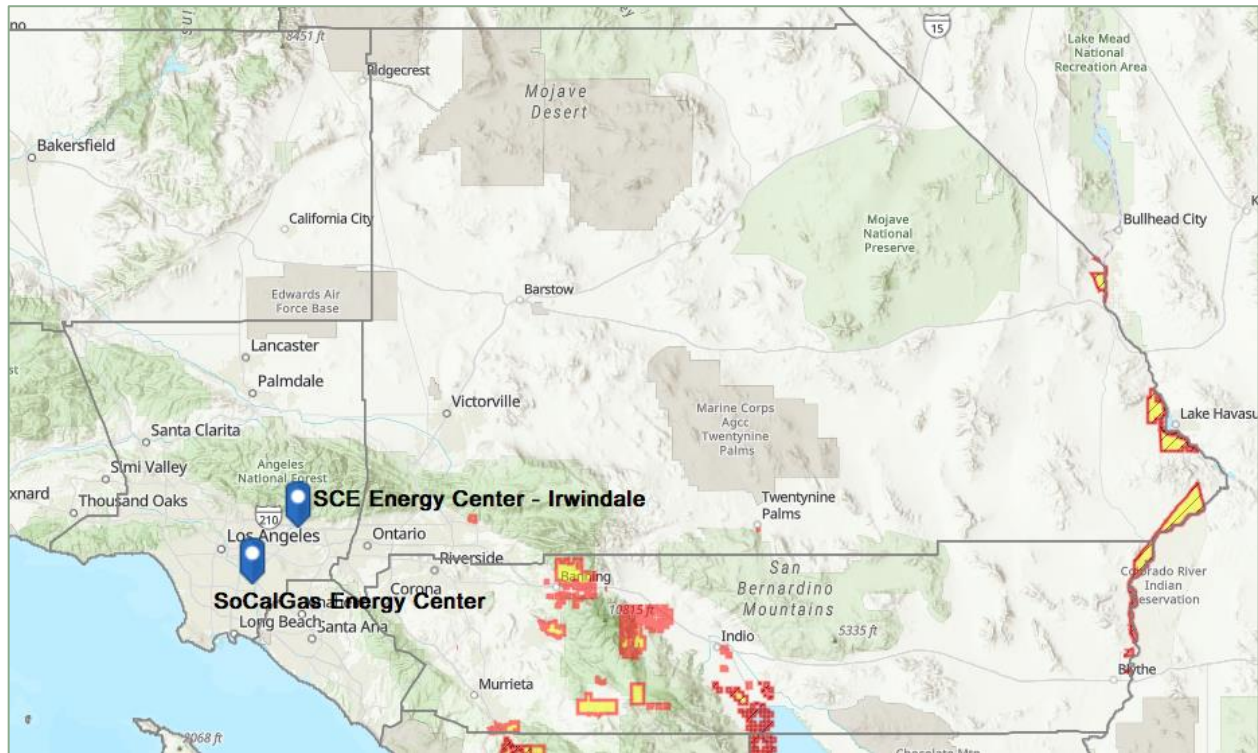


Figure 4-4. Energy Centers located outside Riverside and San Bernardino Counties

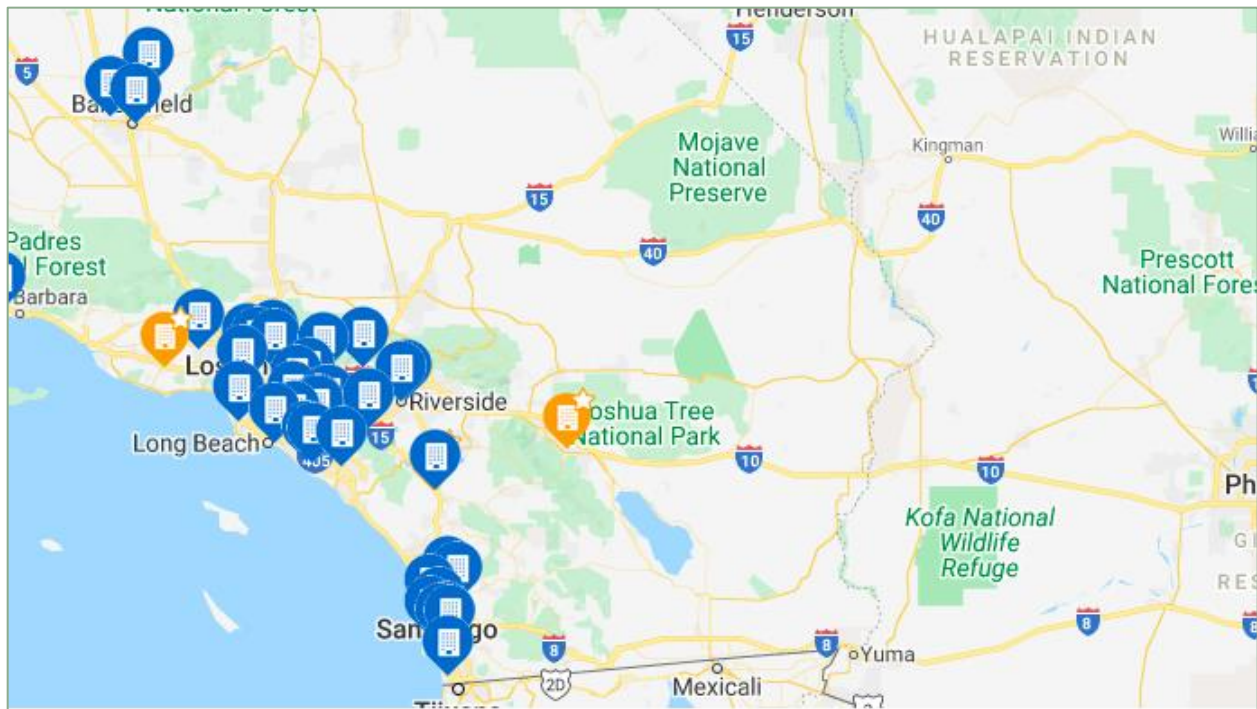


Figure 4-5. BPI Certified contractors

(Source: <http://www.bpi.org/locator-tool>)

In the further inland areas of Riverside and San Bernardino counties, there appears to be a lack of individuals and firms with advanced training and certifications such as the ones offered by the Building Performance Institute (BPI). As illustrated by Figure 4-5, there only a handful of BPI certified firms in the Inland Empire and with few exceptions they are mainly clustered around the cities of San Bernardino and Riverside. This is likely exacerbated by the lack of BPI testing centers, which are all located near San Francisco and Sacramento, and other high-quality energy efficiency training locations in the area. I-REN has an opportunity to build partnerships with BPI and other providers to increase the number of skilled and certified contractors in the region.

An important part of I-REN’s WE&T initiative will involve working with state, regional, and local stakeholders to provide upskill and advanced training for incumbent workers or workers with an existing skill set in energy efficiency-related trades. I-REN’s WE&T initiative will support training programs and certifications that are more accessible than a four-year degree, to assist workers in obtaining “good and promising” jobs in construction trades, such as electrical and HVAC trades, which demand a high level of technical training and experience.

The I-REN governing agencies bring experience in building effective partnerships in the Inland Empire to foster economic development. For example, WRCOG is launching Innovation 2030, an initiative featuring projects and programming that will be focused on all parts of the energy spectrum including generation, savings, transportation, grid, and more. See Figure 4-6 for more details. I-REN’s work in the WE&T sector will complement the Innovation 2030 initiative and partnerships.

Potential Partners

I-REN will identify and build partnerships with organizations and agencies including but not limited to those shown below to collaborate on I-REN's WE&T initiatives. The I-REN governing agencies have a strong foundation of existing connections with these types of organizations, as described later in this chapter in Table 4-6.

Education (Building and Expanding Relationships)

- K-12 Schools and Districts
- Pre-Apprenticeship Programs
- Inland Empire/Desert Regional Consortium (Community Colleges (CCC))
- California Community Colleges
- Colleges/Universities

Trade Associations

- Air Conditioning Contractors of America (ACCA)
- Institute of Heating and Air Conditioning Industries (IHACI)
- American Institute of Architects (AIA)
- American Public Works Association (APWA), Southern California Chapter, including Coachella Valley, High Desert, and Inland Empire Branches
- Association of Energy Engineers (AEE)
- Building Industry Association (BIA)
- Local Chapter Building Associations (Desert Valley Building Association (DVBA) for Coachella Valley)
- International Association of Plumbing and Mechanical Officials (IAPMO)
- International Union of Operating Engineers (IUOE)
- International Brotherhood of Electric Workers (IBEW)
- Laborers' International Union of North America (LiUNA!)
- California Labor Management Cooperation Committee (LMCC)
- Sheet Metal Workers Union

Industry & Non-Profit Organizations

- California Advanced Lighting Controls Training Program (CALCTP)
- California Energy Alliance
- National Comfort Institute
- Natural Resources Defense Council (NRDC)
- Energy Service Companies (ESCOs)
- Economic and Community Development Corporations

Certification Organizations

- North American Technician Excellence (NATE)
- National Council on Qualifications for the Lighting Professions (NCQLP)
- Builder Operator Certification (BOC)
- Home Energy Rating System (HERS)
- Consumer Home Energy Efficiency Rating System (CHEERS)

Government Agencies

- California Energy Commission
- California Air Resources Board (CARB)
- California Department of Education
- California Community Services and Development (CSD)
- California Workforce Investment Boards (WIBs)
- California Division of Apprenticeship Standards, Apprenticeship Council and building/construction trade apprenticeship programs

Innovation 2030

WRCOG's Leadership for Economic Development in the Inland Empire

Innovation 2030, a project of the Western Riverside County Council of Governments (WRCOG), seeks to establish an innovation driven economy in the Inland Southern California region by 2030. Innovation 2030 will foster an environment conducive to entrepreneurship and innovation and facilitate a transition away from low-skill, low-wage jobs that dominate the region's economy. In doing so, Innovation 2030 will help to futureproof the region, making the community more resilient against automation due to the logistics industry as a recent study, conducted by the University of Redlands has shown that more than 60% of the I-REN region's jobs are in jeopardy over the next 2 decades. Additionally, this impending challenge has only been accelerated by the impacts of COVID-19. Innovation 2030 will better align employment opportunities with job-skills training and K-12 through university education, and improve economic outcomes for all residents, including the most disadvantaged community members.

Innovation 2030 projects and programming would be focused on all parts of the energy spectrum from: generation, saving, transportation, grid, etc. Its model would entail targeted outreach programs aimed at entrepreneurs in the energy sector, recruit them and provide them with entrepreneurial support such as:

- **Storytelling Masterclass for Innovators:** Storytelling that attracts investment and makes sales
- **Investment Masterclass Program:** Proven techniques to raise millions for entrepreneurs and investors
- **Innovation 2030 Impact Investment Fund:** Harnessing sources of capital for the region's entrepreneurs
- **Young Entrepreneurs:** Paid internships for the region's most promising students in the region's most exciting startups
- **Cities Innovate Program:** Teaching cities to serve entrepreneurs better, faster, and cheaper, from one-stop "create a business" to regional pilot programs
- **First Chance Program:** Enabling underserved groups by bringing entrepreneurship into the communities

Innovation 2030 would also provide effective partnerships with the region's utilities by providing possible testing, job-training, certifications, and innovations related to the energy field. A focus on alignment between education systems and the workforce is critical now more than ever, especially when it comes to an aging workforce and the need for retraining new and in-demand skillsets in a COVID-19 economy and climate.

Lastly, the Innovation 2030 effort is led by Fred Walti, the Co-Founder of the Los Angeles Cleantech Incubator (LACI) an incubator known for its world-class programming for entrepreneurs in the energy, sustainability and cleantech space. It is recognized for its innovative partnership with the Los Angeles Department of Water and Power, Southern California Edison and other major stakeholders. The intent of Innovation 2030 would be to take this 'proof of concept' programming to the Inland Southern California region, a very vulnerable and underserved community area and propel its local economy towards resiliency in the future.

Figure 4-6. Innovation 2030: I-REN COG Leadership for Economic Development in the Inland Empire

Market-Building: Supporting a Green Workforce

Over the last decade the Inland Empire has seen economic growth following the recovery from the Great Recession of 2008, and since 2012 the region added 385,000 new jobs as of January 2020.⁸ Yet annual per capita incomes in the Inland Empire have persistently lagged behind statewide averages. In 2018, Inland Empire workers earned on average less than 64% of the statewide average per capita income. This reflects a larger trend of growing income disparity in California, cited in the 2011 statewide WE&T needs assessment as one of the major problems plaguing the state's economy.⁹

Table 4-2. Average Per Capita Annual Income: Inland Empire vs. California as a whole¹⁰

Area	Average Per Capita Personal Income (2018)
California	\$63,557
	\$40,637
San Bernardino County	\$40,316

The COVID-19 pandemic has put additional strain on the region's economy and workforce over the past year, with unemployment in the region spiking dramatically in late spring of 2020. In August 2020 the average unemployment rate for the I-REN counties was 11%-- nearly three times the region's average annual unemployment rate in 2019.¹¹ Research from the Economic Roundtable identified Riverside County workers as tied for having the highest risk in California for job loss due to COVID-19 economic impacts. "The burden of unemployment is unequally distributed. It rests most heavily on young adults, Latinos, and workers in restaurant, hotel, personal care, and janitorial jobs. Young adults graduating from school and attempting to enter the job market face extremely difficult challenges," the report concluded.¹²

⁸ Economist John Husing quoted by Jack Katzanek with The Press Enterprise, "Inland job growth to slow to 2012 levels in 2020, forecast says" Article from January 15, 2020. Accessed October 2020. <https://www.pe.com/2020/01/15/inland-job-growth-to-slow-to-2012-levels-in-2020-forecast-says/>

⁹ California Workforce Education and Training Needs Assessment, Donald Vial Center on Employment in the Green Economy, Institute for Research on Labor and Employment, University of California, Berkeley, 2011. p.12.

¹⁰ State of California Employment Development Department. Accessed October 2020. <https://www.labormarketinfo.edd.ca.gov/cgi/databrowsing/LocalAreaProfileComQSResults.asp?menuChoice=localAreaCom&selectedindex=36&area1=0604000065&countyName=&area2=0604000071&countyName=&area3=0601000000&countyName=&submitIt=Compare+Areas>

¹¹ State of California Employment Development Department. Accessed October 2020. <https://www.labormarketinfo.edd.ca.gov/cgi/databrowsing/LocalAreaProfileComQSResults.asp?menuChoice=localAreaCom&selectedindex=36&area1=0604000065&countyName=&area2=0604000071&countyName=&area3=0601000000&countyName=&submitIt=Compare+Areas>

¹² Lansner, Jonathan. Orange County Register. (April 17, 2020). Riverside County workers at highest risk for coronavirus-related layoff, by this math. Available [online](#). Accessed November 2020.

Figure 4-7. Job Loss Risk in the Inland Empire due to the COVID-19 pandemic¹³

Research shows that prior to 2020, the Inland Empire region had a deficit in well-paying jobs and job pathways to success, and that this deficit disproportionately affects minorities and marginalized communities. The Brookings Metropolitan Policy Program’s report from early 2019 found that the Inland Empire faced a deficit of roughly 347,500 “good or promising jobs,” meaning employment that can sustain a family or a position that will lead to another job that can sustain a family.¹⁴

According to the California Advanced Energy Employment Survey, in 2015 the Inland Empire lagged behind other regions in the share of advanced energy jobs as a percentage of total jobs.¹⁵ The Centers of Excellence for Labor Market Research determined that the level of jobs available compared to the number of individuals trained locally in the community colleges is large (see Figure 4-1 and Figure 4-2). This is indicative of the challenges the Inland Empire has faced in accessing education and training needed to grow their advanced energy economy and workforce. This could also be a result of the region being underserved in utility energy efficiency programs that would bring projects and incentive dollars to the region, resulting in jobs for energy efficiency-related construction trades. The construction and utilities sectors represent seven percent of the Inland Empire’s total jobs, but they include 17 percent of

¹³ Ibid.

¹⁴ Advancing Opportunity in California’s Inland Empire, by Chad Shearer, Isha Shah, and Marek Gootman. Metropolitan Policy Program at Brookings. February 2019. Available at: <https://www.brookings.edu/wp-content/uploads/2019/02/Full-Report-Opportunity-Industries-Inland-California-Final-Shearer-Shah-Gootman.pdf> Accessed October 2020. p.6.

¹⁵ Advanced Energy Jobs in California: Results of the 2016 California Advanced Energy Employment Survey. Advanced Energy Economy, 2016. p. 16

its family-sustaining jobs and four percent of promising jobs for workers with less than a four-year college education.¹⁶

Table 4-3. Employment in Energy Efficiency, 2015 ¹⁷

Region	Population	Advanced Energy Jobs	Total Jobs	% of Total Jobs
Southern California	17,635,918	229,153	8,145,109	2.8%
Inland Empire	4,693,171	40,377	1,531,663	2.6%
Central Coast	1,504,111	20,138	655,819	3.1%
Greater San Francisco Bay	7,161,311	113,020	3,750,379	3.0%
Greater Sacramento	1,896,552	30,399	832,042	3.7%
Rest of California	6,609,205	74,616	2,396,978	3.1%
California Total	39,500,268	507,703	17,311,990	2.9%

In its market-building strategy, I-REN will work with industry stakeholders in the region to identify and support the development of green workforce pathways. There are many organizations already working toward individual goals related to job placement-- WIBs, economic development departments, and others. Rather than duplicating their efforts, I-REN can serve as a facilitator to bring those organizations together and ensure that advanced energy and energy efficiency jobs are part of the focus in the region.

I-REN will also leverage its existing relationships with the building industry to help connect workforce advocates and employers. By convening and collaborating with these stakeholders I-REN's market-building initiatives will help illuminate the pathways for job seekers in the region to find advantageous employment to sustain their families and build careers in energy efficiency and advanced energy.

Major Trends

Unprecedented unemployment and economic contraction are the most significant trends affecting the WE&T sector, and the extent and depth of these challenges are major unknowns. As the pandemic and ensuing economic crisis continue to unfold, I-REN's WE&T initiatives and the cross-cutting activities proposed for the Public Sector and C&S will have an important role to play in guiding the region's job seekers and employers through current and future obstacles and opportunities.

¹⁶ Advancing Opportunity in California's Inland Empire, by Chad Shearer, Isha Shah, and Marek Gootman. Metropolitan Policy Program at Brookings. February 2019. Available at: <https://www.brookings.edu/wp-content/uploads/2019/02/Full-Report-Opportunity-Industries-Inland-California-Final-Shearer-Shah-Gootman.pdf> Accessed October 2020. p. 37

¹⁷ Ibid.

Other trends and issues that may affect I-REN's WE&T community include the following:

- Increasing the diversity of the energy efficiency workforce, including gender and race diversity, is essential to create greater equity and to meet the needs of the growing industry.
- Closing the skills gap and increasing the capabilities of the workforce to perform increasingly higher levels of advance building and technical building is fundamental to this industry and requires better coordination between elementary school and secondary school curriculum.
- Soft skills development has potential to increase the ability of the building industry to innovate business models, work and communicate effectively with customers, and be more resilient.
- The possibility of a "Green New Deal" and increased need and desire to address and adapt to climate change.
- Increased levels of certifications, particularly Building Performance Institute BPI, and similar.

Of these trends one of the most important is the need to increase the workforce's technical and analytical capabilities. Figure 4-8 illustrates how new green jobs require a higher level of analytical skills. As energy efficiency becomes more connected to advanced techniques, and complex modeling tools, the workforce needs to be better at using these skills.

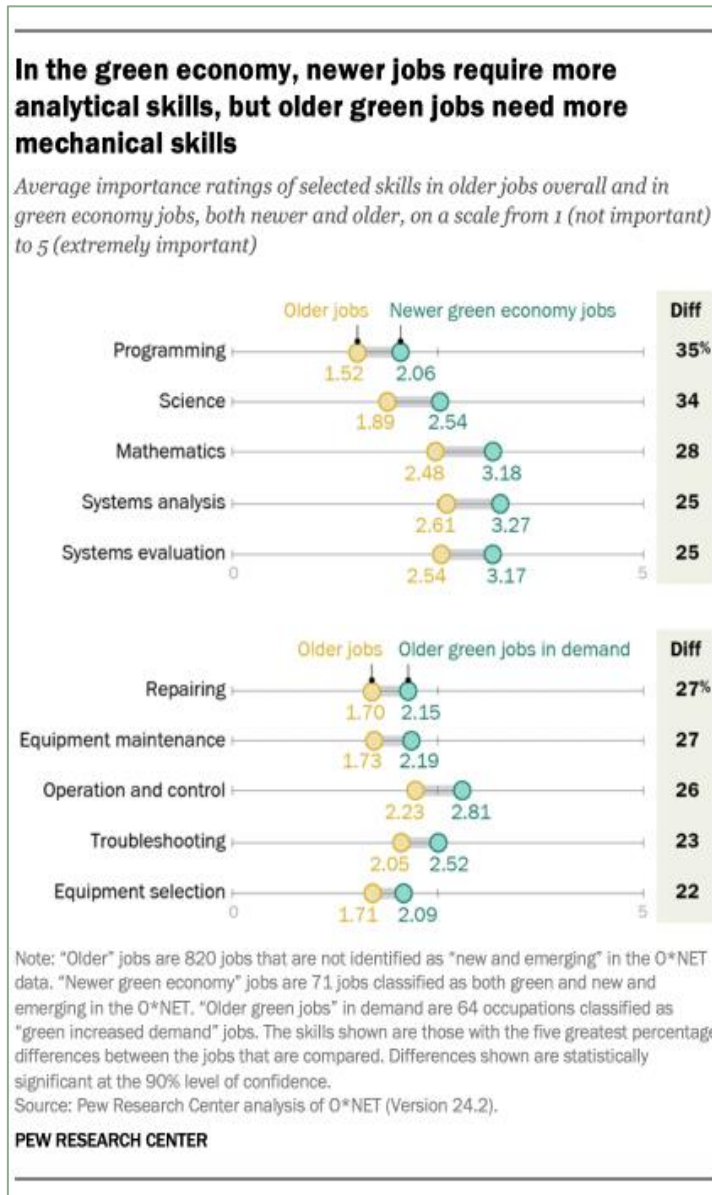


Figure 4-8. Green Economy Job Skills

Kochhar, Rakesh, "New, emerging jobs and the green economy are boosting demand for analytical skills," Pew Research Center

Intervention Strategies and Objectives

In its approach to serving the WE&T sector, I-REN is guided by an overarching goal:

Goal 2: Ensure there is a trained workforce to support and realize energy efficiency savings goals across sectors.

The primary role of I-REN is to ensure workforce training and education programs in the Inland Empire are aware of emerging technologies and changing production processes related to energy efficiency and advanced energy, and to work with trade associations and training partners to assess new skill sets that arise from these changes in the industry. I-REN's WE&T sector strategies are designed to expand the skills and capacity for the local workforce to do energy efficiency work, by partnering with local education providers to deliver targeted training and facilitate pathways to high-road jobs in energy efficiency-related occupations. This effort will identify and address gaps in the existing marketplace in the region, using best practices and existing studies as well as industry engagement. Through these initiatives I-REN will coordinate with other training providers to enable a better trained energy efficiency workforce in Riverside and San Bernardino counties to support and realize energy efficiency savings goals in the region.

Table 4-4. Intervention Strategies, Tactics, and Objectives

	Intervention Strategy	Tactic	Objective
Local training for the existing workforce	S2.1 Establish local partnerships with existing and potential training providers in the region to deliver targeted, equitable, and relevant energy efficiency training for contractors and industry.	T2.1.1 Assess training opportunities available in the region. T2.1.2 Offer “train the trainer” support to providers on energy efficiency topics and trends. Encourage providers to focus on the needs of the local market. T2.1.3 Facilitate the development of multiple sites/delivery mechanisms for contractor and industry training programs.	<i>Create a robust local network of training programs that increase capacity and knowledge related to energy efficiency in the building industry.</i>
Developing the region's new green workforce	S2.2 Facilitate industry engagement and development of job pathways to identify demand and jobs for a trained workforce.	T2.2.1 Convene and engage partners and organizations to define and establish a green workforce. T2.2.2 Reinforce pathways from high school, trade schools, and colleges into jobs in the energy efficiency workforce, in collaboration with established community partners.	<i>Increase the number of skilled energy efficiency workers in the region.</i>

Approach to Overcoming Barriers

I-REN’s intervention strategies are designed to overcome the problems and barriers described in Table 4-5, with tactics and activities to achieve the overarching goal of ensuring there is a trained workforce to support and realize energy efficiency savings goals in the region.

As indicated in the initial market analysis presented above, there is a gap between the demand and supply of existing trades people to provide energy efficiency services in the I-REN service territory. For contractors looking to expand their skills, career advancement and access to high-road jobs, the pathways for obtaining additional certifications can be complicated, costly, and limited by timing or distance.

Table 4-5. Barriers and Strategies for I-REN WE&T Sector

Problem	Barriers	Solutions	Strategies & Tactics
When employers are hiring for skilled positions in advanced energy and energy efficiency, they can’t find people to hire.	Inability to find and retain skilled and qualified workers for the demand.	Foster connections between workforce and industry. Promote relevant training opportunities in collaboration with WIBs to upskill the workforce. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1 S2.2
Codes and standards compliance and energy efficiency programs require certain certifications and qualifications for builders to participate.	A limited number of builders in the region have the required certifications and qualifications.	Promote relevant training opportunities in collaboration with WIBs to upskill the workforce. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1
Energy efficiency and advanced energy projects and programs require qualifications that the local workforce does not have.	Lack of qualified workforce in Riverside/San Bernardino counties, especially in the more remote areas.	Foster connections between workforce and industry. Promote relevant training opportunities in collaboration with WIBs to upskill the workforce.	S2.1 S2.2
Job seekers cannot find jobs in energy efficiency and advanced energy.	Lack of job opportunities in energy efficiency and advanced energy in the region.	Foster connections between workforce and industry. Identify and illuminate the pathways to energy efficiency and advanced energy jobs.	S2.2

Problem	Barriers	Solutions	Strategies & Tactics
Contractors aren't aware of energy efficiency projects, or they cannot or choose not to perform this work.	Lack of interest or knowledge of the opportunities and benefits of energy efficiency projects.	Foster connections between workforce and industry. Promote relevant training opportunities to upskill the workforce. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1 S2.2
	Training opportunities' availability and location pose challenges for contractors to be able to attend and are not designed for the particular needs of the local market.	Promote relevant training opportunities to upskill the workforce. Improve access to training by increasing the number of sites and delivery mechanisms. Collaborate with employers to provide continuing education for professional development and employee retention.	S2.1

Strategy 2.1 Establish local partnerships with existing and potential training providers in the region to deliver targeted, equitable, and relevant energy efficiency training for contractors and other industry stakeholders.

Objective: Create a robust local network of training programs that increase capacity and knowledge related to energy efficiency in the building industry.

Tactic 2.1.1: Assess training opportunities available in the region

I-REN will employ rigorous data collection to assess the training offerings in the region. This effort is crucial for informing a plan of action that will address gaps, build on promising opportunities, and avoid duplication of effort. This exercise also helps establish connections or build on existing partnerships among regional stakeholders. I-REN will examine the training marketplace through multiple lenses:

- **Stakeholders:** Who are the organizations currently providing training in the region? Who are the other organizations or entities that guide workers or employers to training providers? What support will workers need after completing a training program?
- **Content:** What topics, technologies, and skills are covered in currently available training? Are they appropriate for the needs of local employers? Are they appropriate for meeting the requirements of energy efficiency projects in the region?
- **Modalities:** How is training delivered? Modalities could include in-person classroom training, workplace training sponsored by an employer, field training at a project location, online classes or on-demand self-paced offerings, etc.
- **Metrics:** What metrics need to be tracked to ensure that trainings are effective? What impact do trainings have on job placement and access to high-road jobs? What tools and instruments have been developed to track student progress?
- **Geography:** For in-person training, where in the region are these trainings offered? When these training opportunities are mapped to population centers and locations of energy efficiency project activity in the region, do they overlap and where are the gaps? How far do participants have to travel to attend?
- **Access:** What are the barriers to accessing and hosting training, especially for disadvantaged workers? What are the costs for participants, employers, and providers? What are the knowledge thresholds or prerequisites? What is the timing of classroom training sessions? For online training, are there barriers associated with access to technology, e.g. are online offerings mobile-friendly or PC-required? What policies need to be implemented to ensure the local workforce has access to training that lead to high-road jobs.
- **Program and market needs:** What are the programs that will be offered by IOUs or other PAs that require specific skills? Are there opportunities to connect directly to active or planned programs to enhance the feasibility of the training for individuals? What energy-efficiency career pathways have been established for workers in the region?

Implementing this assessment may involve but not be limited to the following activities:

- Collaboration with stakeholders to design and deploy an effective survey instrument, via an online survey platform already utilized by I-REN.
- Additional in-depth phone interviews as needed to survey key decision makers and/or to fill identified educational, program, and policy gaps in response data.
- Review of secondary data sources obtained in collaboration with stakeholders.
- Compilation of results and preparation of report materials for sharing with stakeholders.
- Analysis of results, in cooperation with stakeholders, to inform program planning and EM&V.

Tactic 2.1.2: Offer “train the trainer” support to providers on energy efficiency topics and trends. Encourage providers to focus on the needs of the local market.

Based on the information gathered in Tactic 2.1.1, I-REN will collaborate with training providers and the IOUs to address gaps in educational offerings and determine the most effective way to bridge those gaps in the region. I-REN can also be a facilitator to ensure training opportunities are aligned with State energy efficiency goals including those outlined in SB 350 regarding doubling energy efficiency savings by 2030, along with policies and labor standards that support local workforce development.

One area of particular interest to I-REN is HVAC installation, especially due to the Inland Empire’s high cooling load. I-REN can work with existing educational providers to focus curriculum on advanced training for existing HVAC contractors. This “upskill” training would help them acquire advanced technical knowledge to support them in earning higher wages. Content could include but would not be limited to beyond code, smart sizing, and advanced building science skills.

In order to position the training providers to provide this advanced content, I-REN can provide “train the trainer” educational support. Through their work with both the public and private sectors the I-REN governing agencies bring connections to professionals in various trades who can lend their expertise to this effort.

I-REN can work with providers to develop and/or tailor content around energy efficiency topics and trends including but not limited to the following:

- Mechanical HVAC basics
- Passive house and zero net carbon/energy
- Heat pump water heaters, and other electrification measures
- Certified Energy Manager (CEM)
- Operations and facilities management
- Building Performance Institute (BPI) trainings
- Codes training including solar and battery installation and smart energy systems
- Building Envelope sealing (duct blower tests, insulation/radiant barrier checks, etc.)
- HERS and CHEERS certifications

Tactic 2.1.3: Facilitate the development of multiple sites/delivery mechanisms for contractor and industry training programs.

In a service territory as expansive as the Inland Empire, expanding the number of training sites and promoting multiple delivery mechanisms are crucial for improving access to workforce education. The data collected in Tactic 2.1.1 will inform I-REN's plans for this effort. Based on identified areas of need, I-REN will work with providers to develop approaches to expand training opportunities in the region.

Significant barriers exist for training providers in hosting in-person training in far-flung rural areas. If they offer a training event and attendance is lacking, providers are discouraged from serving that area in the future. I-REN can help providers identify underserved areas with a significant population that could benefit from training, and I-REN can also facilitate cooperation among other utilities and stakeholders to co-sponsor events. For example, I-REN is already in conversation with SoCalGas about collaborating to bring training opportunities to the region. Through co-sponsorship and I-REN's extensive network of connections with local governments, I-REN can help promote training events with marketing and outreach to increase awareness and encourage participation.

I-REN can also provide outreach to employers to support decision-making around onsite training in the workplace or hands-on field training for employees. Workplace training shows the employer's support for professional development and can aid in employee retention, while also improving the company's ability to take on energy efficiency projects that require highly skilled work. On-the-job training can also provide workers the opportunity to receive pay while being trained.

Industry stakeholders have asserted that hands-on training, such as the California Advanced Lighting Controls Training Program (CALCTP), is preferred.¹⁸ I-REN is in contact with CALCTP to explore possibilities for partnering to offer training in the region. CALCTP certifies electricians in advanced lighting controls and offers one of the two approved Acceptance Testing Technicians training programs. They are a key collaborator for both WE&T and cross-cutting activities in support of I-REN's C&S initiatives. For areas of the region where in-person training is challenging for cost reasons or limited participation numbers, I-REN will work with local stakeholders and employers to assess the applicability of online training options for supplementing local training. I-REN can recommend regionally appropriate training to pursue and assist with messaging and outreach to guide participants.

¹⁸ Opinion Dynamics. PY2013-2014 California Statewide Workforce Education and Training Program Contractor Training Market Characterization. June 2016. P.6

Strategy 2.2 Facilitate industry engagement and development of job pathways to identify demand and jobs for a trained workforce.

Objective: Increase the number of skilled energy efficiency workers in the region

Tactic 2.2.1: Convene and engage partners and organizations to define and establish a green workforce.

To define and foster the development of a green workforce in the Inland Empire, a collaborative relationship-based approach is crucial to success.

One of I-REN's greatest strengths is its engaged audience of stakeholders, described in Table 4-6. This network will form the foundation for convening partners and organizations who are members of the WE&T community. This could include but may not be limited to local government agencies; local and regional building industry professionals; WIBs and job placement organizations; labor unions; WE&T providers and educational institutions; and many others. I-REN can serve as a facilitator to lead the process of collaborating with key stakeholders on the topic of WE&T and the region's green workforce.

As part of its established committee structure, I-REN regularly engages with leaders in both the public sector and private industry. In establishing what the green workforce means to the Inland Empire, it will be important to consider the green job opportunities within cross-cutting areas such as the Public Sector and C&S community. For example, to maximize the benefits of energy efficiency in the region, local governments have a need for well-trained facility managers in publicly owned buildings, and knowledgeable permitting staff in building departments. Similarly, local and regional contractors and other members of the building community have a need for skilled workers to implement efficient construction and equipment installation practices.

This important exercise will examine questions and themes including but not limited to the following:

- What are the advanced energy and energy efficiency jobs in the region?
- How do job seekers find these jobs?
- Do these jobs lead to career advancement?
- Who are the organizations supporting job seekers and where do they operate?
- What support services are in demand?
- What skills and trades do employers look for in hiring for these positions?
- Which skills are lacking in the current market?
- Codes and standards compliance and enforcement
- Public Sector facility management
- Energy efficiency resource program participation

Tactic 2.2.2: Reinforce pathways from high school, trade schools, and colleges into jobs in the energy efficiency workforce, in collaboration with established community partners.

I-REN will examine the information gathered from Tactic 2.1.1 and Tactic 2.2.1 and work with established community partners to identify the pathways that a student job seeker might follow in order to join the energy efficiency or advanced energy workforce.

“Journey mapping” is a technique that can be used to gain insight into the steps a student would take as they explore their options for employment. I-REN can work with community partners to establish specific and detailed example profiles of job seekers to use in this process. Examining these profiles and following the individual’s journey can help I-REN and its partners to discover the resources that are available and the barriers that are encountered by the types of individuals this WE&T tactic will support.

The collaborative journey mapping process can be especially helpful in learning about the lived experience of students from DACs and underserved communities as they seek to enter the workforce, and the unique challenges they face. I-REN’s key partners for this effort are experts in advocating for the communities they serve. In many cases they may have engaged in this type of journey mapping activity and can leverage that insight for this effort.

As the facilitator, I-REN’s role is to listen first, learn from the community experts, and collaborate to make measurable improvements. I-REN can identify synergies between partners and encourage cooperation in developing messaging that will illuminate the identified pathways for students in various situations. I-REN can then use its resources and extensive reach to deliver this messaging across the region, through its 52 local government partners and private industry connections. I-REN can also leverage its RENterns initiative (described at right) as a pathway for students to enter the workforce in a role supporting local governments’ energy efficiency and sustainability projects.

For this tactic I-REN will bring key partners to the table including but not limited to:

- Riverside County Workforce Development Board
- San Bernardino County Workforce Development Board
- California Youth Energy Services

- Inland Empire/Desert Regional Consortium
- Youth development programs
- Community colleges
- Trade Schools
- Universities

RENterns: A Pathway to Advanced Energy Education & Employment

In a cross-cutting activity from the Public Sector chapter, I-REN plans to provide internship opportunities for “RENterns” to support local government agencies with energy efficiency projects, climate action planning, energy benchmarking, and other sustainability initiatives.

This initiative highlights the synergies between I-REN’s Public Sector and WE&T activities. RENterns will help build capacity within local governments to complete energy efficiency projects while gaining job skills for future careers in advanced energy.

The idea of RENterns originates from WRCOG’s successful Public Service Fellowship program, which has trained more than 75 Fellows over five years. The Fellowship Program has led to alumni being hired in the region, while other alumni use their experiences in the program to trailblaze new professional development opportunities like graduate school.

Tactic 2.2.3: Facilitate identifying opportunities for building companies and local workforce partners to network and connect.

Building on the groundwork of relationships and market insights from Tactic 2.2.1, I-REN can create opportunities for networking and connection among employers, workforce partners, the building industry, and the community, as appropriate. In the short-term this may be limited to online and virtual environments but will expand when possible to in-person and hybrid events.

More populous areas of the I-REN territory may have an established history of green job fairs and other events that could be leveraged to encourage these connections. I-REN can work with organizers to emphasize green jobs within the scope of larger events, or to plan new events focused on advanced energy and energy efficiency. I-REN can also provide outreach assistance to ensure participation by key stakeholders.

Rural areas and smaller job markets will especially benefit from I-REN's support for WE&T networking events. These areas may not have any existing infrastructure for job fairs or similar events. If they do, the events may not be tailored to advanced energy and energy efficiency. I-REN can work with local partners to develop event concepts, which could include targeted invitation-only mixers with a smaller crowd, or job fairs that are open to the public.

I-REN brings a wealth of experience in developing, promoting, and hosting events for local communities. In its committee work, the I-REN governing agencies are already engaged with many of the region's WE&T market actors. Regional construction firms regularly attend the I-REN governing agencies' committee meetings, as do public sector employers such as city planners and building departments. I-REN's support for WE&T networking events offers an excellent opportunity to create connections across I-REN's Public Sector and C&S initiatives.

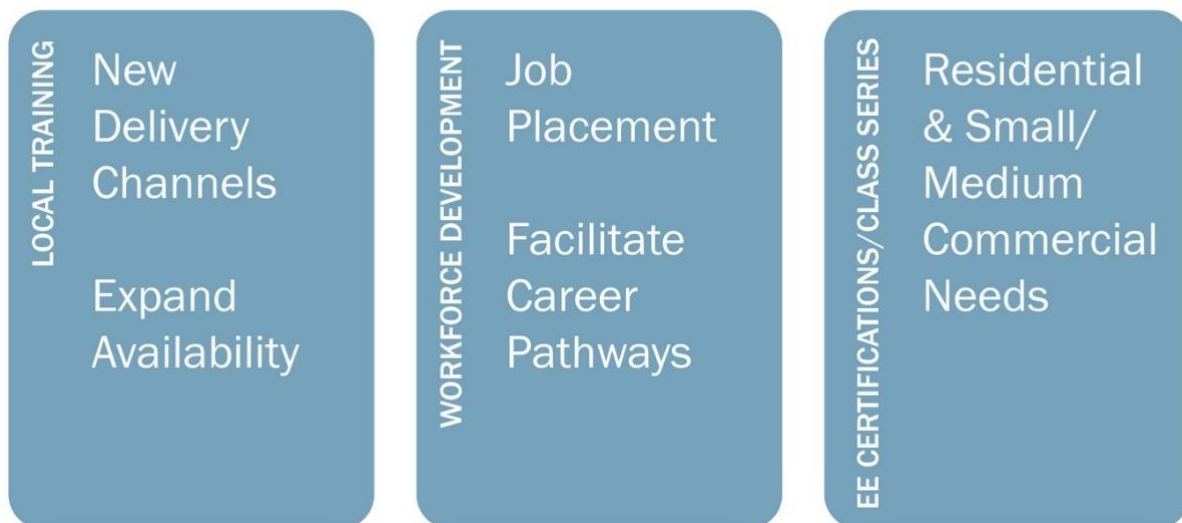
In addition, the I-REN governing agencies are experienced in working collaboratively with other PAs to host regional events and would leverage those connections to co-sponsor and conduct outreach and marketing to promote WE&T networking events.

Anticipated Programs

I-REN anticipates offering two non-resource programs to provide short and mid-term support for training and educating the regional workforce to realize energy efficiency savings goals for the residential and commercial markets. Those programs include but are not limited to the following:

- Training and Education – establish local partnerships with existing and potential training providers in the region to assess the training resources available in the region, offer “train the trainer” support to providers on energy efficiency topics and trends with a focus on the needs of the local market, and develop sites and delivery mechanisms to help ensure equitable access to training.
- Workforce Development – facilitate industry engagement and develop job pathways by convening local partners in the community, reinforcing pathways from schools into jobs in the energy efficiency workforce, and encouraging connections between industry and workforce development organizations.

WE&T Sector | Essential Program Elements



Evolving Approach

As a new REN, I-REN will coordinate with existing RENs doing this work to identify and build on best practices and build upon the work currently underway through the COGs and local government partnerships. I-REN will implement the strategies outlined here in collaboration with the key partners described in the section that follows. Based on EM&V and on monitoring progress toward performance metrics through the near and mid-term activities, I-REN will make adjustments to strategies for future implementation beyond the 2021-2025 timeline.

Leveraging I-REN's Existing Key Partners

I-REN's governing agencies have extensive networks of existing partners that will be important for collaborating on WE&T initiatives, and their work with local governments at the city and county level offer opportunities for cross-cutting activities with I-REN's proposed work in the Public Sector and C&S. I-REN is also building partnerships with local community colleges, local universities, and local workforce investment boards (WIBs) to establish a comprehensive network of WE&T offerings.

The following table shows relevant examples of the I-REN governing agencies' experience working with key partners in the region. I-REN will build on its existing relationships to include additional key partners representing all market actor segments as described earlier in the chapter (section entitled "Potential Partners").

Table 4-6. I-REN's Key Partnerships & Collaboration Experience in the WE&T Sector

Key Partners	Relevant Examples of Collaboration
Local Universities: Cal State San Bernardino UC Riverside	Through the 10-year Desert Cities Energy Partnership (DCEP) local government partnership, CVAG partnered with the local universities to hold multiple Title 24 training classes, which were offered to local building contractors, architects, and building and safety officials. CVAG has also partnered with the Palm Springs campus of UC Riverside to host codes and standards trainings in partnership with the IOUs and Energy Code ACE.
Local Community Colleges: College of the Desert	CVAG staff is part of a committee with College of the Desert to offer feedback and expertise in the creation and development of their workforce & training certification program, which allows students to take classes to become trained in installation and repair on systems such as HVAC, environmental management systems and more.
Middle Schools and High Schools	CVAG has hosted and presented at various sustainability expos which were held for hundreds of middle school and high school kids to learn about various programs and measures related to energy efficiency and recycling.
Trade associations, advocacy and stakeholder groups, and other industry organizations	Through I-REN's stakeholder coordination work and presentations to CAEECC, I-REN gained support and offers of assistance from groups such as the Natural Resources Defense Council (NRDC), California Labor Management Cooperation Committee, and the local Sheet Metal Workers union. These partners will be important for collaboration on I-REN's goal to improve the equity of WE&T opportunities for DAC, rural, underserved, and other vulnerable communities. The Riverside Chapter of the Building Industry Association (BIA) has been involved with WRCOG's TUMF Program with feedback on Transportation Program growth and is a potential partner for outreach and educational workshops. WRCOG leadership also brings connections to the USGBC Inland Empire Chapter (USGBC-IE), having previously served on the board.

Key Partners	Relevant Examples of Collaboration
Employers, such as engineering, building, architecture, and construction-related firms	WRCOG hosts committee meetings where local and regional building firms are active participants. CVAG has hosted bus tours to various energy efficiency facilities to increase awareness of environmental and energy saving methods used by these facilities, including tours to an Anaerobic Digestion facility and a Zero Net Energy development. CVAG administers a Property Assessed Clean Energy (PACE) program and has service agreements with private firms to service CVAG’s jurisdiction. As the Transportation Authority for the County of San Bernardino region, SBCOG brings relationships with numerous building and construction industry related firms. SBCOG brings connections to engineering, building, and construction firms through WTS International, an industry organization dedicated to advancing equity and access for women in the transportation industry, where a member of SBCOG’s I-REN leadership team previously served as president of the Inland Empire chapter. This connection aligns with I-REN’s goal to expand equity of WE&T opportunities in the region. SBCOG also works with its 24 cities and hundreds of employer sites throughout the region to promote ridesharing, reduce congestion and help improve air quality.
Other Program Administrators	SBCOG has experience conducting outreach as part of the San Bernardino Regional Energy Partnership with SCE and SoCalGas, working closely with 13 cities. CVAG partnered with SCE, SoCalGas, and Energy Code ACE to host codes and standards trainings at UC Riverside’s Palm Springs campus. Through its stakeholder coordination work, I-REN has continued to build working relationships with SCE and SoCalGas, as well as other RENs such as SoCalREN and BayREN.
Local Governments	The three I-REN governing agencies have all had or currently have LG partnerships – with various connections including City Manager, Planning, local utilities. They bring multiple local experts into the conversation on a monthly/quarterly basis. WRCOG has committee structures engaged with planning directors and public work directors. They work with building department decision-makers and coordinate with permit technicians and all other staff face to face. CVAG has hosted many annual Energy & Water summits, which were attended by over 500 participants, in order to educate and update about relevant programs, energy efficient programs, and strategies from like-minded agencies. SBCOG Cities participated in a county-wide ZEV Readiness and Implementation Plan funded through the CEC. The Climate Resiliency Study “Resilient IE” is currently underway, which includes the participation of all 24 cities in San Bernardino County.

Budget and Metrics

Budget

The budget shown in Table 4-7 will facilitate the forecasted short and mid-term metrics targets with the expectation that increased participation and project volume is achieved as initial efforts scale and gain traction.

Table 4-7. Workforce Education & Training Budget

Budget (\$)	2021	2022	2023	2024	2025
Administration	231,221	225,329	239,343	243,716	267,465
	138,732	135,198	143,606	146,230	160,479
Direct implementation - non incentive	1,942,255	1,892,768	2,010,477	2,047,218	2,246,706
Direct implementation - incentives	-	-	-	-	-
Total	2,312,208	2,253,295	2,393,426	2,437,164	2,674,650

Metrics

Based on the intervention strategies I-REN developed for WE&T, the following metrics are proposed to track program performance.

Table 4-8. Program Performance Metrics

Workforce Education and Training					
Metric	Baseline Year		Short Term Target 2022	Short Term Target 2023	Mid Term Target (2024-2025)
Number of collaborations by Business Plan sector to jointly develop or share training materials or resources.	2021	TBD	4	8	12
Number of participants by sector	N/A	TBD	90	120	150
Percent of participation relative to eligible target population for curriculum	N/A	N/A	TBD	TBD	TBD
Percent of total WE&T training program participants that meet the definition of disadvantaged worker.	N/A	TBD	TBD	TBD	TBD
Percent of incentive dollars spent on contracts* with a demonstrated commitment to provide career pathways to disadvantaged workers	N/A	N/A	TBD	TBD	TBD
Number Career & Workforce Readiness (CWR) participants who have been employed for 12 months after receiving the training	N/A	N/A	TBD	TBD	TBD

Cross-Cutting & Coordinating Activities

Marketing, Education & Outreach

The I-REN governing agencies serve as a trusted voice and advocate for local communities within their two counties. They can use this position to coordinate Marketing, Education and Outreach (ME&O) activities to promote workforce education and training in the region. I-REN can serve as a facilitator for coordination with other PAs and statewide programs and initiatives ME&O activities.

Effective marketing and outreach activities are fundamentally important to I-REN’s strategies for WE&T. The I-REN governing agencies bring in-house capacity to design, develop, and deploy creative marketing content for various channels, from printed materials and website content to email communicators, social media, videos, and podcasts. They are skilled at designing well-branded promotional campaigns to engage their local government audiences.

I-REN anticipates its WE&T-related marketing could include but would not be limited to the following activities, in alignment with the proposed intervention strategies and tactics.

Table 4-9. Marketing Activities for I-REN WE&T Sector

Intervention Strategy	Tactic	Marketing Activities
S2.1 Establish local partnerships with existing and potential training providers in the region to deliver targeted, equitable, and relevant energy efficiency training for contractors and industry.	T2.1.1 Assess training opportunities available in the region. T2.1.2 Offer “train the trainer” support to providers on energy efficiency topics and trends. Encourage providers to focus on the needs of the local market. T2.1.3 Facilitate the development of multiple sites/delivery mechanisms for contractor and industry training programs.	<i>Develop and deploy effective survey instruments to gather data on current training opportunities.</i> <i>Collaborate with training providers and employers to design and deliver effective messaging to increase awareness and encourage participation in training events.</i> <i>Conduct relationship building meetings and outreach events - online and in person.</i>
S2.2 Facilitate industry engagement and development of job pathways to identify demand and jobs for a trained workforce.	T2.2.1 Convene and engage partners and organizations to define and establish a green workforce. T2.2.2 Reinforce pathways from high school, trade schools, and colleges into jobs in the energy efficiency workforce, in collaboration with established community partners. T2.2.3 Facilitate identifying opportunities for building companies and local workforce partners to network and connect.	<i>Develop and deploy materials to promote stakeholder events through I-REN governing agencies’ existing marketing channels, through local government partnerships, and through building industry communication networks.</i> <i>Develop and deploy messaging in collaboration with educational and workforce partners to illuminate the green job pathways in the region.</i>

Codes & Standards

I-REN's WE&T initiatives offer an important cross-cutting opportunity to support C&S. I-REN's approach to serving the C&S sector focuses heavily on training for local building department staff, to help those individuals perform their jobs and build capacity in their departments to better enforce codes and standards. This is significant for WE&T as it helps build a skilled workforce in some of the rural jurisdictions with less resources in their local building departments.

I-REN's service territory also includes several relatively new cities incorporated in recent years; these cities are building their local capacity and establishing their infrastructure. They will benefit from training and education for their local government employees.

Another of I-REN's cross-cutting strategies for both WE&T and C&S involves outreach to building professionals in the private sector, contributing to their professional development and supporting the development of a capable regional workforce trained in advanced energy efficient building practices.

By aligning its C&S training activities and WE&T activities, I-REN can help to maximize benefits to the region's workforce, local governments, and building professionals.

EM&V Considerations

The recently-published report from the California Workforce Development Board (CWDB) "Putting California on the High Road: A Jobs and Climate Action Plan for 2030" (referred to herein as "June 2020 CWDB report") highlights the importance of data collection, tracking and evaluation studies to develop beneficial WE&T initiatives and improve them over time.¹⁹ Accordingly, for its WE&T cross-cutting sector programs, I-REN proposes data collection and identifies an anticipated study need to support both external EM&V by the CPUC and internal research and program development activities.

As a new REN, I-REN is interested in collaborating with the CPUC, CEC, Energy Division, other PAs, and the WE&T community to support statewide and regional efforts around WE&T EM&V Roadmaps and Plans. I-REN will collaborate with the CPUC and other stakeholders to ensure that data collection activities are embedded in C&S program design to capture the information necessary to meet evaluation requirements and also to help expand the understanding of REN program impacts in this cross-cutting sector.

Data Collection Needs

I-REN's data collection needs correspond to identified metrics and indicators, and the intervention strategies outlined for its WE&T sector programs. To support external EM&V activities, I-REN will collect data to keep the CPUC and stakeholders apprised of program progress. I-REN will work collaboratively with Energy Division staff to ensure data collection meets their needs, to enable evaluation that can:

- 1) inform the program selection process,

¹⁹ "Putting California on the High Road: A Jobs and Climate Action Plan for 2030" California Workforce Development Board (CWDB). Prepared by the UC Berkeley Center for Labor Research and Education. June 2020. Available [online](#).

- 2) provide early feedback to program implementers,
- 3) produce impact evaluations at the end of the funding period, and
- 4) feed the planning process for future program cycles.²⁰

Data collection will also support I-REN's internal EM&V activities and inform the measuring of progress toward established program goals and targets, CPUC metrics and indicators, and PA determined value metrics. I-REN's value metrics emphasize equity and building workforce capacity.

Real-time program performance tracking enabled by data collection will support the delivery of timely feedback to implementers and/or program administration staff. This in turn will support continuous improvement and inform future program planning efforts. Table 4-10 shows the research questions and data collection needs I-REN has identified for its WE&T initiatives, in alignment with CPUC metrics and indicators and I-REN's internal goals and value metrics, and informed by the June 2020 CWDB report.

Table 4-10. I-REN Workforce Education & Training Sector Data Collection

Topic Focus	Research Questions/Data Collection Needs	EM&V Objective	Timeframe
WE&T regional characterization	- Who are the training providers, job placement partners, and other WE&T stakeholders? - What topics, technologies, and skills are covered in available training content? - How is training delivered? - Where are in-person trainings located, relative to Inland Empire population centers and demand? - Do DACs, tribes, and other underserved or vulnerable populations have equitable training opportunities? - What are the barriers to increased access and equity? - What job skills are needed to participate in EE programs offered by other Pas?	Understand the WE&T sector market and identify areas of highest need	Short-term
Depth of I-REN interventions	- How many 'train the trainer' or upskill trainings are conducted? - How many collaborations occur with other organizations to jointly develop or share training materials or resources? - How many partners and organizations are convened for green workforce leadership and engagement? - How many RENterns are placed in positions to support local governments? - How many RENterns go on to pursue further education or careers related to EE, advanced energy, climate resilience, and sustainability? - How are I-REN collaborations expanding WE&T access for workers from DACs, tribes, and other underserved or vulnerable populations?	Program performance tracking	Short-term/ Mid-term

²⁰ Energy Efficiency Policy Manual, version 6, April 2020, p.44.

I-REN's WE&T sector strategic interventions center on fostering partnerships and facilitating industry engagement rather than developing and delivering curriculum. However, additional EM&V efforts could include examining the feasibility of working with training providers to collect data on secondary effects of I-REN interventions. This could include collaborating with key partners to assess the feasibility of collecting and evaluating data to track key metrics identified in the June 2020 CWDB report:²¹

- Enrollees and number of graduates
- Attainment of industry-recognized credentials
- Job placement and job retention
- Initial wages and wage mobility over time

Anticipated Study Needs

The June 2020 CWDB report highlights the importance of identifying data collection and analysis methods and the resources to support them prior to making field investments. Accordingly, I-REN anticipates the need for an initial study to identify current resources as well as gaps and barriers in the I-REN region's WE&T sector. This effort aligns with the intervention strategy described in *Tactic 2.1.1: Assess training opportunities available in the region.*

The proposed study will assess the region's WE&T stakeholders as well as training content, modalities, geography, equity, access, and program and market needs. I-REN will use the information and analysis from this study to foster partnerships and develop targeted approaches to WE&T sector activities. This data will also inform ongoing data collection activities and help form baselines against which to measure program performance during deployment and ensure that ratepayer investments are used judiciously to benefit communities and workers with the greatest need.

I-REN anticipates collecting this data initially to gain near-term feedback, then repeating the assessment after a few years to examine program progress and make improvements for program delivery in the mid-term timeframe and beyond.

In addition to I-REN's proposed data collection and study activities, the recently-released Energy Division & Program Administrator Energy Efficiency EM&V Plan Version 10 for 2019 – 2021 includes multiple studies underway that could provide useful insights for I-REN to incorporate in its WE&T initiatives.²²

I-REN will review the results of these studies as they are made available and incorporate findings however is appropriate to enhance I-REN WE&T program design and delivery.

Coordination with other PAs

I-REN is in communication with other PAs operating in the region to identify areas of potential coordination for WE&T activities. I-REN will ensure its activities are differentiated and avoid duplication of effort, while maintaining cooperation with other PAs to improve access to relevant training opportunities across the I-REN counties.

²¹ "Putting California on the High Road: A Jobs and Climate Action Plan for 2030" California Workforce Development Board (CWDB). Prepared by the UC Berkeley Center for Labor Research and Education. June 2020. Available [online](#).

²² Energy Division & Program Administrator Energy Efficiency Evaluation, Measurement and Verification Plan FINAL 2019 – 2021 Version 10. California Public Utilities Commission, Energy Division. December 30, 2020. Available [online](#).

Appendix A: CPUC Checklist

Table A-1. CPUC Checklist with I-REN Notes

Map to NRDC Compilation Document	Business Plan Element	I-REN Notes / Indicate Complete
New Requirements for BP Motion per D.19-12-021		Ch. 1: Portfolio Summary
	<i>Represent more than one LG</i>	About I-REN, page 1.4-1.6
	<i>Present BP proposal at CAEECC</i>	Regulatory Requirements, page 1.19
BP must contain per D.19-12-021		Ch. 1: Portfolio Summary, Appendices
	<i>New and Unique Value</i>	Providing Value, page 1.21
	<i>Governance Structure</i>	I-REN Organization, page 1.5
	<i>Letter of Commitment to Cooperate</i>	Appendix C: Letters of Commitment & Support
	<i>CAEECC & Other Stakeholder Feedback Resolution</i>	Appendix D: Stakeholder Input Resolution
	<i>Energy Savings Targets</i>	Goals & Budget, beginning page 1.27
	<i>Goals & Metrics</i>	Goals & Budget, beginning page 1.27
	<i>Benefits & Costs (TRC, PACT)</i>	Goals & Budget, beginning page 1.27
REN Activities Criteria		Ch. 1: Portfolio Summary
	<i>Meet at least one of three</i>	Regulatory Requirements, page 1.19
Portfolio Summary		Ch. 1: Portfolio Summary
0	Executive Summary	Ch. 1: Portfolio Summary
	<i>Company description</i>	About I-REN, page 1.4-1.6
	<i>Definition of market</i>	Definition of Market, page 1.7-1.14
	<i>Mission Statement</i>	I-REN Mission, page 1.3
	<i>Purpose of Business Plan</i>	Purpose of Business Plan, page 1.15
I.A.1, II.D.2	Overview	Ch. 1: Portfolio Summary
	<i>About EE/DSM</i>	Addressed throughout Business Plan
	<i>CA Energy Needs</i>	Supporting California's Energy Goals & Needs, page 1.17-1.18

Map to NRDC Compilation Document	Business Plan Element	I-REN Notes / Indicate Complete
	<i>Regulatory Requirements</i>	Regulatory Requirements, page 1.19
	<i>Strategic Plan</i>	Supporting California's Energy Goals & Needs, page 1.17-1.18
	<i>Legislation (e.g., AB 758, SB 350, AB 802, AB 793)</i>	Supporting California's Energy Goals & Needs, page 1.17-1.18
	<i>IOUs/PAs/CPUC/etc. overall role</i>	Evolving from Past Cycles & I-REN's Role, page 1.26
I.A.2	<i>Broad socioeconomic and utility industry trends relevant to PA's EE programs (population, economics and markets, technology, environment/climate)</i>	Major Trends, page 1.23-1.25
I.B.1	<i>Vision (e.g., How PA thinks about and uses EE over next 10 years)</i>	I-REN Vision & Goals, page 1.6, and Evolving from Past Cycles & I-REN's Role, page 1.26
I.5	<i>Compare/contrast to past cycles</i>	Evolving from Past Cycles & I-REN's Role, page 1.26
I.B.2	Goals & Budget	Ch. 1: Portfolio Summary, 'Goals & Budget' Section
I.B.2 & I.C.2.a	<i>Energy Saving Goals</i>	Goals & Budget, beginning page 1.27
I.C.2.a	<i>Portfolio Budget (sector and portfolio level per xls checklist)</i>	Goals & Budget, beginning page 1.27
I.C.2.a, I.C.2.d	<i>Cost-effectiveness (sector and portfolio level per xls checklist)</i>	Goals & Budget, beginning page 1.27
I.C.2.b	<i>Explanation of Admin Budgets (e.g., Direct/Indirect Labor, Professional/Admin personnel)</i>	Goals & Budget, beginning page 1.27
I.C.2.c	<i>Explanation of accounting practices</i>	Goals & Budget, beginning page 1.27
I.C.3 and I.C.4	Intervention strategies (high level)	Ch. 1 Portfolio Summary, 'Intervention Strategies' Section
	<i>Overall issues/challenges/barriers</i>	Challenges & Barriers, page 1.34
	<i>High level summary of strategies and tools (e.g., AMI data, AB 802, procurement model, up/mid/downstream, etc.)</i>	Intervention Strategies, page 1.33
I.C.4; I.D	Solicitation plan	Ch. 1: Portfolio Summary, 'Solicitation Plan' Section
I.C.4	<i>Solicitation strategies/areas that could be SW</i>	Solicitation Plan, page 1.38
I.D; II.F	<i>Proposal for transitioning the majority of portfolios to be outsourced by the end of 2020.</i>	Solicitation Plan, page 1.38

Map to NRDC Compilation Document	Business Plan Element	I-REN Notes / Indicate Complete
Sector Chapter (commercial, residential, public, agricultural, industrial, x-cutting)		Ch. 2: Public Sector, Ch. 3: Codes & Standards, and Ch. 4 Workforce Education & Training. See chapter subsections as indicated below.
II.A	Summary tables	
II.A	<i>Table with CE, TRC, PAC, emissions, savings, budget</i>	Sector Chapter: Budget and Metrics
I.C.7; II.E.1.b	<i>Metrics for sector</i>	Sector Chapter: Budget and Metrics
II.D	Market characterization (overview and market/gap and other analysis)	
II.D.1	<i>Electricity/NG</i>	Sector Chapter: Introduction/ Market Characterization
II.D.2	<i>State goals include acknowledgement of goals set by Strategic Plan, SB 350, AB758, guidance as appropriate)</i>	Ch. 1: Portfolio Summary, Supporting California's Energy Goals & Needs, page 1.17-1.18
II.D.3	<i>EE potential and goals</i>	Sector Chapter: Market Characterization
II.D.5	<i>Customer landscape (e.g., segments/subsegments, major end uses, participation rates, etc.)</i>	Sector Chapter: Market Characterization
II.D.6	<i>Major future trends that are key for the PA and its customers</i>	Sector Chapter: Major Trends
II.D.7	<i>Barriers to EE and other challenges to heightened EE (e.g., regulatory, market, data)</i>	Sector Chapter: Approach to Overcoming Barriers
II.2.a	Description of overarching approach to the sector	
	<i>Goals/strategies/approaches</i>	Sector Chapter: Introduction, Intervention Strategies and Objectives
I.C.6; I.D	<i>How portfolio meets Commission guidance</i>	Ch. 1: Portfolio Summary, Regulatory Requirements, page 1.19; addressed throughout Business Plan
II.C	<i>Description of how this chapter addresses the performance challenges/barriers</i>	Sector Chapter: Approach to Overcoming Barriers
I.C.4 a-c	Intervention strategies (detailed)	
II.D.2.a; II.E.3	<i>What specific strategies are being pursued (e.g., near, mid, long AND existing, modified, new)</i>	
I [cmt with excerpt]	<i>Why specific strategies were chosen (e.g., ID current weaknesses, best practices, or other rationale to support choice)</i>	Sector Chapter: Intervention Strategies and Objectives
II.E.1.a; II.E.4	<i>How approaches advance goals discussed above</i>	Sector Chapter: Intervention Strategies and Objectives
I.C.4; I.E; II.D.4	<i>How strategies use lessons learned from past cycles and EM&V</i>	Sector Chapter: EM&V Considerations; Ch. 1: Portfolio Summary, Evolving from Past Cycles & I-REN's Role, page 1.26

Map to NRDC Compilation Document	Business Plan Element	I-REN Notes / Indicate Complete
I	<i>How will interventions support/augment current approaches or solve challenges</i>	Sector Chapter: Approach to Overcoming Barriers, Intervention Strategies and Objectives
II.D.2	<i>Explanation for how these strategies address legislative mandates from AB 802, SB350, and AB 793, as well as other Commission directives for this sector, including strategic plan.</i>	Ch. 1: Portfolio Summary, Supporting California's Energy Goals & Needs, page 1.17-1.18
I.C.4	<i>Future expectations for intervention strategies</i>	Sector Chapter: Evolving Approach; Ch. 1: Portfolio Summary, Evolving from Past Cycles & I-REN's Role, page 1.26
I.C.1; II.E.6	<i>Description of pilots</i>	Sector Chapter: Anticipated Programs
II.F	<i>Key Partners</i>	Sector Chapter: Key Partners
I.C.5; I.D; II.B; II.C	Compare/contrast to past cycles	Sector Chapter: Evolving Approach; Ch. 1: Portfolio Summary, Evolving from Past Cycles & I-REN's Role, page 1.26
	<i>Budget changes as appropriate</i>	N/A
	<i>Modification to sector strategies</i>	N/A
	Cross-cutting (sector chapters and ME&O)	
II.E.2; II.H, II.K	<i>Program Administrator marketing and integration with SW MEO as applicable</i>	Sector Chapter: Marketing, Education & Outreach
II.E.5; II.H	<i>Workforce, education, and training</i>	Sector Chapter: Cross-Cutting & Coordinating Activities
II.H	<i>Emerging Technologies</i>	N/A
II.H	<i>Codes & Standards</i>	Sector Chapter: Cross-Cutting & Coordinating Activities
II.G	Cross PA and Offering Coordination	
II.G	<i>How strategies are coordination among regional PAs</i>	Sector Chapter: Intervention Strategies and Objectives, Key Partners, Cross-Cutting & Coordinating Activities
II.G	<i>Proposal of statewide program administrator/approaches for this sector</i>	N/A
II.G	<i>How the sector strategies are coordinated with statewide program activities</i>	
II.G	<i>How are strategies coordinated with other state agencies and initiatives (e.g., AB 758)</i>	Sector Chapter: Intervention Strategies and Objectives, Key Partners, Cross-Cutting & Coordinating Activities
II.I	EM&V Considerations (statement of needs)	
II.I	<i>Data collection needs</i>	Sector Chapter: EM&V Considerations
II.I	<i>Anticipated study needs</i>	Sector Chapter: EM&V Considerations

Map to NRDC Compilation Document	Business Plan Element	I-REN Notes / Indicate Complete
II.J	Demand Response	N/A
ED Guidance (p.8)	<i>How EE measures use up-to-date DR enabling technologies to be "DR ready"</i>	N/A
ED Guidance (p.8)	<i>How duplication of costs for ME&O, site visits, etc. is avoided for dual-purpose technologies</i>	N/A
ED Guidance (p.9)	<i>How strategies facilitate customer understanding of peak load, cost, and opportunities to reduce</i>	N/A
II.K	Residential Rate Reform	N/A
ED Guidance (p.9)	<i>How BPs will help reduce load during TOU periods</i>	N/A
ED Guidance (p.9)	<i>How BP will diminish barriers to load reduction during TOU periods</i>	N/A
ED Guidance (p.9)	<i>How strategies will provide info to customers and/or provide a tool to show how program may impact customer energy usage during different TOU periods</i>	N/A
ED Guidance (p.9)	<i>How strategies will analyze whether a customer may experience greater savings by switching to a different, opt-in TOU rate</i>	N/A
ED guidance (p.9)	<i>ME&O re: rate reform</i>	N/A
II.L	Integrated Demand Side Resources	N/A
II.M	Zero-Emission Vehicles (EVs)	N/A
II.N	EnergySavings Assistance (Multi-family Focused)	N/A
Appendices		
	<i>Additional Customer Data</i>	N/A
	<i>Cited research</i>	Appendix B: Public Sector Market Analysis
	<i>CAEECC stakeholder input resolution</i>	Appendix D: Stakeholder Input Resolution

Appendix B: Public Sector Market Analysis

Measure Selection and Savings Methodology

To estimate the energy savings for the I-REN Public Sector resource program, measures were selected based on their statewide availability as well as their viability towards a broad range of implementation opportunities.

The following categories of measures were identified as having high potential for application to the Public Sector, based on the specific application criteria listed.

Table B-1. Public Sector Measure Categories

	Energy End Use
Plug loads	Exercise machines, tools, computers, office equipment, refrigerators, food prep equipment
Standard lighting	Virtually all indoor spaces except for specialty lighting listed below
Whole-Building HVAC	Likely to have rooftop unit or similar approach to HVAC; med-large buildings; may be in addition to or in lieu of central plant
Mechanical shop	Equipment plug loads, pumps /compressors /hydraulics, possibly high ventilation demand
High bay lighting	Assembly spaces, gyms, warehouses
Specialty Outdoor Lighting	Large parking areas, athletic fields, stadiums
Significant plumbing installation	High number of plumbing fixtures and subsequent demand for hot and cold water. Gyms, assembly spaces, airports, jails and prisons, commercial kitchens, large offices, etc.
Central plant	Pumps, boilers, chillers/cooling water
Gas appliances	Cooking and/or water heating equipment
High water heating loads	boilers/steam generators, heated pools, showers, laundering, ware washing, cooking, spa/sauna
Cooling-dominated HVAC loads	Assembly spaces, gyms, offices (typically), classrooms (typically), commercial kitchens, etc.
Water pumps	Pool, water treatment station, agricultural irrigation operations, hot water recirculation
Laboratories	Wet or dry. Depending on use may have high loads for: ventilation/exhaust; space heating/cooling; refrigeration; plug loads; water heating/cooling. Other specialized loads may exist on case-by-case basis
Other specialty lighting	Theatrical lighting, greenhouses, others
Data Center	Dedicated server room for large data operations
High Exhaust or Ventilation Loads	Labs, industrial / commercial operations, some healthcare, etc.

Measure Category	Energy End Use
Process Loads from misc. equipment	Airport/jail security, airport baggage equipment, warehouse conveyances, etc.
Heating-dominated HVAC loads	Occupied spaces in CZs with seasonal heating
Water Heating Process Loads	For commercial / industrial use, distinct from water heating for restrooms /showers /pools
Process Cooling and Heating Loads	For commercial and industrial use.

Target implementation was then based on a market assessment of available target opportunities as well as implementation feasibility during the first few years of program implementation across a broad variety of facilities in the targeted area.

A broad measure mix was then assembled based on both implementation feasibility as well as energy savings yield for each of the previously mentioned categories, and year over year savings yield was computed based on implementation potential and target penetration.

Yearly projections reflect a gradual increase in program participation as well as a slight increase in implementation costs (2.2% based on average yearly inflation rate).

Appendix C: Letters of Commitment & Support

Over the last year I-REN has worked with Southern California Edison, Southern California Gas, and Southern California Regional Energy Network to identify ways to coordinate in the region and “minimize negative overlap that could lead to customer confusion or duplicative administrative costs.”¹

I-REN is proud to have received Letters of Commitment to Cooperate from Southern California Edison, Southern California Gas, and Southern California Regional Energy Network. In accordance with D.19-12-021, I-REN is filing these letters with its Business Plan application, to be followed by a Joint Cooperation Memo after business plan approval.

¹ D.19-12-021, p. 81, Findings of Fact paragraph 6.

Contents

Letters of Commitment to Cooperate from other Program Administrators:

- Southern California Edison (SCE)
- Southern California Gas (SoCalGas)
- Southern California Regional Energy Network (SoCalREN)

Letters of Support for I-REN:

- Regional, County, and other Organizations
 - Southern California Association of Governments (SCAG)
 - County of San Bernardino
 - County of Riverside Fourth District Supervisor
 - Western Community Energy
- WRCOG Member Cities
 - City of Banning
 - City of Canyon Lake
 - City of Eastvale
 - City of Jurupa Valley
 - City of Lake Elsinore
 - City of Menifee
 - City of Moreno Valley
 - City of Murrieta
 - City of Temecula
 - City of Wildomar
- CVAG Member Cities
 - City of Cathedral City
 - City of Indian Wells
 - City of Indio
 - City of La Quinta
 - City of Palm Springs
- SBCOG Member Cities
 - City of Chino
 - City of Chino Hills
 - City of Colton
 - City of Highland
 - City of San Bernardino
 - City of Twentynine Palms

Letters of Commitment to Cooperate

The following pages contain Letters of Commitment to Cooperate from Southern California Edison, Southern California Gas, and Southern California Regional Energy Network.

REGIONAL ENERGY NETWORK
LETTER OF COMMITMENT TO COOPERATE
BETWEEN
INLAND REGIONAL ENERGY NETWORK (I-REN)
AND
SOUTHERN CALIFORNIA EDISON COMPANY (SCE)

PURPOSE

The purpose of this Letter of Commitment to Cooperate is to make the initial clarifying statement to highlight the cooperation between Western Riverside Council of Governments (WRCOG), as lead implementer of Inland Regional Energy Network (I-REN), and Southern California Edison Company (SCE).

BACKGROUND

I-REN, on behalf of the Coachella Valley Association of Governments, San Bernardino Council of Governments, and WRCOG, hereby submits this Letter of Commitment to Cooperate pursuant I-REN's Business Plan proposal to the California Public Utilities Commission (Commission).

On December 5, 2019, the Commission adopted the Decision Regarding Frameworks for Energy Efficiency Regional Energy Networks and Market Transformation.¹ The decision authorizes the continued operation of existing RENs and invites new REN proposals as business plans to be filed with the Commission if they meet certain additional requirements as defined in this decision. These new requirements for new RENs include:

1. RENs will be required to demonstrate unique value in achieving stat ;
2. RENs will represent more than one local government entity;
3. RENs will coordinate with existing program administrators in their geographic area prior to filing their business plans;
4. RENs will vet their proposal with stakeholders through the California Energy Coordinating Committee (CAEECC);
5. RENs will explain their governance structure in their business plan filing.

Program Parameters

I-REN and SCE will coordinate on the following program sectors below:

Public

Workforce Education & Training

¹ D. 19-12-021

Codes & Standards

Terms

The term of the agreement shall be updated to initiate the development of the Joint Cooperation Memo if I-REN's Business Plan is approved by the Commission. Upon approval, I-REN and will work together on finalizing the program parameters to minimize duplication and avoid customer confusion. The parties will also work to develop and submit a Joint Cooperation Memo outlining similar programs and methods for cooperation.

[Signatures on the following page]

SIGNATURE PAGE TO
LETTER OF COMMITMENT TO COOPERATE
BETWEEN
INLAND REGIONAL ENERGY NETWORK (I-
AND
SOUTHERN CALIFORNIA EDISON (SCE)

IN WITNESS WHEREOF, the Parties hereto have made and executed this Letter of Commitment to Cooperate as of the date first written above.

WRCOG

Western Riverside Council of
Governments

By:  11/30/2020

Casey Dailey
Director of Energy & Environmental
Programs

SCE

Southern California Edison Company

By:  12/1/2020

Michael Bushey
Director, DSM Program Operations

REGIONAL ENERGY NETWORK
LETTER OF COMMITMENT TO COOPERATE
BETWEEN
WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS AND
SOUTHERN CALIFORNIA GAS COMPANY

PURPOSE

Pursuant to California Public Utilities Commission (“CPUC” or “Commission”) Decision D.19-12-021 (“Decision”), the purpose of this Letter of Commitment to Cooperate is to make the initial clarifying statement to highlight the cooperation between Western Riverside Council of Government (“WRCOG”) as the Program Administrator (“PA”) of the Inland Regional Energy Network (“I-REN”) and Southern California Gas Company (“SoCalGas”), an Investor Owned Utility. The WRCOG on behalf of the Coachella Valley Association of Governments (“CVAG”), San Bernardino Council of Governments (“SBCOG”) and itself in the matter of forming and administering I-REN hereby submits this Letter of Commitment to Cooperate along with the I-RENs Business Plan proposal to the CPUC.

BACKGROUND

The Commission adopted the Decision on December 5, 2019. The Decision authorized the continued operation of all existing Regional Energy Networks (“RENs”) and invited proposals for new RENs to be filed with the Commission via a motion in the open energy efficiency rulemaking, if they meet certain additional requirements as defined in the Decision. The additional requirements for new RENs are as follows:

1. RENs will be required to demonstrate unique value in achieving state goals;
2. RENs will represent more than one local government entity;
3. RENs will coordinate with existing program administrators in their geographic area prior to filing their business plans;
4. RENs must vet their proposal with stakeholders through the California Energy Efficiency Coordinating Committee (“CAEECC”);
5. RENs must explain their REN governance structure in their business plan filing;
6. RENs must provide an estimate of benefits and costs according to the Total Resource Cost and Program Administer Cost Tests;
7. RENs must provide a proposed set of energy savings targets;
8. RENs must provide a proposed set of goals and metrics.

Program Coordination

WRCOG and SoCalGas will coordinate on the following program sectors:

Public

Workforce Education & Training

Codes & Standards

Working with other Program Administrators, WRCOG and SoCalGas will initiate the development of the Joint Cooperation Memo if I-REN's Business Plan is approved by the Commission. Upon approval, WRCOG and SoCalGas will work together along with other Program Administrators on finalizing the program parameters and coordination details for the final submittal of the Joint Cooperation Memo.

[Signatures on the following page]

SIGNATURE PAGE TO
LETTER OF COMMITMENT TO COOPERATE
BETWEEN
AND
Southern California Gas Company

IN WITNESS WHEREOF, the Parties hereto have made and executed this Letter of Commitment to Cooperate as of the date first written above.

WRCOG

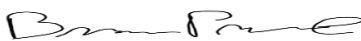
WESTERN RIVERSIDE COUNCIL
OF GOVERNMENTS

Investor Owned Utility

Southern California Gas Company

By: 
Casey Dailey
Director of Energy & Environmental Programs

Date: __12/2/2020__


By: Brian Prusnek
Director – Customer Programs &
Assistance

Date: _____11/25/2020_____

**SAN BERNARDINO COUNCIL OF GOVERNMENTS, COACHELLA VALLEY ASSOCIATION
OF GOVERNMENTS, WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS
AND
SOUTHERN CALIFORNIA REGIONAL ENERGY NETWORK (SoCalREN)**

LETTER OF COMMITMENT TO COOPERATE

PURPOSE

The purpose of this Letter of Commitment to Cooperate is to make an initial clarifying statement to highlight the cooperation between the Western Riverside Council of Governments, San Bernardino Council of Governments, and the Coachella Valley Association of Governments, and the Southern California Regional Energy Network (SoCalREN) in the implementation of a new proposed Regional Energy Network, Inland Regional Energy Network (I-REN), with overlapping territory in Riverside and San Bernardino Counties.¹

The Joint Parties submit this Letter of Commitment to Cooperate pursuant to the California Public Utilities Commission ("Commission") to Decision (D.) 19-12-021, Ordering Paragraph (OP) 2.²

BACKGROUND

On June 5, 2018, the Commission issued D.19-12-021, *Decision Regarding Frameworks For Energy Efficiency Regional Energy Networks and Market Transformation*, which adopted the guidelines for the continued operation of existing RENs and allows for the proposals of new RENs as business plans to be filed with the Commission. In addition, D.19-12-021 requires that any new REN proposals must include a "Letter of Commitment" to cooperate between each energy efficiency program administrator within the proposed overlapping service areas. Specifically, the directive states:

"[...], to ensure appropriate coordination with all other program administrators operating within the region that the new REN proposes to serve, we will require that initial "letters of commitment" to cooperate be included with the business plan proposal to the Commission. These "letters of commitment" will be necessarily higher level than JCMs required of existing administrators, as pointed out by WRCOG and SCE in comments on the proposed decision. But the "letters of commitment" from each of the other existing administrators in the prospective REN's geographic area should indicate that the prospective REN has coordinated with them, and that they have agreed to coordinate and cooperate to ensure no program conflicts, should the new REN proposal be approved by the Commission."³

DISCUSSION

Should the new I-REN proposal be approved by the Commission, the Joint Parties have agreed to coordinate and cooperate to ensure no program conflicts. The Joint Parties will coordinate their respective program offerings and resources to minimize duplicative offerings and work in an

¹ Hereto referred to as the "Joint Parties."

² D.19-12-021 at 88

³ Ibid., p. 22.

approach where collaboration will support efforts for services to remain complementary and supplemental to the markets' needs. The Joint Parties will work toward minimizing duplication of programs and provide choice amongst all offerings of Program Administrators allowing the customer to be the decision maker.

The Joint Parties will coordinate and cooperate as the market and program administration expands and gains new market actors. This approach is in the best interest of the customer providing a range of options to help them meet their energy efficiency goals.

[Signatures on the following page]

SIGNATURE PAGE TO

**SAN BERNARDINO COUNCIL OF GOVERNMENTS, COACHELLA VALLEY ASSOCIATION
OF GOVERNMENTS, WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS
AND**

LETTER OF COMMITMENT TO COOPERATE

IN WITNESS WHEREOF, the Parties hereto have made and executed this Letter of Commitment to Cooperate as of the date first written above.

INLAND REGIONAL ENERGY NETWORK

**SOUTHERN CALIFORNIA REGIONAL
ENERGY NETWORK**

WESTERN RIVERSIDE COUNCIL
OF GOVERNMENTS

COUNTY OF LOS ANGELES

By: *Casey Dailey*
[Casey Dailey \(Nov 23, 2020 10:22 PST\)](#)
Casey Dailey
Director of Energy & Environmental Programs
Western Riverside Council of Governments

Nov 23, 2020

By: *Minh Le*
[Minh Le \(Nov 23, 2020 09:21 PST\)](#)
Minh Le
General Manager
ISD- Environmental Energy Services
County of Los Angeles

Nov 23, 2020

Draft Letter of Commitment_SCR (SoCalREN Edits)_cd

Final Audit Report

2020-11-23

Created:	2020-11-23
By:	Minh Le (msle@isd.lacounty.gov)
Status:	Signed
Transaction ID:	CBJCHBCAABAAPXJBpv245zstBFPgFr-H8Rn10_-Ngdlr

"Draft Letter of Commitment_SCR (SoCalREN Edits)_cd" History

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-  Agreement completed.
2020-11-23 - 6:22:32 PM GMT

Letters of Support

The following pages contain Letters of Support from cities, Riverside and San Bernardino county officials, and other regional organizations.

April 13, 2020

Mr. Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave. #200
Riverside, CA 92501

RE: Letter of Support – CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

On behalf of the Southern California Association of Governments, I would like to submit this letter of support for the Inland Regional Energy Network's (I-REN) application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The Coachella Valley Association of Governments (CVAG), San Bernardino Council of Governments (SBCOG), and Western Riverside Council of Governments (WRCOG) have implemented energy efficiency programs and services locally in the combined regions of Riverside and San Bernardino Counties for nearly a decade. In this time, they have honed the skillsets, knowledge, and networks to identify and address the needs of their constituents. The member agencies have a deep familiarity with the Counties of Riverside and San Bernardino, their boards have elected officials and local government staff representation, and they are aware of the challenges and opportunities associated with the I-REN service territory's geographic arrangement and distance from major metropolitan areas.

Based on the member agencies' regional experience, I-REN proposes to provide services to market sectors including, but not limited to, the following three areas. I-REN's approach to serving these markets is detailed in the Sector Descriptions that accompany this letter.

- 1. Public Sector:** Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
- 2. Workforce Education & Training:** Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
- 3. Codes and Standards:** Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency in the public sector, increased compliance with codes and standards, and advancements in workforce development. I-REN brings the necessary local experience to continue and expand their

We support I-REN's efforts and respectfully request that the CPUC give full and fair consideration to this important proposal.

Sincerely,

A handwritten signature in blue ink that reads "Kome Ajise". The signature is written in a cursive style with a large, stylized "K" and "A".

Kome Ajise
Executive Director



County Administrative Office
Governmental & Legislative Affairs

Josh Candelaria
Director

April 14, 2020

RE: Inland Empire Regional Energy Network – SUPPORT

To whom it may concern:

The County of San Bernardino is pleased to support for the Inland Regional Energy Network (I-REN) application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The County supports the efforts of I-REN application and its initiatives designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. In addition this initiative that will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code and engage with building departments, local contractors, and regional construction firms through mentorships, education, and outreach activities; and the promotion of online resources and communities.

The final piece is a Workforce, Education and Training aimed to address the current limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer work force programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

For the reasons listed above, the County supports Inland Regional Energy Network application. If you have any questions regarding the County's position, please contact Josh Candelaria, Governmental and Legislative Director, at 909 387-4821 or jcandelaria@sbcounty.gov.

Sincerely,

A handwritten signature in black ink, appearing to read "Curt Hagman".

Curt Hagman
Fourth District Supervisor
Chair, San Bernardino County Board of Supervisors

County of Riverside

RIVERSIDE OFFICE:
4080 Lemon Street, 5th Floor
Riverside, CA 92502-1647
(951) 955-1040
Fax (951) 955-2194



DISTRICT OFFICE/MAILING ADDRESS
73-710 Fred Waring Drive, Suite 222
Palm Desert, CA 92260-2574
(760) 863-8211
Fax (760) 863-8905

SUPERVISOR V. MANUEL PEREZ FOURTH DISTRICT

October 5, 2020

RE: Letter of Support for Inland Regional Energy Network

To Whom It May Concern:

I am pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in its application to the California Public Utilities Commission to become a REN Program Administrator of energy efficiency funds.

I support the efforts of I-REN and its member agencies – the Western Riverside Council of Governments, the Coachella Valley Association of Governments and the San Bernardino Council of Governments – as they pursue ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including, but not limited to the following:

- **Public Sector:** This initiative is designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN approach is to connect energy efficiency with community resilience. Its service territory experiences harsh climate conditions in summer months, and communities benefit from these public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards (C&S):** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building department staff, local contractors and regional construction firms through mentorship, marketing, education and outreach (ME&O) activities; and the promotion of online resources and communities such as Energy Code Ace.

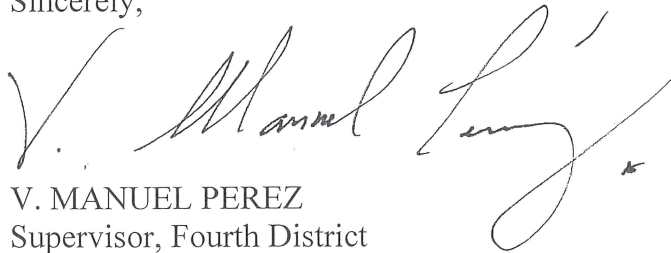
To Whom It May Concern
October 5, 2020
Page 2

- **Workforce, Education and Training (WE&T):** I-REN's WE&T initiatives aim to address the limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local educational institutions to develop and offer workforce programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency in the public sector, increased compliance with codes and standards, and advancements in workforce development. I-REN brings the necessary local experience to continue and expand its current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

As supervisor for Riverside County's Fourth District, representing the eastern two-thirds of Riverside County, I respectfully offer my support of I-REN in its application to become a REN Program Administrator, and I look forward to collaborating with them in this important work.

Sincerely,

A handwritten signature in black ink, appearing to read "V. Manuel Perez", with a stylized flourish at the end.

V. MANUEL PEREZ
Supervisor, Fourth District

VMP:das

cc: Nils Strindberg, California Public Utilities Commission Energy Division



RESOLUTION NO. 2020-22

**A RESOLUTION OF THE BOARD OF DIRECTORS OF
WESTERN COMMUNITY ENERGY
SUPPORTING SUBMITTAL OF A PROPOSAL TO THE CALIFORNIA PUBLIC
UTILITIES FOR SUPPORT OF THE I-REN BUSINESS PLAN**

WHEREAS, Senate Bill 350 (2015, De Leon) requires the State Energy Resources Conservation and Development Commission to establish annual targets for statewide energy efficiency savings and AB/SB 32 (2006, Pavley) further tasks the State Air Resources Board to ensure that statewide greenhouse gas emissions are reduced to 40% below the 1990 level by 2030; and

WHEREAS, the Inland Regional Energy Network Business Plan supports the goals of SB 350 and AB/SB32 by working with local governments and its communities to set energy efficiency saving targets and reduce its greenhouse gas emissions through current / new developed facilities; and

WHEREAS, the Executive Committee of the Western Riverside Council of Governments (WRCOG) has authorized WRCOG to submit a proposal for the Inland Regional Energy Network (I-REN) and WRCOG has requested that WCE support WRCOG's proposal; and

WHEREAS, a successful proposal for the I-REN will provide a funding opportunity to plan and further implement energy efficiency programs to local governments in the region of both Riverside and San Bernardino Counties.

NOW, THEREFORE, THE WESTERN COMMUNITY ENERGY BOARD OF DIRECTORS DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

1. That the Board of Directors supports WRCOG's proposal to the California Public Utilities Commission in pursuit of establishing an I-REN to offer energy efficiency services to local governments and the communities of Riverside and San Bernardino Counties.

PASSED AND ADOPTED by the Board of Directors on December 9, 2020.

Ben Benoit, Chairperson
Western Community Energy

Rick Bishop, Secretary
Western Community Energy

Approved as to form:

Steven DeBaun
Western Community Energy Legal Counsel

AYES: 6

NAYS: 0

ABSENT: 1

ABSTAIN: 0



City of Banning

Office of the City Manager

January 17, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Banning is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at (951) 922-3104 or dschulze@banningca.gov should you have any questions.

Sincerely,

Douglas Schulze
City Manager



CITY OF CANYON LAKE

February 27, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Canyon Lake is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at (951) 246-2025 or chrismann@cityofcanyonlake.com should you have any questions.

Sincerely,

Chris Mann
City Manager



CITY OF EASTVALE

12363 Limonite Avenue | Suite 910 | Eastvale, CA 91752
951.361.0900

January 28, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Eastvale is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events and providing ongoing feedback on how to continue to grow the programs for the REN.

We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. **Public:** Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. **Workforce Education & Training:** Partnership opportunities with local academia to develop and offer workforce programs that can support high school/community college students with jobs in the field of energy efficiency.
3. **Codes & Standards:** Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at (951) 703-4425 or ggibson-williams@eastvaleca.gov should you have any questions.

Sincerely,

Gina Gibson-Williams
Community Development Director

City of Jurupa Valley

Anthony Kelly, Jr. Mayor, Lorena Barajas Mayor Pro Tem,
Micheal Goodland, Council Member, Chris Barajas, Council Member, Brian Berkson, Council Member

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Jurupa Valley is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy e opportunities within the region:

1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at (951) 332-6464 or rbutler@jurupavalley.org should you have any questions.

Sincerely,



Rod Butler
City Manager

8930 Limonite Ave., Jurupa Valley, CA 92509-5183
Phone: (951) 332-6464, FAX (951) 332-6995
www.jurupavalley.org



January 22, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional
Energy Network Development

Dear Mr. Bishop:

The City of Lake Elsinore is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school/community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at (951) 674-3124, ext 204 or gyates@lake-elsinore.org should you have any questions.

Sincerely,

Grant Yates, City Manager
CC: Lake Elsinore City Council

951.674.3124

130 S. MAIN STREET

LAKE ELSINORE, CA 92530

WWW.LAKE-ELSINORE.ORG

January 21, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Menifee is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

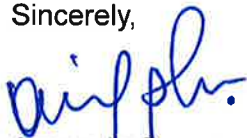
We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. **Public:** Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. **Workforce Education & Training:** Partnership opportunities with local academia to develop and offer workforce programs that can support high school / community college students with jobs in the field of energy efficiency.
3. **Codes & Standards:** Technical support to local contractors, City Planning staff, and local Planning firms to better understand the new energy efficiency Building Codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at (951) 723-3700 or avilla@cityofmenifee.us should you have any questions.

Sincerely,



Armando G. Villa
City Manager



City Manager's Office
14177 Frederick Street
P. O. Box 88005
Moreno Valley CA 92552-0805
Telephone: 951.413.3020

February 4, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Moreno Valley is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

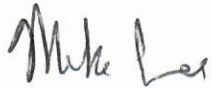
We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

If you have any questions, please feel free to contact me at 951-413-3020 or citymanager@moval.org.

Sincerely,

A handwritten signature in black ink that reads "Mike Lee". The signature is written in a cursive, slightly slanted style.

Mike Lee
Interim City Manager



CITY OF MURRIETA

January 21, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Avenue, Suite 200
Riverside, CA 92501

RE: Letter of Support for CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Murrieta is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects.

We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

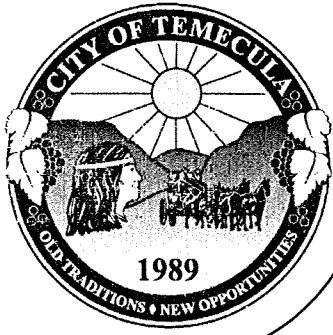
With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at (951) 461-6008 or KSummers@MurrietaCA.gov should you have any questions.

Sincerely,

A handwritten signature in blue ink, appearing to read "Kim S.", is positioned above the printed name of the signatory.

Kim Summers
City Manager



City of Temecula

City Council/City Manager
41000 Main Street • Temecula, CA 92590
Phone (951) 694-6444 • TemeculaCA.gov

January 28, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave., Suite 200
Riverside, CA 92501

**Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional
Energy Network Development**

Dear Mr. Bishop:

The City of Temecula is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

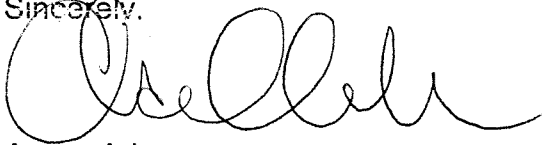
1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

Rick Bishop
Executive Director
January 28, 2020
Page 2

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me or our Public Works Director, Patrick Thomas at 951-506-5163 or Patrick.thomas@temeculaca.gov should you have any questions.

Sincerely,

A handwritten signature in black ink, appearing to read 'A. Adams', written over the word 'Sincerely,'.

Aaron Adams
City Manager

cc: Greg Butler, Assistant City Manager
Patrick Thomas, Public Works Director
Luke Watson, Community Development Director

Dustin Nigg, Mayor, Dist. 2
Bridgette Moore, Mayor Pro Tem, Dist. 4
Ben J. Benoit, Council Member, Dist. 1
Joseph Morabito Council Member, Dist. 3
Marsha Swanson, Council Member, Dist. 5



23873 Clinton Keith Rd, Ste 201
Wildomar, CA 92595
951.677.7751 Phone
951.698.1463 Fax
www.CityofWildomar.org

October 12, 2020

Rick Bishop
Executive Director
Western Riverside Council of Governments
3390 University Ave. #200
Riverside, CA 92501

Subject: Letter of Support for CVAG, SBCOG, and WRCOG Regional Energy Network Development

Dear Mr. Bishop:

The City of Wildomar is pleased to support the development of a Regional Energy Network (REN) in partnership with the Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG) and the San Bernardino Council of Governments (SBCOG). We commit to supporting this initiative by actively assisting with identifying and engaging future energy projects, supporting outreach at existing community themed events, and providing ongoing feedback on how to continue to grow the programs for the REN.

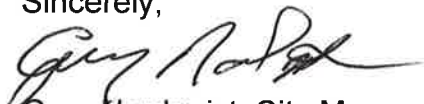
We are eager to be involved and continue to learn more about the program areas as they are being developed. The City will support the program areas listed below for ongoing energy efficiency opportunities within the region:

1. Public: Technical assistance support for municipal agencies looking to upgrade their community centers, libraries, cooling centers, and senior centers.
2. Workforce Education & Training: Partnership opportunities with local academia to develop and offer work force programs that can support high school / community college students with jobs in the field of energy efficiency.
3. Codes & Standards: Technical support to local contractors, city planning staff, and local planning firms to better understand the new energy efficiency building codes.

With the recent California Public Utilities Commission approval on the future of RENs, we see this as a great opportunity to develop a REN within the Counties of Riverside and San Bernardino.

Please feel free to contact me at 951-677-7751 x209 or gnordquist@cityofwildomar.org should you have any questions.

Sincerely,


Gary Nordquist, City Manager



September 28, 2020

Subject: Letter of Support for Inland Regional Energy Network

To whom it may concern:

The City of Cathedral City is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The City of Cathedral City supports the efforts of I-REN and its member agencies of Western Riverside Council of Governments, Coachella Valley Association of Governments, and San Bernardino Council of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following;

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN approach is to connect energy efficiency with community resilience. Its service territory experiences harsh climate conditions in summer months, and communities benefit from these public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards (C&S):** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building department staff, local contractors, and regional construction firms through mentorship; marketing, education, and outreach (ME&O) activities; and the promotion of online resources and communities such as Energy Code Ace.
- **Workforce, Education and Training (WE&T):** I-REN's WE&T initiatives aim to address the limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer workforce programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency in the public sector, increased compliance

with codes and standards, and advancements in workforce development. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work.

Sincerely,

A handwritten signature in blue ink, appearing to read "John Aguilar". The signature is fluid and cursive, with the first name "John" and last name "Aguilar" clearly distinguishable.

John Aguilar
Mayor
City of Cathedral City

cc. Nils Strindberg, CPUC Energy Division



October 2, 2020

Subject: Letter of Support for Inland Regional Energy Network

To whom it may concern:

The City of Indian Wells is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The City of Indian Wells supports the efforts of I-REN and its member agencies of Western Riverside Council of Governments, Coachella Valley Association of Governments, and San Bernardino Council of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following;

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN approach is to connect energy efficiency with community resilience. Its service territory experiences harsh climate conditions in summer months, and communities benefit from these public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards (C&S):** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building department staff, local contractors, and regional construction firms through mentorship; marketing, education, and outreach (ME&O) activities; and the promotion of online resources and communities such as Energy Code Ace.
- **Workforce, Education and Training (WE&T):** I-REN's WE&T initiatives aim to address the limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer workforce programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency in the public sector, increased compliance with codes and standards, and advancements in workforce development. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work.

Sincerely,

A handwritten signature in blue ink, appearing to be 'Ty Peabody', with a large, stylized initial 'T' and a long, sweeping horizontal stroke at the end.

Ty Peabody
Mayor
City of Indian Wells

cc. Nils Strindberg, CPUC Energy Division

February 13, 2020



Subject: Letter of Support for Inland Regional Energy Network

To whom it may concern:

The City of Indio is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

Indio supports the efforts of I-REN and its member agencies of Western Riverside Council of Governments, Coachella Valley Association of Governments, and San Bernardino Council of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following;

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN approach is to connect energy efficiency with community resilience. Its service territory experiences harsh climate conditions in summer months, and communities benefit from these public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards (C&S):** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building department staff, local contractors, and regional construction firms through mentorship; marketing, education, and outreach (ME&O) activities; and the promotion of online resources and communities such as Energy Code Ace.
- **Workforce, Education and Training (WE&T):** I-REN's WE&T initiatives aim to address the limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer workforce programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency in the public sector, increased compliance with codes and standards, and advancements in workforce development. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work.

Sincerely,



Glenn Miller
Mayor, City of Indio

cc. Nils Strindberg, CPUC Energy Division

September 30, 2020

Subject: Letter of Support for Inland Regional Energy Network

To Whom It May Concern:

The City of La Quinta is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The City of La Quinta supports the efforts of I-REN and its member agencies of Western Riverside Council of Governments, Coachella Valley Association of Governments, and San Bernardino Council of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following;

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN approach is to connect energy efficiency with community resilience. Its service territory experiences harsh climate conditions in summer months, and communities benefit from these public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards (C&S):** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building department staff, local contractors, and regional construction firms through mentorship; marketing, education, and outreach (ME&O) activities; and the promotion of online resources and communities such as Energy Code Ace.
- **Workforce, Education and Training (WE&T):** I-REN's WE&T initiatives aim to address the limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer workforce programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency in the public

sector, increased compliance with codes and standards, and advancements in workforce development. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work. Thank you.

Sincerely,

A handwritten signature in blue ink that reads "Linda Evans". The signature is fluid and cursive, with the first name "Linda" and last name "Evans" clearly distinguishable.

Linda Evans, Mayor
City of La Quinta

cc: La Quinta City Council
Nils Strindberg, CPUC Energy Division

October 1, 2020

Subject: Letter of Support for Inland Regional Energy Network

To whom it may concern:

The City Council of the City of Palm Springs is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

We, the City Council of the City of Palm Springs, support the efforts of I-REN and its member agencies of Western Riverside Council of Governments, Coachella Valley Association of Governments, and San Bernardino Council of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following;

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN approach is to connect energy efficiency with community resilience. Its service territory experiences harsh climate conditions in summer months, and communities benefit from these public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards (C&S):** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building department staff, local contractors, and regional construction firms through mentorship; marketing, education, and outreach (ME&O) activities; and the promotion of online resources and communities such as Energy Code Ace.
- **Workforce, Education and Training (WE&T):** I-REN's WE&T initiatives aim to address the limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer workforce programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work.

Sincerely,

A handwritten signature in blue ink, appearing to read "Geoff Kors".

Geoff Kors, Mayor

A handwritten signature in blue ink, appearing to read "Christy Holstege".

Christy Holstege, Mayor Pro Tem

A handwritten signature in blue ink, appearing to read "Lisa Middleton".

Lisa Middleton, Council Member

A handwritten signature in blue ink, appearing to read "Dennis Woods".

Dennis Woods, Council Member

cc. Nils Strindberg, CPUC Energy Division



TOM HAUGHEY
Mayor Pro Tem

MARK HARGROVE
MARC LUCIO
PAUL A. RODRIGUEZ Ed.D.
Council Members

MATTHEW C. BALLANTYNE
City Manager

CITY of CHINO

February 25, 2020

San Bernardino County
Transportation Authority
1170 West 3rd Street, 2nd Floor
San Bernardino, CA 92410

RE: Letter of Support for Inland Empire Regional Energy Network

To Whom it may concern:

The City of Chino (the "City") is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in applying to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

Additionally, the City supports I-REN and its member agencies with their ongoing energy efficiency opportunities along with their proposed I-REN program sector initiatives that include but are not limited to the following:

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers and provide technical support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN territory experiences extreme climate conditions in the summer; our communities will benefit from these public gathering places. Additionally, this will fill a gap in current utility-delivered service offerings.
- **Codes and Standards:** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building departments, local contractors, and regional construction firms through mentorships, education, outreach activities, and the promotion of online resources and communities.



- Workforce, Education and Training: I-REN's Workforce, Education and Training initiatives aim to address the current limited number of qualified contractors providing energy efficiency services within the region. I- REN will identify partnership opportunities with local academia to develop and offer work force programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency. I-REN brings the necessary local experience to continue and expand their current work in addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region. As such, we respectfully support I-REN in its application to become a REN Program Administrator.

Sincerely,



Matthew C. Ballantyne
City Manager
City of Chino

cc. Niles Strindberg, CPUC Energy Division



February 10, 2020

14000 City Center Drive
Chino Hills, CA 91709
(909) 364-2600
www.chinohills.org

San Bernardino Council of Governments
1170 West Third Street, Second Floor
San Bernardino, CA 92410

Subject: Letter of Support for Inland Empire Regional Energy Network

To whom it may concern:

The City of Chino Hills is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

Chino Hills supports the efforts of I-REN and its member agencies of San Bernardino Council of Governments, Western Riverside Council of Governments and Coachella Valley Association of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following:

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN territory experiences extreme climate conditions in the summer, and communities benefit from those public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
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- **Workforce, Education and Training:** I-REN's Workforce, Education and Training initiatives aim to address the current limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer work force programs that can support high school, community college, and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work.

Sincerely,



Benjamin Montgomery
City Manager

BM:DB:SO:JM:dk

cc: Niles Strindberg, CPUC Energy Division
Daniel Bobadilla, P.E., Director of Public Works/ City Engineer
Sean O'Connor, Maintenance and Operations Manager
Jarrod Manual, Facilities Maintenance Supervisor



1-5-2021

Subject: Letter of Support for Inland Empire Regional Energy Network

To Whom it may concern::

The City of Colton is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The City of Colton supports the efforts of I-REN and its member agencies of San Bernardino Council of Governments, Western Riverside Council of Governments and Coachella Valley Association of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following;

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN territory experiences extreme climate conditions in the summer, and communities benefit from those public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards:** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building departments, local contractors, and regional construction firms through mentorships, education, and outreach activities; and the promotion of online resources and communities.
- **Workforce, Education and Training:** I-REN's Workforce, Education and Training initiatives aim to address the current limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer work force programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work

Sincerely,

A handwritten signature in cursive script that reads "Jessica Sutorus".

Jessica Sutorus
Environmental Conservation Supervisor
City of Colton

cc. CPUC Energy Division

CIVIC CENTER
650 N. LA CADENA DRIVE
COLTON, CA 92324
PH: (909) 370-5060
FX: (909) 370-5192
WEB: www.coltonca.gov

2-11-20

Subject: Letter of Support for Inland Empire Regional Energy Network

To Whom it may concern::

The City of Highland is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The City of Highland supports the efforts of I-REN and its member agencies of San Bernardino Council of Governments, Western Riverside Council of Governments and Coachella Valley Association of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following:

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers, and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN territory experiences extreme climate conditions in the summer, and communities benefit from those public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards:** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building departments, local contractors, and regional construction firms through mentorships, education, and outreach activities; and the promotion of online resources and communities.
- **Workforce, Education and Training:** I-REN's Workforce, Education and Training initiatives aim to address the current limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer work force programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work

Sincerely,



Joseph Hughes
City Manager
City of Highland

cc. Niles Strindberg, CPUC Energy Division



City of San Bernardino

Office of the City Manager | Robert D. Field, City Manager

Jensen_Kr@sbcity.org.

A handwritten signature in blue ink, appearing to read "R D Field".

Robert D. Field
City Manager

CITY OFFICES:
6136 ADOBE ROAD
TWENTYNINE PALMS, CA 92277
(760) 367-6799
Fax (760) 367-4890
www.29palms.org



COUNCILMEMBERS
Joel A. Klink, Mayor
Daniel L. Mintz, Sr., Mayor Pro Tem
Steven Bilderain
Karmollette O'Gilvie
McArthur Wright

CITY MANAGER
Frank J. Luckino, MPA

February 20, 2020

Subject: Letter of Support for Inland Empire Regional Energy Network

To Whom it may concern:

The City of Twentynine Palms is pleased to provide this letter of support for the Inland Regional Energy Network (I-REN) in submitting an application to the California Public Utilities Commission (CPUC) to become a REN Program Administrator of energy efficiency funds.

The City of Twentynine Palms supports the efforts of I-REN and its member agencies of San Bernardino Council of Governments, Western Riverside Council of Governments and Coachella Valley Association of Governments with their ongoing energy efficiency opportunities within the region, as well as their proposed I-REN program sector initiatives, including but not limited to the following:

- **Public Sector:** Initiatives are designed to fill gaps in existing program offerings from other providers and provide technical assistance support for municipal agencies looking to upgrade community centers, libraries, senior centers, cooling centers and daycare centers. The I-REN territory experiences extreme climate conditions in the summer, and communities benefit from those public gathering places that offer protection from extreme heat. This will fill a gap in current utility-delivered service offerings.
- **Codes and Standards:** Through this initiative, I-REN will work with local building departments to offer support and training for compliance with the California Building Energy Efficiency Code (Title 24). I-REN will engage with building departments, local contractors, and regional construction firms through mentorships, education, and outreach activities; and the promotion of online resources and communities.
- **Workforce, Education and Training:** I-REN's Workforce, Education and Training initiatives aim to address the current limited number of qualified contractors providing energy efficiency services within the region. I-REN will identify partnership opportunities with local academia to develop and offer work force programs that can support high school, community college and occupational/technical school students with job opportunities in the field of energy efficiency.

With the leadership of I-REN as a dedicated and regional community-focused Program Administrator, these sectors can benefit from improved energy efficiency. I-REN brings the necessary local experience to continue and expand their current work addressing the needs of underserved customers and ensuring affordable access to energy efficiency programs across the region.

We respectfully offer our enthusiastic support of I-REN in its application to become a REN Program Administrator, and we are excited to collaborate with them in this important work.

Sincerely,

A handwritten signature in blue ink, appearing to be 'F. Luckino', with a stylized, sweeping flourish.

Frank J. Luckino
City Manager
The City of Twentynine Palms

cc. Niles Strindberg, CPUC Energy Division

Appendix D: Stakeholder Input Resolution

Table D-1. CAEECC Issue Tracker with Stakeholder Feedback and I-REN Resolution Discussion

ID #	Chapter	Issue	I-REN Resolution Type	I-REN Resolution Discussion
1	Public	SoCalREN Suggested a more targeted focus on low income and disadvantaged communities. In particular, while San Bernardino has three of the most impoverished based on the last Census, the letters of support are from more affluent communities. Suggest ramping up engagement and marketing efforts to disadvantaged local governments and communities. Also, for Public Sector strategy, appreciate seeing SoCal REN strategies replicated – since a main purpose of RENs is to focus on hard-to-reach (HTR) communities.	Addressed in general section of BP or Testimony in Application; Deferred to Implementation Plan or Program Design Stage	I-REN intends to ensure engagement and service across the territory, particularly assisting those local governments who have been historically underserved or unable to access previous or current programs. Letters of support received to date are included in Appendix C of I-REN’s Business Plan.
2	Public	BayREN Expressed an appreciation of the focus on governance, infrastructure, and coordination plan for statewide programs and other actors. Noted the plan looks well thought out. Plan speaks to one of the founding principles/needs of RENs: serving hard to reach communities. Acknowledged that certain activities such as Statewide Energy Efficiency Collaborative (SEEC) which were previously funded by IOUs, are especially important in current times of declining local government funding.	Deferred to Implementation Plan or Program Design Stage	I-REN intends to work with the other RENs to incorporate best practices and connect its local work with large state policy making efforts.

ID #	Chapter	Issue	I-REN Resolution Type	I-REN Resolution Discussion
3	Public	Small Business Utility Advocates Agreed with comments on SEEC, HTR, and low-income considering local government and economic conditions are very strained. This business plan is 2021-2025; small-medium business (SMB) plans is listed under the future business plan; asked if programs be offered to them sooner.		This plan focuses on three sectors (Public, Workforce, Codes & Standards). For the future I-REN is looking towards SMB and residential, but the current focus is building a foundation before expanding. I-REN has had discussions on third party solicitations and is working on as many parallel paths as possible.
4	WE&T, Public	SoCalREN Noted possible duplicative resource program between WET and public sector. The third party solicitation is set to sail at the same time that I-REN's business plan is reviewed. Asked how avoided duplication is being ensured.	Addressed in Sector Chapter of BP	I-REN added a Resource program for the Public sector based on the suggestion from Commission staff. If it's duplicative, WRCOG can adjust as appropriate. I-REN does not see any duplication currently nor has any been brought up in discussions with current PAs.
5	WE&T	BayREN Suggested working with Sheet Metal Workers Union or other CAEECC Members on workforce metrics. Sheet Metal Workers Union Stated that IOUs and RENs must focus on cost-effectiveness, and sometimes miss contractors who have greater expertise in engaging disadvantaged communities; noted that they are happy to discuss further offline.	Addressed in Sector Chapter of BP	I-REN is interested in working with stakeholders and organizations to help inform and shape a successful workforce program. I-REN will incorporate a clear goal for engaging and serving disadvantaged communities through its workforce training and education program. See WE&T Strategies in Chapter 4: Workforce Education & Training.

ID #	Chapter	Issue	I-REN Resolution Type	I-REN Resolution Discussion
6	WE&T	California Labor Management Cooperation Committee Offered to provide assistance on workforce and reaching disadvantaged communities.	Deferred to Implementation Plan or Program Design Stage	I-REN is interested in working with stakeholders and organizations to help inform and shape a successful workforce program.
7	WE&T	NRDC Suggested looking at the UC Berkeley Labor Center's recently released report on workforce demand and supply. NRDC's Bethany Jones was a witness for low-income workforce; can share a document that provides key solutions. RENs have more opportunities to explore strategies that IOU and MCE PAs need to comply with. 3C-REN Also offered support.		See above.
8	WE&T	Sheet Metal Workers Local 104 Noted that slide 22 (goals and strategies) looks more like goals. Echoed comments on disadvantaged communities; wanted to see it incorporated into workforce offering. Noted that applying to building departments can be an issue, asked what the associated plan is.	Addressed in Sector Chapter of BP	I-REN will incorporate a clear goal for engaging and serving disadvantaged communities through its workforce training and education program. See WE&T Strategies in Chapter 4: Workforce Education & Training.

ID #	Chapter	Issue	I-REN Resolution Type	I-REN Resolution Discussion
9	WE&T	Energy Division Asked what the synergy is between I-REN's workforce education training and the CPUC low income energy assistance programs, and if there's overlapping goals/duplication, how it is being addressed. BayREN BayREN's residential programs aren't income qualified. Have seen success with MCE's multifamily program, and we have case studies to show how we've layered the two programs. In sum, we work in partnership to provide a more holistic and higher incentive for low income SoCalREN SoCalREN's Workforce Education Program is nationally recognized. SoCalREN analyzed all programs, including IOU workforce education. Recommended to I-REN, and RENs at large, to continuously look for creative ways to offer value without duplication; programs must be customized so they don't duplicate. There are still significant gaps that RENs can fill.	Deferred to Implementation Plan or Program Design Stage	I-REN is interested in making sure that WET offerings serve and address the specific needs of San Bernardino and Riverside Counties' residents and businesses. I-REN will be laser focused on locally driven program elements that will help to ensure there is no duplication. One of the most important reasons for being a REN is to bring this localized approach to a community.

ID #	Chapter	Issue	I-REN Resolution Type	I-REN Resolution Discussion
10	Multiple Sectors	Asked how I-REN is working to deal with overlap with existing programs in the relevant geographic area.	Addressed in general section of BP or Testimony in Application	I-REN has been in regular communication with SCE, SoCalGas and SoCalREN. The first strategy is to target any areas that haven't yet been touched, including disadvantaged communities, high desert, cities that haven't yet been engaged, and the Arizona and Nevada borders. If there is overlap, I-REN will ensure through coordinated efforts that there is no duplication of services.
12	NA	BayREN BayREN especially appreciated two aspects of the proposal: (1) Board oversight; and (2) Services to Tribes.	Addressed in general section of BP or Testimony in Application	I-REN appreciates these comments. I-REN's governance is described in the Portfolio Summary chapter and the approach to serving tribes is referenced throughout the Business Plan.

Appendix E: Acronyms & Abbreviations

AB	Assembly Bill
ACCA	Air Conditioning Contractors of America
AHJ	Authority Having Jurisdiction
AIA	American Institute of Architects
APWA	American Public Works Association
BOMA	Building Owners and Managers Association
BPI	Building Performance Institute
BSC	Building Standards Commission
BUC	Building Upgrade Concierge
C&S	Codes and Standards
CAISO (or ISO)	California Independent System Operator
CALBO	California Building Officials
CARB (or ARB)	California Air Resources Board
CBSC	California Building Standards Commission
CCA	Community Choice Aggregator
CCC	California Community Colleges
CDE	California Department of Education
CEA	California Energy Alliance
CEC	California Energy Commission
CEESP	California Energy Efficiency Strategic Plan
CO ₂	Carbon Dioxide
CPUC	California Public Utilities Commission
CSAC	California State Association of Counties
CSD	Community Services and Development

CSI	California Solar Initiative
CSU	California State University
CVAG	Coachella Valley Association of Governments
DAC	Disadvantaged Community
DAS	Division of Apprenticeship Standards
DEER	Database for Energy Efficient Resources
DOE	U.S. Department of Energy
DOF	Department of Finance
DSM	Demand Side Management
EBEE	Existing Buildings Energy Efficiency
ED	California Public Utilities Energy Division
EE	Energy Efficiency
EIA	Energy Information Administration
EM&V	Evaluation, Measurement and Verification
ESCO	Energy Service Company
ET	Emerging Technology or Emerging Technologies
GHG	Greenhouse Gas
GWh	Gigawatt Hour
HERS	Home Energy Rating System
HVAC	Heating, Ventilation and Air Conditioning
ICC	International Code Council
IHACI	Institute of Heating and Air Conditioning Industries
IOU	Investor Owned Utility
kW	Kilowatt
kWh	Kilowatt Hour
LGP	Local Government Partnerships
ME&O	Marketing, Education and Outreach
MSA	Metropolitan Statistical Area

MW	Megawatt
MWh	Megawatt Hour
NMEC	Normalized Metered Energy Consumption
NRDC	Natural Resources Defense Council
NREL	National Renewable Energy Laboratory
OPR	Governor's Office of Planning and Research
PA	Program Administrator
PACE	Property Assessed Clean Energy
PG&E	Pacific Gas and Electric Company
REN	Regional Energy Network
RFP	Request for Proposals
SB	Senate Bill
SBCOG	San Bernardino Council of Governments
SCE	Southern California Edison
SEP	Strategic Energy Plan
TRC	Total Resource Cost
WE&T	Workforce Education and Training
WIB	Workforce Investment Boards
WRCOG	Western Riverside Council of Governments
ZNE	Zero Net Energy

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Communications and Media Outreach

Contact: Elisa Laurel, Program Manager, elaurel@wrcog.us, (951) 405-6752

Date: February 1, 2021

The purpose of this item is to provide an update on WRCOG's various communications and external affairs activities.

Requested Action:

1. Receive and file.

Background

In light of the impacts of COVID-19 and how it has changed the way organizations engage with constituents, WRCOG has prepared its communication strategy for 2021. Prior to the spread of COVID-19, WRCOG relied heavily on in-person events and meetings to stay connected to members and partners. Looking forward to 2021, as traditional forms of staying connected are no longer as prominent or in alignment with state and local public health guidelines, WRCOG is looking to continue communication initiatives first established in 2020 as well as expanding to other engagement methods.

Communications and Engagement Efforts

WRCOG has identified four primary platforms to retain engagement: bimonthly webinars titled Future Forward, monthly newsletter titled "Elevate", biweekly podcasts referred to as the WRCOGCast, and other government relation activities.

Future Forward, WRCOG's interactive webinars, began in April 2020 to create opportunities for members and agency partners to learn and hear from expert speakers on issues surrounding innovation during disruption. Since inception, there have been eight episodes to date on topics relating to transportation trends in the wake of COVID-19, to economic resilience, to best practices in grant writing, and more. Originally created as a monthly webinar series in 2020, Future Forward will transition to a bimonthly schedule in 2021 while continuing to bring thoughtful leadership and relevant content to the forefront of subregion. All Future Forward episodes can be found on here: <https://www.youtube.com/user/WRCOGMinute/videos>.

"Elevate", WRCOG's repurposed monthly newsletter, is intended to keep member jurisdictions and partners up to date with not only WRCOG's activities but also other noteworthy events happening in the subregion. One of the key elements of Elevate will be a featured guest column, in which WRCOG will invite professionals and policy-makers from partner agencies and others to write on pertinent topics.

The WRCOGCast, WRCOG's podcast, launched in 2018, and serves as another resource. Released on a biweekly basis, the WRCOGCast features short interviews highlighting some of the many agencies, issues, and programs working to improve the quality of life in the subregion. To date, there have been 48 podcast

episodes released in just two year. All episodes can be accessed on Spotify, Google Play, Apple Podcasts, and PodBean.

Lastly, in the upcoming year, WRCOG will be making a focused effort on expanding government relations activities to further connect with member jurisdictions and partners. Staff will be contacting member jurisdictions over the course of the next year to schedule a time to present at a member jurisdiction's City Council meeting.

Integration of the Economic Development and Sustainability Framework

In order to streamline and connect WRCOG's various communication efforts, the communications calendar for the upcoming year will be formatted in alignment with WRCOG's Economic Development and Sustainability Framework. Adopted in 2012, the Economic Development and Sustainability Framework serves as a roadmap for implementing the Agency's regional programs and projects. It identifies six inter-related goal areas, which are critical to achieve and maintain a high quality of life in Western Riverside County. The goal areas include economy, education, energy & environment, health, water, and transportation.

WRCOG's communication efforts in 2021 will be sequenced in line with each of the goal areas identified in the Framework and creative assets within the WRCOG brand will also be re-engineered to reflect this alignment.

Preliminary Schedule of Communication Activities

In order to stay engaged and connect, staff will be scheduling meetings each month with member jurisdictions' respective City Council or Board meetings to present and share some of the latest activities, milestones, and valuable programming delivered by WRCOG over the years. Additionally, the schedule below provides a high-level overview of upcoming communication content proposed for the 2021 calendar year and reflect the goal area(s) in alignment with the Sustainability Framework:

1. January
 - Future Forward Webinar: The Economic Development and Sustainability Framework
 - Elevate Newsletter: The Economic Development and Sustainability Framework
 - WRCOGCast: The Economic Development and Sustainability Framework
2. February
 - Elevate Newsletter: The Economic Development and Sustainability Framework
 - WRCOGCast: Energy
3. March
 - Future Forward Webinar: Water
 - Elevate Newsletter: Water
 - WRCOGCast: Water
4. April
 - Elevate Newsletter: Economy
 - WRCOGCast: Economy
5. May
 - Future Forward Webinar: Economy & Education
 - Elevate Newsletter: Education
 - WRCOGCast: Education
6. June
 - Elevate Newsletter: Economy & Education
 - WRCOGCast: Economy & Education

7. July
 - Future Forward Webinar: Economy & Transportation
 - Elevate Newsletter: Economy & Housing
 - WRCOGCast: Economy & Transportation
8. August
 - Elevate Newsletter: Transportation
 - WRCOGCast: Transportation
9. September
 - Future Forward Webinar: Energy & Environment
 - Elevate Newsletter: Energy & Environment
 - WRCOGCast: Energy & Environment
10. October
 - Elevate Newsletter: Energy & Environment
 - WRCOGCast: Energy & Environment
11. November
 - Future Forward Webinar: Health
 - Elevate Newsletter: Transportation
 - WRCOGCast Transportation
12. December
 - Elevate Newsletter: Health
 - WRCOGCast: Health

Prior Action:

January 13, 2021: The Administration & Finance Committee received and filed.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachment:

None.

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Report from Cal Cities

Contact: Erin Sasse, Regional Public Affairs Manager, League of California Cities,
esasse@cacities.org, (951) 321-0771

Date: February 1, 2021

The purpose of this item is to provide an update of activities undertaken by Cal Cities.

Requested Action:

1. Receive and file.

This item is reserved for a presentation by Erin Sasse, Regional Public Affairs Manager for Cal Cities.

Prior Action:

January 21, 2021: The Technical Advisory Committee received and filed.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachment:

None.

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Western Riverside Council of Governments Executive Committee

Staff Report

Subject: WRCOG Economic Development and Sustainability Framework Activities Update and Agency Goals for 2021

Contact: Chris Gray, Director of Transportation & Planning, cgray@wrcog.us, (951) 405-6710

Date: February 1, 2021

The purpose of this item is to brief Committee members on WRCOG's goals for 2021, which touch on major initiatives and work efforts for the forthcoming year.

Requested Action:

1. Receive and file.
-

Introduction

In December 2011, WRCOG completed work on the WRCOG Economic Development and Sustainability Framework. Funding for this effort was provided by the Southern California Association of Governments (SCAG) through the Compass Blueprint Program. The completed document can be found at <https://www.wrcog.us/DocumentCenter/View/189/Sustainability-Framework-PDF?bidId=>.

As stated in the document's Executive Summary, the Framework's objectives are to:

- Serve as a starting point for a dialogue about sustainability
- Establish goals to inform and guide regional collaboration
- Define and prioritize short-term actions for WRCOG
- Define initial indicators, benchmarks, and targets for the WRCOG subregion

The Framework was developed through input from WRCOG staff and representatives of WRCOG member agencies, including both elected officials and city staff, many of whom were City Managers. Since the completion of the Framework, many of the elected officials and city staff who participated in this effort have since retired from their positions, left office, passed away, or relocated outside of the WRCOG subregion.

The Framework is organized around six focus areas as follow (note that these focus areas have been affirmed at subsequent WRCOG Executive Committee and Technical Advisory Committee visioning sessions in 2014 and 2017):

1. Economic Development
2. Education
3. Health
4. Transportation
5. Water and Wastewater
6. Energy and Environment

Each of the issue areas are further detailed in terms of goals and action items. For example, for Economic

Development, Goal 1 is “Vision and Branding.” That is further defined as “A common understanding of and unified voice for economic development needs, services, assets, and challenges.” There are six action items under this goal including “Define the appropriate organizational framework to provide subregional economic development leadership.” Under the six focus areas, there are 22 separate goals and 132 total actions.

In addition to the focus areas, goals, and actions, the Framework also contains over 50 regional indicators that were intended to measure how the region is progressing in terms of the six focus areas.

Recent Activities

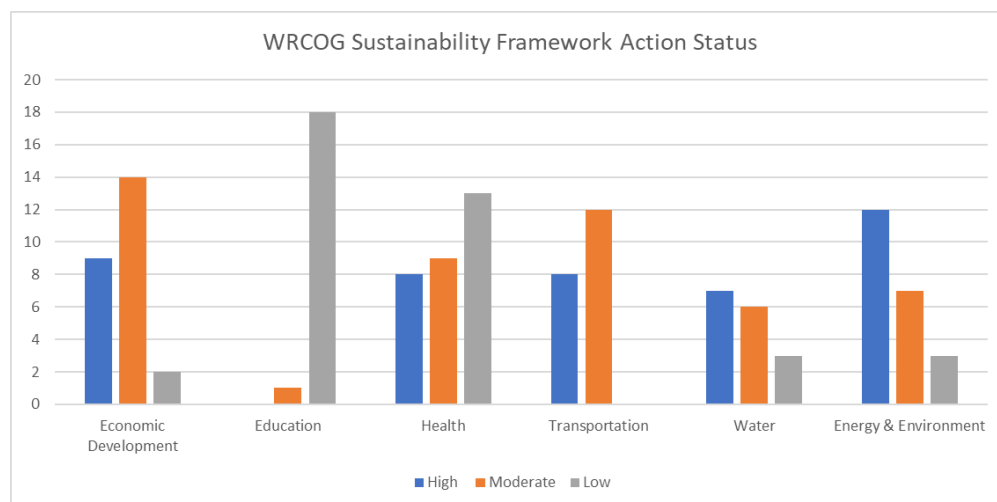
In 2019, WRCOG reviewed the 50 regional indicators in the Framework and identified that some of the indicators were duplicative or outdated and could be consolidated. This consolidation resulted in a paring down to 14 indicators which covered all six focus areas. For each of the indicators, WRCOG compared 2012 data against the latest available data. This review was presented at the 2019 General Assembly & Leadership Conference and the key findings included:

- Economic growth seems to be occurring primarily in the fields of retail, hospitality, and warehousing, with nearly 2/3 of new jobs being added in these fields
- The percentage of persons leaving the subregion to work in Los Angeles, Orange, San Bernardino, and San Diego Counties has increased when compared to 2012
- Household incomes across the region have decreased when adjusted for inflation
- Water consumption per capita has decreased throughout a majority of the region
- Violent crimes per capita have also decreased and remain significantly lower than the statewide average

A copy of the presentation from the 2019 General Assembly & Leadership Conference is attached to this Staff Report as Attachment 1.

Over the past several months, WRCOG completed a review of the overall Framework, specifically focusing on WRCOG’s progress towards completing the 132 actions across the six focus areas. For each of the actions, WRCOG assessed the level of implementation as follows:

- High: Action either is complete or there is on-going work related to the action
- Moderate: Some level of activity related to the action
- Low: No activity related to the action



As shown in the chart, the highest levels of activity area in the Economic Development, Transportation, and Energy and Environment. There has also been some activity in the Water and Health focus. Activity within the

Education focus area was limited. It should be noted that much of the activity in the Economic Development area within the past several years is due to recent initiatives such as the Experience Sustainability Center and the exploration of the proposed Economic Development Corporation.

Next Steps

Even though the Framework is 10 years old, it is still a sound document and provides valuable insights to staff and member agencies on WRCOG's priorities. As previously mentioned, during subsequent visioning sessions held with the Executive and Technical Advisory Committees in 2014 and 2017, the priorities in the Framework were affirmed. However, it would be appropriate to update the document to address the following:

- The inclusion of Western Community Energy (WCE) and Riverside County Habitat Conservation Agency (RCHCA) under WRCOG's umbrella
- Updating the baseline data in the document from 2012 to 2019 or the latest available data
- Updating the list of indicators based on the previous work
- Potentially revisiting the focus areas to potentially include other focus areas or consolidating the existing focus areas
- Updating the actions as appropriate to reflect recent activities and any changes in WRCOG programs

Staff are currently in discussions with one of WRCOG's on-call consultants to discuss a potential scope and budget for an update of the Framework. Staff anticipates that these discussions will conclude in January 2021, at which time staff can proceed with an update to the document. Staff anticipates that a minor update to the Framework, as outlined above, can be accomplished with available funds in the current and next fiscal year budget.

Once staff have completed their due diligence, an update will be provided to the various WRCOG Committees and will include a proposed schedule for the update, the outreach plan to member agencies, and the process for each of WRCOG's Committees to review and approve this document.

2021 Goals

Using the Framework as a guidance document, staff identified a series of goals to be accomplished in 2021, based upon on-going efforts. These goals are related to WRCOG's activities and extend across WRCOG's departments and programs. A complete list of actions completed by WRCOG in 2020 and goals for 2021 are provided in Attachment 2 to this Staff Report.

Goal #1 - Inland Regional Energy Network (I-REN) Business Plan

Over the past year, the San Bernardino Council of Governments (SBCOG), the Coachella Valley Association of Governments (CVAG), and WRCOG have engaged a consultant to support and develop a business plan for a new energy efficiency program within the region, to be known as the I-REN, that will be submitted in January 2021 to the California Public Utilities Commission (CPUC) for consideration and approval.

In May 2020, WRCOG staff met with the California Energy Efficiency Coordinating Committee (CAEECC) in order to present the idea of the I-REN and opportunity that CVAG, SBCOG, and WRCOG wanted to incorporate within the Inland Empire. Concluding the presentation, CAEECC members asked that the I-REN team come back to present a second time. This presentation occurred in December 2020 and the feedback was generally positive.

The I-REN team is currently updating and incorporating the feedback provided by CAEECC members into the final business plan and the tentative submittal in January 2021. Upon submittal to the CPUC, staff will work to continue fostering partnerships with local implementers such as the County Workforce Investment Boards and Community Colleges to work on opportunities that can be implemented once I-REN's business plan is approved by the CPUC.

Sustainability Framework Focus Area: Energy and Environment

Goal #2 - Economic Development Corporation (EDC)

Staff has been actively exploring the benefits of an EDC for the WRCOG subregion since July 2020. Staff has completed their due diligence on this effort primarily focusing on interviews with regional stakeholders (30), other EDCs (15), and staff from all of WRCOG's member agencies. Staff brought this item to the Executive Committee in November 2020 and received approval to form a Steering Committee. Both the Executive and Technical Advisory Committees appointed members to the Steering Committee, and meetings are expected to begin meeting in January 2021. The Steering Committee will also include other stakeholders representing education institutions, utilities, non-profits, and Chambers of Commerce. Staff will bring a final update to the WRCOG Committees in May / June 2021 once a recommendation has been determined by the EDC Steering Committee.

Sustainability Framework Focus Area: Economic Development

Goal #3 - GIS Service Bureau

Since July 2020, staff has also been actively working on a regional GIS / Traffic Modeling Service Bureau. This effort would provide GIS services to WRCOG member agencies and other regional stakeholders on an as-needed basis. Staff has developed guidelines for these services, which will guide how to prioritize requests. Throughout January 2021, staff will be purchasing necessary equipment for the Service Bureau and establishing a process to receive requests on WRCOG's website. WRCOG will be providing an update on this effort through the WRCOG Committee structure in June 2021.

Sustainability Framework Focus Area: Economic Development, Transportation, Energy and Environment

Goal #4 - Housing Trust Fund

Another active WRCOG initiative is a Regional Housing Trust Fund. WRCOG has completed two rounds of due diligence and initial investigation into this topic, including meetings with key outside stakeholders and WRCOG member agencies. This exploration effort has determined that there is general support for a Regional Housing Trust Fund but member agencies would like to better understand the costs and other requirements to be members of the Housing Trust. WRCOG has been awarded grant funding by the Southern California Association of Governments to establish a Housing Trust Fund. During 2021, staff will assemble a Steering Committee to determine structure and governance for the Trust Fund with the goal of establishing the Trust Fund in 2022. The Trust Fund will be structured so that WRCOG member agencies can choose to join the Trust, rather than automatically be members of the Trust.

Sustainability Framework Focus Area: Economic Development, Health

Goal #5 - Species Range-Wide Habitat Management and Monitoring Plan for the Stephens' Kangaroo Rat (SKR)

The Riverside County Habitat Conservation Agency (RCHCA) will lead this effort by working with existing stakeholders to develop and implement this Plan throughout the range of SKR. Currently, many agencies and organizations attempt to conserve SKR under its respective management plans. Without regional coordination, SKR recovery has occurred in a patchwork fashion with varying levels of success, with Riverside County being much further along than Northern San Diego County. Each of these plans has different methodologies and/or requirements which make analyzing the status of SKR across the range challenging. Recently, RCHCA was awarded a contract by the Bureau of Land Management (BLM) in the amount of \$600k, with a large portion going towards the development of a Species Range-Wide Habitat Management and Monitoring Plan. RCHCA assembled a working group of stakeholders consisting of the U.S. Fish & Wildlife Service, BLM, the California Department of Fish & Wildlife, and the Department of Defense, as well as private scientists, and then hired the Conservation Biology Institute to draft a range-wide plan. Once implemented, this Plan will coordinate species management of SKR throughout its geographical range, including Northern San Diego County, and will also include genetic protocols developed by the San Diego Zoo's Institute of

Conservation Biology with the eventual goal of species recovery.

Sustainability Framework Focus Area: Energy and Environment

Prior Actions:

January 21, 2021: The Technical Advisory Committee received and filed.

January 13, 2021: The Administration & Finance Committee received and filed.

Fiscal Impact:

WRCOG staff time for the review of the Framework is included in the Transportation & Planning Department Budget for Fiscal Year (FY) 2020/2021. Consultant expenses for an update to the Framework would be divided between the FY 2020/2021 and the FY 2021/2022 Transportation & Planning Department Budget. Funding for the development of the various initiatives outlined in this report are funded from a variety of sources including the Energy & Environmental Budget for Fiscal Year 2020/2021, the Transportation & Planning Department Budget for Fiscal Year 2020/2021, and grants from the Southern California Association of Governments and the Bureau of Land Management.

Attachments:

1. Presentation of Indicators at 2019 General Assembly & Leadership Conference.
2. WRCOG Accomplishments for 2020 and Goals for 2021.

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Item 6.B

WRCOG Economic Development
and Sustainability Framework
Activities Update and Agency Goals
for 2021

Attachment 1

Presentation of Indicators at 2019
General Assembly & Leadership
Conference

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WRCOG Sustainability Indicators

William Anderson, FAICP
Director, City & Regional Planning, AECOM

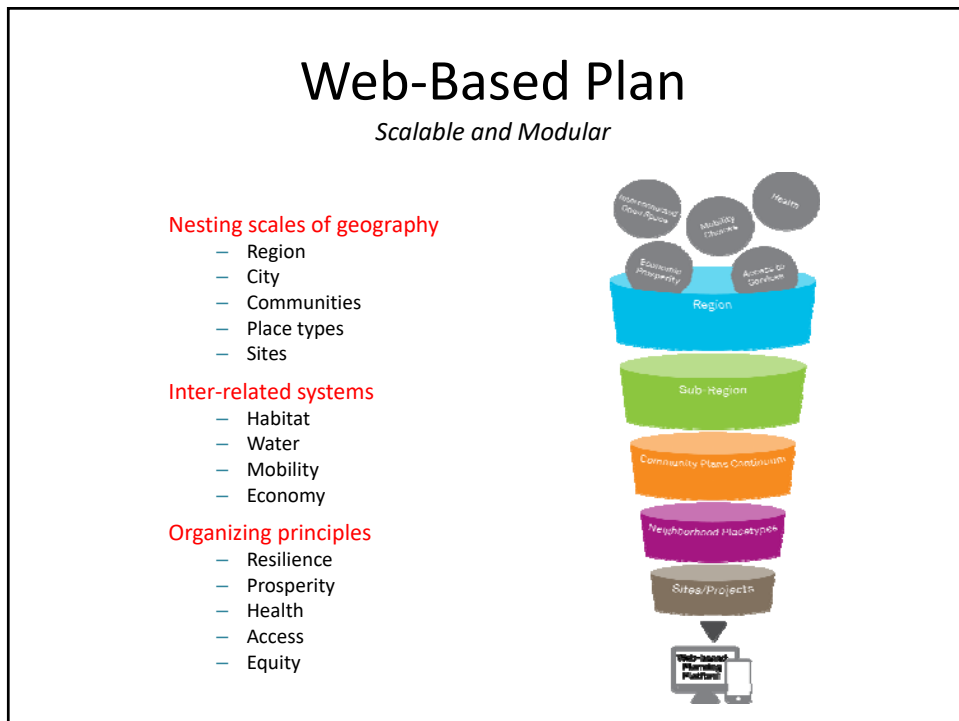
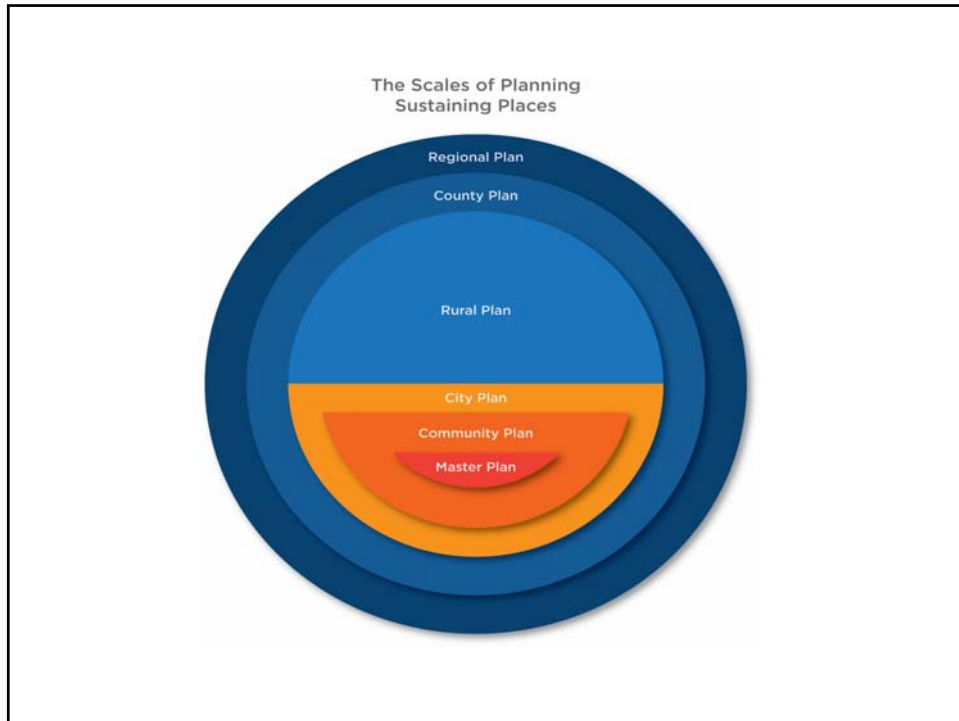



Sustainability Indicators

- **Indicator approach**
 - Reduce and consolidate original list of 50+ to 15-20 indicators
 - Review other sustainability frameworks for potential new indicators
 - Illuminate meaningful trends
 - Utilize readily accessible and available data
 - Provide local data where available
- **Recommended list of 14 indicators* across**
 - Economic Development
 - Health
 - Environment and Energy

*Two indicators have multiple component sub-indicators







Indicator Test #1

63,000 jobs were added in our region between 2010-2016. Which sector had the most job growth?

- Construction
- Warehousing and transportation
- Retail and hospitality
- Government



Retail and hospitality jobs accounted for almost 1/3 of this growth. Another 1/3 was related to warehousing and transportation.





Indicator Test #2

In 2010, 61% of residents in Riverside County traveled daily to jobs outside of the County. Since then, has this number:

Gone Up?

Gone Down?

Stayed the Same?

AECOM



The latest data shows that the percentage of residents traveling outside the County for work has gone up slightly (62% vs. 61%).

AECOM



Indicator Test #3

*In 2010, the **median household income in Riverside County was \$60,000**. The mean household income was \$80,000. Adjusted for inflation, has this number:*

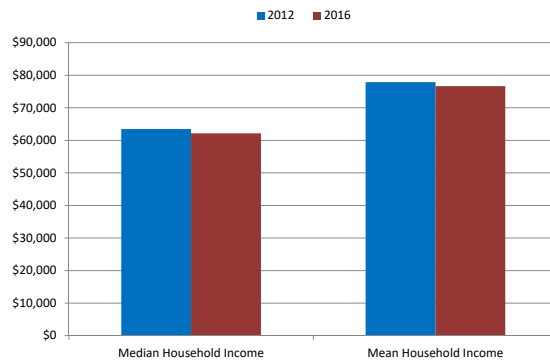
- Gone Up?
- Gone Down?
- Stayed the Same?

AECOM



Gone down.

WRCOG Median and Mean Household Income (2012-2016)



AECOM



Indicator Test #4

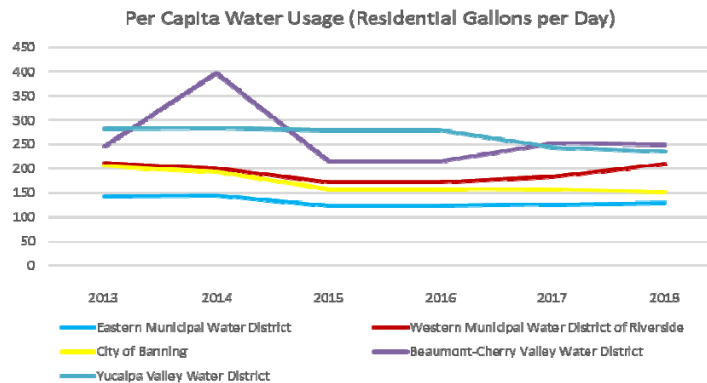
*In 2010, per capita residential water use ranged from **150 to 300 gallons per day**, across all five water providers or water districts. Has that number:*

- Gone Up?
- Gone Down?
- Stayed the Same?

AECOM



Gone down in 4 of the 5 water districts (accounts for 95% of WRCOG's population).



AECOM



Indicator Test #5

*Statewide, there are over 500 **violent crimes** per 100,000 residents. What is the level of violent crime in the WRCOG region:*

Higher?
Same?
Lower?

AECOM



Lower and it has decreased from 2010.

Year	California	WRCOG Region
2010	532	447
2017	542	401

AECOM

Economic Development Indicators

#	Indicators	Target	Target Progress Detail
1	Total and Priority Sector Job Growth	Track job growth over time by sector	Job growth 2010-2015 = 67,400 - Transportation, Warehousing and Manufacturing = 27% of growth - Accommodation, Food Service, and Retail = 30% of growth - Construction = 18% of growth
	Residents Employed in Job Sector Versus Jobs in Each Sector in WRCOG	Improve the ratio of WRCOG jobs per employed resident in key job sectors	All sectors jobs per 10 working residents 2010 = 7.9 jobs per 10 2015 = 8 per 10 Priority sectors jobs per 10 working residents 2010 = 6.6 per 10 it improved from 6.6 to 2015 = 7 jobs per 10 - Driven by Transportation and Warehousing sector
	% of Employed Residents Working Outside of WRCOG	Reduce the proportion of residents commuting outside the region to work	% of employed residents working outside of the WRCOG region 2010 = 61% 2015 = 62%
2	Inflation Adjusted Median Household Income for WRCOG region and by city	Track and support household income growth	Inflation Adjusted Median Household Income 2012 = \$63,487 2016 = \$62,131

Economic Development Indicators (cont.)

#	Indicators	Target	Target Progress Detail
3	Educational Attainment	Track and compare WRCOG educational attainment to LA, Orange, and San Bernardino counties	WRCOG versus combined LA, OC, San Bernardino Counties (2016) - Graduate degree = 7% vs. 11% - Bachelors = 13% vs. 20% - Some College/Associates = 35% vs 28%
	Graduates Meeting UC/CSU Requirements	Continual Improvement and surpass statewide average	Riverside County vs. State Average (2016-2017)) 48% vs. 50%
4	Riverside Transit Agency Ridership	Increase transit ridership (annual boardings)	Annual transit ridership - FY 11 = 8.1 million - FY 17 = 8.7 million 7% increase
	Metrolink Ridership	Increase ridership (average weekday boardings)	2% drop from 2016

Health Indicators

#	Indicators	Target	Target Progress Detail
5	Healthcare facilities per 1,000 residents	Increase ratio of healthcare facilities per 1,000 residents to meet/surpass California	WRCOG versus state average WRCOG has 59% as many hospital beds, 64% as many long-term beds, and 39% as many general clinics.
6	Acres of local parks per 1,000 residents	Track and seek to increase acres of parks per 1,000 residents	Per capita park acreage 2010 = 3.45 2017 = 3.13
7	Number of Days of Good/Moderate Air Quality	Increased 3-Year average of good/moderate air quality days	Average annual number of days of Good/Moderate Air Quality (3-year rolling average) 2010-2012 = Ave. 209 days 2016-2017 = Ave. 226 days
8	Bike/Ped Collisions per 1,000 Residents	Continuously reduce bike/pedestrian collisions per 1,000 residents	Collisions per 1,000 residents Increased by .76 (50%) since 2010
9	Reduction in Violent Crime per 100,000 residents	Continue to reduce violent crimes	WRCOG versus state average per 100,000 residents 2010 = 447 vs. 532 2017 = 401 vs. 542

Environment and Energy

#	Indicators	Target	Target Progress Detail
10	Per Capita VMT	Reduce per capita VMT	Per capita VMT in 2016 was 5% less than in 2010
11	Daily Water Usage per Resident	Track residential daily water conservation over time	2013 versus 2017 daily water usage per resident Decreased 5% - 26% in four of the five water districts that serve WRCOG residents
12	Grid Renewable Energy %	Meet RPS required % in most recent compliance period	SoCal Edison 25% for 2014 - 2016 compliance period - On track to meet 33% by 2020 goal Publicly Owned Utilities (POUs) - Four of the five POUs met their 20% RPS goal for the 2011-2013 period and are on track to meet the 33% by 2020 goal
13	Acres of Agricultural Land Conserved Under the Williamson Act	No established target. Track changes annually	32,220 acres conserved
14	Acres of Habitat Land Conserved under Multiple Species Habitat Conservation Plan (MSHCP)	153,000 acres of habitat land conserved	39% of total target acres conserved



Principal Data Sources

- US Census Bureau
- Environmental Protection Agency
- California Department of Education
- Riverside Transit Agency
- California Office of Statewide Health and Planning Development
- California Public Utilities Commission
- California Energy Commission
- California Department of Justice
- California Statewide Integrated Traffic Records System
- Highway Performance Monitoring System
- California State Water Resources Control Board
- Western Riverside Conservation Authority



Methodology

1. **Relevance to sustainability**
 - Evaluated relevance of original indicator list to regional sustainability
 - Excluded those that were narrow
2. **Data availability**
 - Evaluated data sources for accessibility, frequency of updates, and ease of use
 - Identified applicability to WRCOG and its member jurisdictions
 - Assessed comparative usefulness of different sources and whether they could be collected for individual jurisdictions and aggregated to the WRCOG level
3. **Selected indicators based on combined sustainability and data assessment**





Key Considerations

- Data sources vary widely in their geographic focus and currency
 - WRCOG is a sub-region usually not tracked independently
- New tools and sources are becoming more widely available and affordable
- Integrated software systems (ESRI, Urban Footprint, etc.) increasingly allow for mapping, visualization, and comparing scenarios



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Item 6.B

WRCOG Economic Development
and Sustainability Framework
Activities Update and Agency Goals
for 2021

Attachment 2

WRCOG Accomplishments for 2020
and Goals for 2021

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WRCOG Accomplishments for 2020 and Goals for 2021

Energy and Environment Department

2020 Accomplishments

Clean Cities

1. Alongside partners, worked to qualified State Route 91 for designation as Alternative Fuel Corridors, which opens planning and funding for future fueling infrastructure development where corridor gaps exist.
2. AltCar Expo went "Live" with online cutting-edge discussions. Two live events were held with over 200 participants, including representatives from both industry and the public.

Used Oil

1. Motor Oil Recycling education and outreach turned to digital billboards throughout the subregion with several member jurisdictions agreeing to promote "Did you know, Motor Oil can be recycled too."
2. Public oil filter exchanges and in-person visits for auto part stores halted for public safety in the spring and summer of 2020. During fall 2020, a pilot Voucher Program and Virtual CCC visits were tested for the subregion. Over 70 online visits have been made and will be followed up with more in 2021. The Voucher Program for oil filter exchanges will launch in January 2021 allowing safe recycling for community members.
3. EcoHero Shows have continued to be a resource for students that introduces environmental topics such as used oil recycling, household hazardous wastes, and even food waste prevention, through songs, dance, and music videos. The goal of EcoHero is to show students how they can make an impact by recycling at home and school. During the stay at home orders, EcoHero has performed virtual shows for 17 schools, about 1,400 students at home.

Western Riverside Energy Partnership (WREP)

1. Achieved over 1,500 therms savings as part of SoCalGas' Direct Install Program, which offers local governments audit and installation of qualified energy efficiency measures. Measures that were installed included Faucet Aerator (Bathroom / Kitchen Sink), Low Flow Shower Heads, Tank Insulation, and Pipe Insulation.
2. Collaborated with the San Gabriel Valley Council of Governments, The Energy Coalition, and Willdan to provide a Local Government Partnership (LGP) webinar known as "Game of Therms" to highlight local government success.
3. Participated in regional working groups to further expand the energy efficiency opportunities in Smart City Innovation, Microgrids, and Energy Efficiency

Inland Regional Energy Network (I-REN)

1. Finalized draft I-REN Business Plan
2. Presented draft Business Plan to the California Energy Efficiency Coordinating Committee (CAEECC)
3. Network and engaged with CPUC staff and other energy program administrators to further understand and grow I-RENs vision
4. Received over 20 letters of support from local and regional agencies in support of I-REN.

Streetlights

- a. The Program completed the LED retrofit of 50,235 streetlights across the eleven participating jurisdictions. Over 20 years, this project will save the participating jurisdictions up to \$100M in utility savings, or up to \$70M in *net savings*. Additionally, the project will save jurisdictions an annual 17.4 million kWh in energy, or the equivalent of one-years' worth of electricity use for 2,086 homes each year.
2. Streetlight LED Rebates
 - a. The Program successfully submitted 47 rebate applications on behalf of ten participating jurisdictions and will disburse an estimated \$3.6M in rebate checks to those jurisdictions.

Western Riverside County Energy Resiliency Plan

1. California Resilience Challenge
 - a. In April 2020, WRCOG was awarded a \$200,000 grant as part of the California Resilience Challenge to develop the Western Riverside County Energy Resiliency Plan. This project will provide a framework for jurisdictions to implement energy resiliency strategies at critical facilities to maintain power supply during power outages, including on-site energy generation and storage, microgrids and distributed energy resources.
2. Western Riverside County Energy Resiliency Plan
 - a. In December 2020, the Administration & Finance Committee authorized the Executive Director to award the contract to AECOM for development of the Western Riverside County Energy Resiliency Plan.

C-PACE

1. WRCOG is scheduled to close 12 C-PACE assessments in 2020 for over \$33 million in PACE financing, a net increase of 4 projects, and more than double the amount of PACE financing from the previous year.
 - a. Three out of 12 projects were completed in the subregion, including the West Coast Exotic Cars in the City of Murrieta that utilized over \$2.8 million to make PACE eligible energy efficiency improvements. The other 2 projects completed in the subregion were both solar projects, one in the City of Hemet and one in City of Murrieta, for just under \$2 million.

2021 Goals

Clean Cities & Used Oil

1. Establish and expand Regional Food Waste Prevention projects to reduce the amount of food being disposed of in landfills.
2. Alternative fuel corridors, such as SR-91 and I-215 are ready to receive signage indicating the charging stations for passenger vehicles alongside the corridor. Clean Cities will utilize GIS mapping to locate gaps of signage to increase awareness and utilization of stations along the corridor in 2021.
3. Using the established curriculum, staff will build partnerships and organize vehicle maintenance training events focused on alternative fuel vehicle technologies.
4. Continue innovative and streamlined communication efforts to keep members and partners up to date on the relevant and forward-thinking efforts occurring in the region.

Inland Regional Energy Network

1. Look to obtain approval of I-RENs Business Plan with the goal of implementing energy programs in 2022.
2. Build and foster partnership with community colleges within the Inland Empire and Workforce Investment boards to identify key training opportunities in sustainability.

Western Riverside Energy Partnership

1. Achieve therm goal set by SoCalGas,
2. Hold regional webinars for Local Government Partnerships on a quarterly basis.
3. Support members with Climate Action Plan.

Regional Streetlight Program

1. Establish a Smart Cities/Streetlights initiative, which will provide member jurisdictions with best practices/guidelines and a high-overview feasibility study to implement smart city/streetlight technologies and strategies.
2. Provide streamlined communication efforts to keep member jurisdictions up to date on streetlight operations and maintenance (O&M) activities.
3. Monitor and provide updates relating to legislative and CPUC activities relating to streetlights, rates, and wireless/cellular infrastructure (small cells).

1. Commence development of the Western Riverside County Energy Resiliency Plan with the goal to complete the project by December 31, 2022. Activities in 2021 may include:
 - a. Project Kick Off Meeting
 - b. Commence with member outreach and engagement campaign
 - c. Literature review and exploration of regional hazards and vulnerabilities to power outages
 - d. Coordinate with member jurisdictions to identify critical facilities
 - e. Commence development of the energy resiliency strategies' list

C-PACE

1. Further expand the C-PACE Program to include capital providers such as federally insured banks. By allowing these capital providers to operate under WRCOG's C-PACE Program, we can complete more projects while enhancing the underwriting process and decreasing interest and fees for property owners.
2. Bring more projects to the subregion to help spur economic growth post-COVID-19. With COVID-19 slowing the rate of new commercial projects, C-PACE can help bridge the financing gap or refinance PACE eligible improvements with the 3-year lookback financing option.

Riverside County Habitat Conservation Agency

During the past year, the RCHCA has focused on elements of our core mission: conservation for the endangered Stephens' Kangaroo Rat (SKR); collaboration and coordination of management strategies; environmental education and outreach; and the development of a public access plan for RCHCA owned lands. We have also continued to invest in and employ innovative techniques to foster continuity in species management, ultimately helping to achieve our overall goal of range-wide species recovery.

2020 Accomplishments

1. Stephens Kangaroo Rat Proposed Rule for Species Reclassification: In September 2020, the U.S. Fish and Wildlife Services (USFWS) published to the Federal Register a Proposed Rule to Reclassify SKR from Endangered to Threatened with a Section 4(d) Rule.
 - a. The inclusion of Section 4(d) Rule is beneficial to all agencies that manage for SKR. The rule creates flexibility and reduces bureaucracy allowing some activities that do not harm the species to continue while focusing on the threats that make a difference to species' recovery.
 - b. Staff anticipates the Final Rule will be published to Congress in early 2021.
2. Species Range-Wide Management and Monitoring Plan
 - a. The geographic range of the SKR includes areas in northern San Diego County. While there have been efforts to support SKR recovery on military lands, other areas are in the beginning stages of creating suitable habitat. Several agencies work to protect SKR under their prospective management plans. The challenge is that each of the various plans has different methodologies or requirements.
 - b. RCHCA received a grant in the amount of \$600k from the Bureau of Land Management to develop a Species Range-Wide Management and Monitoring Plan for SKR. The Plan in collaboration with species managers, researchers, and landowners, will complement existing management plans, coordinate sub-regional conservation plans, and facilitate a better understanding of region wide SKR population status, trends, and conservation priorities.
3. Habitat Suitability Model
 - a. The Habitat Suitability Model was developed for the RCHCA by the Conservation Biology Institute (CBI) and is an integral component of the Stephens' Kangaroo Rat Habitat Conservation Plan. The habitat suitability model uses satellite imagery and innovative habitat modeling techniques to develop reliable statistical models to identify suitable habitat across the species' geographic range."
 - b. The model will use European Sentinel-2 satellite imagery, in concert with other reliable geographic data, to develop habitat suitability maps that can be routinely updated over time across the species range as conditions change. The resulting models will be used to

inform management and monitoring efforts to conserve and recover this charismatic endangered species.

4. Steele Peak Inaugural Trail
 - a. RCHCA received a grant of \$600k to implement the Steele Peak Inaugural Trail. The community of Good Hope will benefit from having a low-impact recreational trail.
 - b. The idea behind the Plan is that the introduction of controlled, limited, public access will serve to dissuade illegal and harmful access to RCHCA lands, thus improving SKR habitat.
5. Vegetation Management Plan
 - a. RCHCA's Vegetation Management Plans were expanded to new areas for SKR occupation, which will also increase public safety in our rapidly urbanizing region. Over the last decade, the RCHCA has substantially increased the SKR population throughout the Reserve system and reduced the threat of wildfires on conserved open space lands through burning and other management tools, such as grazing, mowing and herbicide treatments.
6. Riverside Communities Partnership Project
 - a. RCHCA established the Riverside Communities Partnership Project (RCPP) as a non-profit 501(c) (3). The mission of the Riverside Communities Partnership Project is to bring together resources to support the conservation, education, and collaboration efforts of the Riverside Habitat Conservation Agency.
 - b. RCPP will be a vital component of RCHCA. It will serve as the entity to apply for grant funding to expand coordination among the many Riverside County agencies responsible for various land management, community development, emergency preparedness, volunteer, and environmental stewardship projects.

2021 Goals

1. Steele Peak Inaugural Trail: RCHCA will complete CEQA analysis and begin to construct the trail.
2. Establish a Steering Committee to implement the Species Range-Wide Management and Monitoring Plan.
3. Seek funding to support RCHCA land management and outreach efforts
4. Apply advanced techniques for land management and monitoring. In the coming year, staff will focus on restoring several hundred acres of SKR habitat, the most ever conducted in one year, by broadcast seeding SKR preferred plants.
6. Complete extensive biological and cultural surveys to expand RCHCA management areas and support species recovery.
7. To increase available habitat, staff will be adding over 1,000 acres into the prescribed burn vegetation management program jointly administered by RCHCA and Cal Fire.
8. Finally, the RCHCA is working with the County of Riverside's Department of Waste Resources to develop conservation easements over RCHCA-owned riparian areas.

Transportation and Planning Department

2020 Accomplishments

1. TUMF
 - a. The Program collected \$46.6 million and completed TUMF's 109th project, the Nuevo Road Widening and Bridge Project.
2. Grant Writing
 - a. Secured \$51 million to date, funding 14 projects throughout the subregion – this is a 70:1 return on investment!
3. Climate Action Plan Update
 - a. WRCOG is preparing an update to its Subregional Climate Action Plan, which will provide greenhouse gas (GHG) emissions inventories as well as provide GHG reduction

strategies for members to reach GHG targets in 2030 and 2050. The complete CAP Update is projected to be completed by June 2021.

4. Fellowship
 - a. Commenced the 5th Fellowship cohort in a virtual setting bringing the total number of young professionals trained in the program to 78.
5. Communications
 - a. Launched Future Forward, an online webinar series, which is dedicated to equipping the subregion to innovate through disruption. To date, there have been eight episodes on a variety of topics ranging from the economic outlook of the subregion, to transportation trends in the wake of COVID-19, to grant writing best practices, and more.
 - b. Continued hosting the COGCast, the agency's podcast series. To date, there are over 45 episodes in the library.
 - c. Curated a weekly newsletter called "The Briefing", to keep members and agency partners up to date with the work-from-home transition.

2021 Goals

1. Further explore the formation of an Economic Development Corporation (EDC) to strengthen the economic resiliency in Western Riverside County.
 - a. Extend formal invitations to the EDC Steering Committee and host the first meeting by the end of January 2021.
 - b. Meet three times with the EDC Steering Committee by April 2021.
 - c. Report back to WRCOG's Administration & Finance Committee and Execute Committee in May 2021 once a recommendation has been determined by the EDC Steering Committee.
2. Establish a Geographic Information System (GIS) Service Bureau, which will provide additional supportive services to members.
 - a. Purchase new hardware and software as the GIS Service Bureau will require dedicated workstations for project requests and specialized software for transportation modeling analysis.
 - b. Develop the proper administration responsibilities to manage the member's service requests and begin undertaking member's projects.
3. Bolster the housing stock and resource in the subregion by forming a Housing Trust.
 - a. Hire a staff person or consultant to set up the Housing Trust Fund through REAP funding received from SCAG.
 - b. Seek State authorizing legislation for the Housing Trust, which can provide additional funding opportunities.
 - c. Identify Steering Committee representatives in February 2021 at WRCOG's Technical Advisory Meeting and then launch the Steering Committee meetings in March 2021.
4. Continue innovative and streamlined communication efforts to keep members and partners up to date on the relevant and forward-thinking efforts occurring in the region.
 - a. Galvanize all Agency's communication efforts around WRCOG's Economic Development and Sustainability Framework, which identifies six goal areas: energy and environment, water, economic development, health, education, and transportation.
 - b. Host Future Forward webinars on a bimonthly basis.
 - c. Release WRCOGCast episodes on a biweekly basis.
 - d. Distribute the agency's newsletter, Elevate, on a monthly basis.
 - e. Schedule staff to speak at every member's council meeting in 2021 to share about WRCOG and its efforts.

Western Community Energy

2020 Accomplishments

1. WCE launched in April & May 2020
 - a. WCE provides electric service to over 110,000 customers in the cities of Eastvale, Hemet, Jurupa Valley, Norco, Perris, and Wildomar.

2. Savings
 - a. WCE's discounted rates will save customers over \$6 million annually.
3. Developed communication strategy that includes routine social media posts, and outreach on important items like PSPS events, Flex Alerts, etc., to WCE Board, City Manager, and members of the public through press releases, Facebook and Instagram.
4. Developed a Utility Bill Comparison Tool and Calculator providing customers a self-service option to compare the costs of all their electric utility rate options.

2021 Goals

1. Provide COVID Support
 - a. Develop Arrearage Management Plan, a debt assistance programs for income-qualified customers that have been affected by COVID.
 - b. Identify, package, and provide additional support to our customers on other existing and forth-coming local, state, and federal COVID support and utility bill relief resources.
2. Identify local renewable projects to implement.
3. Develop path forward for development of future energy programs.
4. Continue to provide cleaner electricity at a discounted rate to our customers to meet CA climate action goals and save WCE customers money.



Western Riverside Council of Governments Executive Committee

Staff Report

Subject: UCR: Presentation on OASIS Park

Contact: Rodolfo H. Torres, Vice Chancellor, University of California, Riverside, vcred@ucr.edu, (951) 827-4800

Date: February 1, 2021

The purpose of this item is to provide an update on the University California, Riverside's (UCR) Opportunities to Advance Sustainability, Innovation and Social inclusion (OASIS) Park, a cleantech and sustainability hub in the heart of the Inland Empire.

Requested Action:

1. Receive and file.

Background

OASIS is a sustainability innovation park that builds on a century of industry and research strengths in the areas of agriculture, natural resource management and cleantech logistics. The OASIS Park's intent is to:

- Anchor a diverse range of stakeholders and industries that leverage strengths and connection to the California Air Resources Board (CARB), agriculture, environment, health, and logistics industry partners.
- Strengthen partnerships with workforce development in both Riverside and San Bernardino Counties and with other cleantech incubators in Los Angeles and San Diego.
- Provide a welcome and inclusive setting that inspires the next generation of diverse STEM and business leaders.

OASIS is uniquely positioned to create impactful momentum to address major challenges in sustainability facing the state and the nation while building on a legacy of promoting innovation in air quality research, agriculture, natural resources, clean logistics and climate change. Additionally, OASIS aims to:

- Leverage investments and relationships involving public, private, and philanthropic partners.
- Engage the region's initiatives in Opportunity Zones and Innovation Districts.
- Build on the state's commitments to sustainability, innovation, and social inclusion.

Working Together

In 2016, WRCOG staff introduced Experience, the concept of a dynamic program that would serve to advance the goals of WRCOG's Economic Development & Sustainability Framework in a physical space. In 2017, WRCOG initiated a 14-month Experience Feasibility Analysis to explore the concept further and identify the real viability of developing the concept to support the Framework. The Analysis included establishment of a Steering Committee composed of members of WRCOG's Executive and Technical Advisory Committees, as well as stakeholders from the region's public and private sectors. The Steering Committee established the initial mission and more than 20 goals for Experience and created a broad vision of what it would be, including a range of programming options from agricultural innovation to sustainability education as well as a robust

facility idea complete with a conference center, restaurant, and edible garden. The Analysis concluded that the general concept of Experience would be financially viable and that the City of Riverside would be the most suitable jurisdiction to host Experience.

The next phase included the identification of innovation-based programming that would be housed within Experience. WRCOG selected Fred Walti, who co-founded the Los Angeles Cleantech Incubator (LACI) and served as CEO for the first six years of LACI's operation to help guide the effort. It was identified that by utilizing an innovation ecosystem model for economic growth, it would help facilitate participation of all interested parties across the region. In practice, this is known as a hub-and-spoke model and would likely establish a regional framework of organizations for leveraging resources to support entrepreneurship, innovation and collaboration. This led to the concept of forming an Economic Development Corporation (EDC), which serves as a facilitator for such efforts in many other regions statewide and nationally.

UCR's OASIS Park and WRCOG's work on both Experience and Innovation 2030 are complimentary efforts that work together to ultimately elevate the region and preliminary efforts towards a mutual partnership are being explored.

Next Steps

OASIS is intended to be built in several phases over the course of the next coming years, contingent on funding and support. UCR and its regional partners are seeking commercial developers to prepare plans and a needed business model for the size and timeline of the project. UCR and WRCOG staff have been in preliminary conversations around working in partnership on several key economic development and innovation-related initiatives that can benefit the region, including the OASIS Park.

Prior Action:

None.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachment:

None.



Western Riverside Council of Governments Executive Committee

Staff Report

Subject: Activities Update from the Eastern Municipal Water District / Western Municipal Water District

Contacts: Phil Paule, EMWD Board President, boardmember@emwd.org, (951) 928-3777

Date: February 1, 2021

The purpose of this item is to provide an update of activities undertaken by WRCOG's water district representatives.

Requested Action:

1. Receive and file.

This item is reserved for a presentation by Phil Paule, EMWD Board President.

Prior Action:

November 2, 2020: The Executive Committee received and filed.

Fiscal Impact:

This item is for informational purposes only; therefore, there is no fiscal impact.

Attachment:

None.